



# FY2021 Mid-Year Budget Review

## 2021 Midyear Budget Hearings

### Finance Committee – Board of Commissioners

This schedule is subject to change.

<u>Time</u>	<u>Budgetary Unit</u>	<u>Elected Official / Bureau Chief / Department Head</u>
-------------	-----------------------	----------------------------------------------------------

#### Monday, July 19, 2021

9:00	Bureau of Finance/Budget Overview	Ammar Rizki/Annette Guzman
10:30	Offices under the President	Lanetta Haynes Turner
12:00	Cook County Public Administrator	Honorable Louis G. Apostol
12:30	Office of the Cook County Assessor	Honorable Fritz Kaegi
1:30	Secretary of Board of Commissioners	Matthew DeLeon
2:30	Cook County Public Defender	Sharone Mitchell Jr.

#### Tuesday, July 20, 2021

9:00	Office of the County Treasurer	Honorable Maria Pappas
10:00	Cook County Health	Israel Rocha Jr.
11:30	Cook County State's Attorney	Honorable Kimberly Foxx
12:30	Cook County Clerk	Honorable Karen Yarbrough
1:30	Cook County Board of Review	Honorable Larry Rogers, Jr. Honorable Tammy Wendt Honorable Michael Cabonargi
2:30	Chicago Board of Election Commissioners	Charles Holiday Jr.

#### Wednesday, July 21, 2021

9:00	Clerk of the Circuit Court	Honorable Iris Martinez
10:00	Office of the Chief Judge	Hon. Timothy C. Evans
11:30	Office of the Independent Inspector General	Patrick M. Blanchard
12:00	Cook County Sheriff	Honorable Tom Dart

**2021 Midyear Budget Hearings**

**Finance Committee – Board of Commissioners**

This schedule is subject to change.

<b><u>Time</u></b>	<b><u>Budgetary Unit</u></b>	<b><u>Elected Official / Bureau Chief / Department Head</u></b>
--------------------	------------------------------	---------------------------------------------------------------------

**Thursday, July 22, 2021**

**Reserve Day**

**Friday, July 23, 2021**

**Reserve Day**



# Offices Under the President

# FY2021 Mid-Year Budget Review

---

---

## Offices Under the President

**Objective:** Update on FY2021 Goals and Objectives, review FY2021 YTD budget, FY2020 year-end projections and operational lessons learned in the midst of the COVID-19 public health crisis.

### I. Update on FY2021 Initiatives and Goals

#### Office of the President

- **FY2021 Goal: Oversee Equitable Recovery from COVID-19 Pandemic**
  - The Office of the President is committed to prioritizing racial equity throughout its response to COVID-19 as we move into longer-term economic recovery. The President's Office outlined initial strategies to support an equitable recovery in the Cook County COVID-19 Response Plan and continues to follow those strategies in alignment with the Policy Roadmap: Five-Year Strategic Plan for Offices Under the President. All Bureaus and Departments in Offices Under the President (OUP) follow these policy guidelines in the subsequent goals in this mid-year update.
- **FY2021 Goal: Launch Language Access Policy for Offices Under the President**
  - The Office of the President launched the Language Access Policy for OUP in May 2021. The policy established guidance and a professional translation service for departments to use in translating public-facing documents and other written content. The policy and translation service also make ASL interpretation and simultaneous language interpretation more widely available for community engagement and public affairs. Language Access Liaisons have been trained in all public-facing departments in OUP to follow the policy and use the service.

#### Bureau of Administration

- **FY2021 Goal: Expand Invest in Cook outreach to solicit an increased number of applications overall as well as project applications from all cohort 4 (high need) communities that have not previously participated and receive at least three applications from those communities.**
  - 34 Invest in Cook projects have been selected for the 2021 program. This fiscally constrained program will be presented for approval at the July 29, 2021 Board meeting. The number of applications received in 2021 was higher this year than in 2020 (61 versus 58). Because of DOTH's targeted outreach, three awards are for high-need communities that had never applied to the Invest in Cook program. Overall, the focus on equity in the program continues, with 67% of 2021 funding awarded to high- and moderately high-need communities.
  - ***Policy Roadmap Priority: Smart Communities (Public Infrastructure)***
- **FY2021 Goal: Increase air and land pollution reduction inspections from 4,000 in 2020 to 8,000 in 2021.**
  - With 2,500 inspections through the first half of the year, the Department of Environmental Sustainability (DES) is on track to exceed the 4,000 in 2020 but not to hit the 8,000 target for 2021. Shortfall is due to having been down 1.5 FTE across inspectional units and an unanticipated retirement for which DES is hiring. All inspections required by Intergovernmental Agreements will be completed.

# FY2021 Mid-Year Budget Review

---

---

- *Policy Roadmap Priority: Sustainable Communities (Environmental Sustainability)*

## **Bureau of Asset Management**

- **FY2021 Goal: Advance construction of Belmont-Cragin Health Center.**
  - In partnership with Cook County Health (CCH), the Bureau of Asset Management (BAM) broke ground in late FY19 and continued design work through FY20 on the new Belmont-Cragin Health Center. Construction continues with installation of interior finishes; contractor has agreed to an August 2021 substantial completion date. The new clinic is scheduled to open as a 25,000 SF, two-story modern facility. This new facility will allow CCH to increase the access to care for the surrounding neighborhood currently served by the Logan Square Health Clinic.
  - KPI: Percent of capital improvement projects completed on schedule
  - *Policy Roadmap Priority: Healthy Communities (Health and Wellness)*
- **FY2021 Goal: Install directory touchscreens in County facilities.**
  - Interactive directory touchscreens will have the ability to post County advertisements, public meetings, wayfinding, and with required approval allow for potential revenue generating advertisements in County facilities. These screens will provide increased transparency and will allow the public and tenants to interact with County government. This RFP is in its Final Phase and expected to post within the next one to two months.
  - KPI: Tenant satisfaction survey results
  - *Policy Roadmap Priority: Open Communities (Good Government)*

## **Bureau of Finance**

- **FY2021 Goal: Manage \$429 million in Federal coronavirus relief funds.**
  - The Office of Chief Financial Officer (OCFO) worked to meticulously manage \$429 million in Federal coronavirus relief funds. Recognizing the disproportionate impact the coronavirus has had on disinvested communities, OCFO developed a thoughtful and fair methodology to equitably distribute relief funds to underlying jurisdictions across Cook County. The National Association of Counties (NACo) recognized this effort with an Achievement Award. OCFO also worked to ensure that all appropriate documentation was completed/submitted to the federal government in a timely manner.
  - *Policy Roadmap Priority: Open Communities (Good Government)*
- **FY2021 Goal: Actively support the Independent Revenue Forecasting Commission.**
  - In just two years, the Bureau of Finance has helped build out the County's Independent Revenue Forecasting Commission (IRFC) from the ground up. It has helped develop detailed economic models and processes, discussed and refined our financial methodologies, and incorporated many thoughtful commission recommendations into our long-term financial forecast.
  - The IRFC proved to be particularly important this year in assisting with the development of new methodologies to account for the impacts of COVID-19. The insights and expertise evaluating the assumptions and projections for the County's major tax revenue sources helped shape the FY2021 Executive Budget Recommendation and the recently released Preliminary Forecast.

# FY2021 Mid-Year Budget Review

---

---

- *Policy Roadmap Priority: Open Communities: (Good Government)*
- **FY2021 Goal: Roll-out remaining Home Rule Taxes in Department of Revenue Integrated Tax Processing System.**
  - Cook County recently went live with a new phase of its Integrated Tax Processing System (ITPS) project. Cigarette, Other Tobacco Products, Vehicle Use, New Motor Vehicle, Gambling Machine and Firearm & Ammunition taxes are now payable through the modern online system.
  - Cook County expects approximately 2,000 new taxpayers to file electronically for the first time in July 2021, joining the nearly 2,500 already filing other taxes through the new system. ITPS and the online taxpayer portal allow taxpayers to register, file returns, pay their taxes, conduct online account maintenance, submit service requests and receive electronic correspondence within a single application.
  - *Policy Roadmap Priority: Open Communities (Good Government)*
- **FY2021 Goal: Continue to improve the interactive budget website.**
  - The Department of Budget and Management Services rolled out a newly developed budget site providing numerous interactive visualizations of budget data. These visualizations offer the ability to filter, drill down and sort, to provide detailed insight on County expenditures, revenues, grants and infrastructure spending. Prior to the development of the new site, all budget information and data was presented in static online documents and a three-volume budget book containing more than 1000 pages.
  - *Policy Roadmap Priority: Open Communities (Good Government)*

## **FY2021 Goal: Continue to focus on targeted outreach to Minority-Owned (MBE); Women-Owned (WBE); Veteran-Owned (VBE) Service-Disabled Veteran-Owned (SDVBE) and Person with Disability-Owned (PDBE) enterprises for certification.#**

- During the pandemic, the Office of Contract Compliance (OCC) worked to stand up a virtual outreach model where seminars and presentations were offered virtually to allow for maximum participation. OCC will be building on the success from FY2021 as it works to further enhance its efforts in FY2022.
- *Policy Roadmap Priority: Open Communities (Good Government)*

## **Bureau of Economic Development**

- **FY2021 Goal: Strengthen the small business ecosystem in suburban Cook County.**
  - BED empowered over 35 business service organizations across Chicago and the suburbs of Cook County to provide small businesses with relief and support in response to the pandemic. BED increased the capacity of organizations to assist small businesses (< than 20 employees) located in Cook County. The program remains active and current plans include continued and expanded services.
  - KPI: 1690 small businesses received grants, and 2500 businesses received free business advising services —over 60% of assisted businesses owned by people of color. The program has

# FY2021 Mid-Year Budget Review

---

---

leveraged additional support for small businesses from the philanthropic community and the State of Illinois.

- *Policy Roadmap Priority: Vital Communities (Economic Development)*
- **FY2021 Goal: Provide concierge services for manufacturers.**
  - As Cook County generates more than 80% of the total manufacturing output in the state of Illinois and houses the nation's 2<sup>nd</sup> largest concentration of manufacturers, meeting the talent and growth needs of this sector remain a priority for Cook County. As one of two apprenticeship navigators for the ten counties in northeastern Illinois, BED assists employers in identifying talent solutions.
  - BED surveyed over 1000 suburban Cook manufacturers to identify their urgent needs due to COVID-19, in partnership with the Illinois Manufacturing Excellence Center (IMEC), and engaged over 100 businesses to discuss apprenticeships. BED also partnered with the Chicago Workforce Funders Alliance to launch Talent Solution Connector, a web-based service for businesses.
  - *Policy Roadmap Priority: Vital Communities (Economic Development)*
- **FY2021 Goal: Help residents remain in their homes and support critical social services to residents in response to COVID-19.**
  - BED launched and continues to administer a suite of programs to provide housing assistance, legal aid services, and shelter for those facing homelessness.
  - KPI: Helped close to 2000 residents remain in their homes through initial rounds of rental and mortgage assistance, and an additional 5000 through a second round of rental assistance. Provided legal aid services for eviction and consumer debt issues to nearly 8000 residents and provided 13,887 households with direct cash assistance.
  - *Policy Roadmap Priority: Vital Communities (Economic Development)*

## Bureau of Human Resources

- **FY2021 Goal: Attract well-qualified candidates to address hiring discrepancies in underrepresented populations.**
  - In early 2021, BHR implemented the LinkedIn Social Sourcing Pilot Program which expands recruitment sourcing and outreach through social media to attract more qualified candidates and fill those OUP positions that are difficult to fill. The LinkedIn pilot has increased the visibility of OUP County openings. So far, a total of 33,900 job seekers have viewed the openings. Of this number, about 9.5% or 3,211 of these job seekers clicked to apply on our website.
  - *Policy Roadmap Priority: Open Communities (Good Government)*

## Bureau of Technology

- **FY2021 Goal: Issue hosting and disaster recovery RFP**
  - BOT has an active Request for Proposals (RFP) with all the County's separately elected offices and other agencies for hosting and disaster recovery. Cook County has begun the hard work of



# FY2021 Mid-Year Budget Review

---

---

transitioning from the current decentralized environment to a more consolidated hosting strategy. The Hosting and Disaster Recovery RFP is central to Cook County's commitment to improving public technology infrastructure.

- *Policy Roadmap Priority: Smart Communities (Public Infrastructure)*
- **FY2021 Goal: Expand broadband infrastructure in the south suburbs.**
  - Cook County has received funding from the State of Illinois to expand its south suburban broadband backbone. This work aligns with the core value of advancing racial equity as outlined by the Policy Roadmap, because a large proportion of broadband scarcity exists in communities of color in south suburban Cook County.
  - *Policy Roadmap Priority: Smart Communities (Public Infrastructure)*
- **FY2021 Goal: Enterprise Resource Planning Polaris upgrade to Orbit Analytics.**
  - Enterprise Resource Planning (ERP) has developed over 200 custom Polaris reports, including the very popular filled and vacant position reports. ERP also enhanced Polaris security so that Human Resources reports display data only from the user's organization. ERP is on track for September 2021 completion.
  - *Policy Roadmap Priority: Open Communities (Good Government)*
- **FY2021 Goal: Replace antiquated paper forms with digitized forms.**
  - BOT is using DocuSign to replace BOT forms, including loaner computer requests, virtual private network access requests and Cook County Time access requests. BOT is also using DocuSign to replace specific waiver forms for other agencies, including photography waivers.
  - BOT continues to work with BHR and the Office of Contract Compliance to develop other digital forms and eliminate the need for paper.
  - *Policy Roadmap Priority: Open Communities (Good Government)*

## Department of Human Rights and Ethics

- **FY2021 Goal: Complete timely Ethics investigations within the mandated 365 days and Human Rights investigations within 165 days.**
  - Following initial operational delays due to the pandemic, DHRE has been able to close out all Ethics investigations prior to 2020 and all Ethics investigations opened thereafter have met or are on target to meet the 365 days deadline. Human Rights investigations timeframes have improved, but COVID-19 has impacted our ability to contact non-County witnesses.
  - *Policy Roadmap Priority: Open Communities (Good Government)*
- **FY2021 Goal: Improve process for completing campaign contribution audits.**
  - DHRE was able to work with the office of Research, Operations and Innovation to review and improve the process for completing D-2 audits of campaign contributions to elected officials. DHRE completed 275 D-2 audits in Q1 of FY 2021 and will conduct D-2 audits on a quarterly basis.

# FY2021 Mid-Year Budget Review

---

---

- *Policy Roadmap Priority: Open Communities (Good Government)*

## Department of Administrative Hearings

- **FY2021 Goal: Increase remote hearings.**
  - Administrative Hearings (AH) continued offering remote hearing options throughout 2021 to protect the health and safety of Cook County residents and County partner agencies.
  - As of June 30, 2021, AH has conducted 8,200 hearings. Given the occupancy and personnel constraints AH faced during the COVID-19 pandemic, offering remote hearings was the only way to handle that volume of cases. Allowing residents and County employees to participate in hearings virtually represents a significant improvement in the effectiveness and convenience of County services. Allowing residents to participate in hearings without incurring transportation and parking costs equitably increases access to the administrative hearing process.
  - *Policy Roadmap Priority: Open Communities (Good Government)*
- **FY2021 Goal: Implement new citation management system.**
  - The Board of Commissioners approved a new citation management system in June of 2021. The vendor has begun initial consultations with key departments to build the software infrastructure and AH anticipates going live with the new system in January 2022. The new software will greatly improve hearing room and back-office efficiency while also providing for a smoother experience for Cook County residents as they navigate through the hearing process.
  - *Policy Roadmap Priority: Open Communities (Good Government)*

## Auditor

- **FY2021 Goal: Expand information technology audit coverage.**
  - The Auditor is attempting to integrate testing of general information technology controls into all audits by educating current staff on what and how to conduct such testing.
  - *Policy Roadmap Priority: Open Communities (Good Government)*

## Justice Advisory Council

- **FY2021 Goal: Increase impact through a racial equity lens by expanding resources, while exploring innovative and best practices that include community engagement strategies.**
  - In FY2021, JAC expanded resources by making investments of \$4.7 million dollars in the areas of Recidivism Reduction, Restorative Justice, and Violence Prevention; plus an additional \$1.5 million in immediate summer investments in these subject areas along with supports for returning residents. The JAC continues to lead and implement the community engagement work of Cook County's MacArthur Safety and Justice Challenge strategies and has also worked to help staff the Equity Fund taskforce effort.
  - *Policy Roadmap Priority: Safe and Thriving Communities (Criminal Justice)*

# FY2021 Mid-Year Budget Review

- **FY2021 Goal: Provide public facing information, education and awareness of criminal justice reform efforts to community stakeholders and residents. Create a participatory process for impacted persons within decision-making and policy development.**
  - In FY2021, the JAC has added a Public Information Officer position to help increase information available from the department; JAC has continued listening sessions and action summits to keep the community engaged and connected to key initiatives.
  - ***Policy Roadmap Priority: Safe and Thriving Communities (Criminal Justice)***

## II. FY2021 Revenue (for revenue generating offices)

Comparison of YTD budget (as of 5/31/2021) vs YTD actual revenue with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.

Revenue	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
County Sales Tax	\$371,252,145	\$358,563,188	(\$12,688,958)	(3.5)%
County Use Tax	\$33,559,990	\$44,033,447	\$10,473,458	23.8%
Off-Track betting commission.	\$505,000	\$526,436	\$21,436	4.1%
Illinois gaming-casino	\$3,583,175	\$2,603,319	(\$979,856)	(37.6)%
New Vehicle Tax	\$1,058,743	\$1,478,204	\$419,460	28.4%
General Sales Tax	\$1,460,445	\$1,956,973	\$496,528	25.4%
Wheel Tax	\$685,452	\$447,952	(\$237,500)	(53.0)%
State Income Tax	\$6,962,566	\$9,307,825	\$2,345,259	25.2%
Alcoholic Beverage Tax	\$16,026,322	\$17,668,062	\$1,641,741	9.3%
Gasoline Tax	\$42,860,206	\$40,250,792	(\$2,609,414)	(6.5)%
Cigarette Tax	\$45,908,397	\$44,510,202	(\$1,398,196)	(3.1)%
Other Tobacco Products	\$3,079,676	\$3,534,910	\$455,234	12.9%
Firearms Tax	\$657,305	\$901,343	\$244,038	27.1%
Gambling Machine Tax	\$100,000	\$185,600	\$85,600	46.1%
Hotel Accommodations Tax	\$6,120,600	\$3,606,980	(\$2,513,620)	(69.7)%
Non Retailer Trans Use Tax	\$7,405,703	\$7,874,115	\$468,412	5.9%
Amusement Tax	\$12,365,593	\$5,207,529	(\$7,158,064)	(137.5)%
Parking Lot and Garage Operation Tax	\$19,693,941	\$13,507,156	(\$6,186,785)	(45.8)%

# FY2021 Mid-Year Budget Review

Sweetened Beverage Tax	-	\$210,252	\$210,252	100.0%
Video Gaming	\$289,000	\$277,432	(\$11,568)	(4.2)%
Cannabis Tax	\$6,110,353	\$4,735,988	(\$1,374,365)	(29.0)%
Sports Wagering Tax	\$1,787,500	\$2,248,448	\$460,948	20.5%
Contract Compliance M/Wbe Cert	\$14,963	\$27,500	\$12,537	45.6%
State of Illinois	\$34,395,447	\$32,972,562	(\$1,422,885)	(4.3)%
Other governments	\$943,565	\$889,638	(\$53,927)	(6.1)%
JTDC Parking	\$905,000	\$261,168	(\$638,832)	(70.6)%
Real Estate	\$8,959,992	\$6,124,192	(\$2,835,800)	(31.6)%
Building and Zoning	\$1,810,050	\$2,023,236	\$213,186	10.5%
Environmental Control	\$1,130,800	\$1,722,125	\$591,325	34.3%
Highway Dept. Permit Fees	\$385,644	\$1,085,839	\$700,195	64.5%
Medical Examiner	\$1,942,178	\$2,264,811	\$322,633	14.2%
Dept. Of Planning and Development – Other Revenue	\$65,227	\$75,309	\$10,082	15.4%
Dept. of Human Rights and Ethics – Other Revenue	-	\$100,000	\$100,000	-
Administrative Hearings – Other Revenue	\$120,000	\$34,955	(\$85,045)	(70.8)%

- Explanation of variances greater than 1% and \$1 million. What corrective action will be taken?
  - **BAM**  
Real Estate revenue of \$8,959,992 is the appropriated revenue for the year. Anticipating a negative variance of 9% for year-end as a sale of an excess parcel did not come into fruition.
  - **BOF**  
Overall Non-Property Tax revenues are projected to have a small unfavorable variance while property tax revenue is anticipated to match the FY2021 appropriation. When forecasting revenues for the FY2021 budget, DBMS and the Office of the Chief Financial Officer used best available data to predict the timeline of the state’s phased re-opening, projecting that the County would move into Phase 5 of the state’s re-opening plan in June of 2021. As of June 11, Cook County has moved into Phase 5 of the state’s Restore Illinois re-opening plan, allowing all businesses and events to expand to full capacity.
  - While Cook County moved into Phase 4 in February, partially restoring restaurant, bar, entertainment and businesses at limited capacities, an unanticipated bridge phase between phase 4

# FY2021 Mid-Year Budget Review

and phase 5 resulted in several sources of County revenue, particularly vulnerable to extended partial shutdowns, lagging behind FY2021 budgeted levels.

- This includes unfavorable variances in Gasoline and Diesel Taxes of \$2.6 million, Amusement Tax of \$7.2 million, Parking Lot and Garage Operation Tax of \$6.2 million and Hotel Accommodation Taxes of \$2.5 million. Additionally, Cannabis Taxes are projected to have an unfavorable variance of \$1.4 million due to slower than expected issuance of retailer licenses. Cigarette taxes are also unfavorable by about \$1.4 million but well within normal levels of deviation. Finally, the State of Illinois revenues which is largely related to AOIC revenues is also unfavorable by \$1.4 million and is contingent on the timeliness of billing by the Chief Judge and the states capacity to provide timely reimbursement in accordance with its appropriation.
- **Administrative Hearings**  
The drop in actual revenue stems from a reduced case load. AH anticipates that case volume will increase as Cook County fully reopens.

### III. FY2021 Expenditure Projections

*Comparison of YTD budget (as of 5/31/2021) vs YTD actual expenses with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.*

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
Personnel	\$64,048,072	\$58,035,534	\$6,012,538	9.4%
Contractual Services	\$4,541,778	\$3,014,674	\$1,527,103	33.6%
Supplies and Materials	\$1,882,338	\$756,534	\$1,125,804	59.8%
Operations and Maintenance	\$4,065,747	\$3,944,486	\$121,264	3.0%
Capital Expenditures	\$534,022	\$532,184	\$1,838	0.3%
Rental and Leasing	\$264,761	\$489,743	(\$224,984)	(85.0)%
Contingencies and Special Purposes	\$23,027,713	\$20,406,626	\$2,621,086	11.4%
<b>Total</b>	<b>\$98,364,431</b>	<b>\$87,179,781</b>	<b>\$11,184,649</b>	<b>11.4%</b>

- Explanation of variances greater than 1% and \$1 million. What corrective action will be taken if required?
- **BOF**  
Variance is around \$1 million with no major concerns from OCFO.
- **BHR**  
Variances in personnel and non-personnel expenses may be attributed to hiring delays and the

# FY2021 Mid-Year Budget Review

delayed purchasing of services and supplies. BHR will continue to monitor its budget and adjust spending levels as needed.

- **BOT**  
Supplies & Materials: due to remote working office supplies and paper usage were at a minimum resulting in the unused funds.
- Operations and Maintenance: Fuel and maintenance usage very low due to electrician and pc tech staff resolving issues remotely or low volume of work orders.
- Contractual Services: the larger contractual contracts are due in the 3<sup>rd</sup> or 4<sup>th</sup> quarter of the fiscal year
- Personnel variance due to COVID-19-related hiring delays.
  
- **Administrative Hearings**  
Due to Covid-19, AH processed a lower number of cases than anticipated. We reduced the number of administrative law judge hours worked throughout this year to compensate for the lower case load.

## IV. Status of FY2021 Hiring

*Please provide a status (as of 5/31/21) on the office's hiring efforts to date and planned through the end of the year. This section applies to only operating fund positions. For OUP, please provide responses at the Bureau-level. For all other elected/appointed offices, please provide responses at the office/department-level.*

Bureau/Department*	# of FY2021 Appropriated FTE	# of Filled Positions	# of Vacant Positions
<b>President's Office</b>	35	30	5
<b>Finance</b>	223	189	34
<b>Administration</b>	180	155	25
<b>Asset Management</b>	554	475	79
<b>Economic Development</b>	77	66	11
<b>Technology</b>	141	127	14
<b>Human Rights &amp; Ethics</b>	9	8	1
<b>Human Resources</b>	57	47	10
<b>Administrative Hearings</b>	9	8	1
<b>County Auditor</b>	12	8	4

- If your office has vacant positions, please provide an indication of what percentage of vacancies are anticipated to be filled by fiscal year-end and what actions are currently in place to help achieve that goal.

# FY2021 Mid-Year Budget Review

---

---

- To the extent your agency has positions vacant as of 5/31/21, please provide the Board information on what, if any, challenges your office has faced in filling the positions.
  
- **BOA**
- *See spreadsheet attached*
  
- **BAM**

The Bureau of Asset Management has a total of 80 vacancies. Ten of the vacancies are for new seasonal/temporary labor in the janitorial program. For the remaining vacancies, DFM is working closely with the Bureau of Human Resources and the Budget Office and expects to have 60% or more filled by year end.
- In FY20 DFM honored the hiring freeze which occurred in conjunction with staff retirements and other leaves. The freeze and retirements/leaves occurring in tandem generated a backlog of vacancies in FY21. Furthermore, DFM has historically had to meet an annual turnover rate. For FY21 the rate is 9.2%, which equates to just over \$4M. Lastly, the overall hiring process takes 2-3 months. DFM is working closely with the Bureau of Human Resources to fill positions.
  
- **BED**

The Bureau of Economic Development expects to fill 100% of the vacancies by the end of the fiscal year. As additional operational support to the entire Bureau, the positions of (2) Deputy Bureau Chief and (1) Assistant Deputy Bureau Chief were filled. These positions drive strategic capacity and operational efficiencies, including HR/hiring activities.
  
- **BOF**
- BOF will have 80% to 90% of the positions filled by year end. All of the different vacant positions are currently in various stages of the hiring process and provided that the on boarding process runs smoothly.
- Within the Department of Revenue, the position of Revenue Recovery Manager has faced some challenges. DOR has posted this position three times. One candidate was offered the position, but went elsewhere. DOR may need to re-evaluate job description to get better candidates.
  
- **BHR**
- BHR is aiming to have 90% of the current vacancies filled by the end of fiscal year 2021. The hiring process has been initiated for most of the vacancies.
  
- **BOT**

There are multiple variables involved in successfully filling BOT's positions, some of which are out of the Bureau's control. BOT's goal is to fill as many vacant positions as possible during the remainder of the fiscal year. BOT aims to fill 70% - 80% of the vacant positions.
- Low unemployment rates in different information technology job sectors, higher external salaries for some positions, more flexible private-sector work environments, etc., are some of the challenges that BOT faces when attempting to fill vacant positions. In addition, BOT faced higher than expected turnover this past year due to retirements (some retirement decisions



# FY2021 Mid-Year Budget Review

---

arrived during the pandemic), employees securing employment elsewhere, and even employees who chose to resign during the pandemic. BOT filled approximately a dozen positions during the pandemic, which included some high-level supervisory roles. The great majority of these hires proved to be successful.

- **Auditor**
- Due to significantly less than market average salaries, the Auditor has not been able to recruit candidates. As of June 4, 2021, BHR granted salary step increases for job postings, which should help with recruitment.
  
- **Justice Advisory Council**
- As of 5/31/2021 the JAC had four unfilled positions. These included the program coordinator, the executive director, the executive assistant, and public information officer. Of these, the executive director has since been filled and the hiring of a public information officer is currently underway.

## V. FY2021 Contracts

*Please provide a list of your office's existing and anticipated contracts for FY2021 in the format provided below. (Feel free to attach this list separately if more room is needed)*

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*
See attached spreadsheet						

- \*For any contract that is expiring this year, please indicate:
  - Whether the contract will be renewed, extended or re-bid.
  - If re-bid, the status of the procurement.

## VI. Capital Equipment Updates

*Please provide a list of your office's FY2021 capital equipment projects and the status of projects in the format provided below. (Feel free to attach this list separately if more room is needed)*

Capital Equipment Project	Project Status (Not Started/Started/ Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
---------------------------	---------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------



# FY2021 Mid-Year Budget Review

See attached spreadsheet		

## VII. Grant Funding

Grant Name	Department	Award Amount	Award State Date	Award End Date	Grant Set Up Status
See attached spreadsheet					

- Please detail your office’s efforts this year to seek out new sources of grant funding.
- **BOA**  
The Office of the Chief Administrative Officer is seeking grant opportunities for Veterans Affairs, continued efforts for grant funding are being pursued in EMRS, Environment and Sustainability and Department of Transportation and Highways.
- **BED**  
The Office of Economic Development (OED) has a pending application with the US Department of Defense, Defense Manufacturing Community Support Program and will submit applications to the State of Illinois Department of Commerce and Economic Opportunity for the Apprenticeship Expansion Grant Program (Due August 2021), and to the Small Business Administration as a Small Business Community Navigator (Due July 2021). In addition, OED will continue to seek additional philanthropic support to expand its Small Business Assistance Program. OED recently secured funding from the State of Illinois to serve as a Community Navigator to assist small businesses, and continues receiving funds from the University of Illinois at Chicago (Department of Defense and the Economic Development Administration) to support the Chicago Defense Resiliency Program.

How many full-time or part-time staff members in your office are responsible for the administration of grants?  
(Indicate how many are full-time and how many are part-time)

- **BOA**  
DEMRS has 7 full time grants staff.
- **BED**  
Eight (8) full-time staff are responsible for the administration of grants. In preparation for increased federal funds, additional staff is needed to improve processes and effectively administer grants. Sufficient resources are needed for additional staff responsible for grant management, program

# FY2021 Mid-Year Budget Review

---

---

development, and effective monitoring, compliance and reporting.

- **Justice Advisory Council**
- In the attached spreadsheet of all current contracts, the JAC notes grant money received from the MacArthur Foundation, ICJIA, and the Department of Justice, which has all been passed through for different programming.

## VIII. COVID-19 Operational Impacts

*Please respond to each question below and provide details and take-aways about your operations as it relates to the COVID-19 public health crisis.*

- Describe any initiatives you have implemented that have resulted in greater efficiencies within your operations and how such initiatives can or will be carried forward into your operations as we transition back to full operation.
  - Are there additional cost-saving or efficiency-saving measures you envision incorporating into your operations as a result of lessons learned during the pandemic?
- **BOA**
- ALERTCOOK was implemented and will continue.
- In response to the County's Law Libraries closing due to COVID-19, the Law Library launched a virtual reference platform. Patrons were able to email their inquiries to a centralized email address or call to leave a message for the reference department. Law Library staff worked with their vendors to provide free offsite temporary access to LexisAdvance and Westlaw Edge. The Law Library will maintain features of virtual reference requests as it supports their disability outreach initiative by reducing barriers to accessing library services.

### **BHR**

Trainings that normally would have been conducted in-house are now conducted virtually. This has increased the reach of the trainings, allowing more County employees to participate in the trainings. BHR will continue to deliver most, if not all, of its trainings virtually.

- BHR outsourced fingerprinting services for background checks through the emergency procurement process. This increased efficiency allowed candidates to get fingerprinting services without coming to the County building. Without this service, candidates would have had prolonged wait times for processing which extends the hiring cycle time. BHR will continue to outsource fingerprinting services until it is equipped to serve candidates in the office safely.
- **BOT**

The widespread implementation of the Microsoft Teams video conferencing platform not only allowed BOT to continue functioning uninterrupted during the Covid pandemic, but it also introduced an entirely new way of working that will continue in the future. The new County telecommuting arrangement will undoubtedly benefit from the Teams platform as offices manage flexible on-site and remote staff schedules.

# FY2021 Mid-Year Budget Review

---

---

- **Administrative Hearings**
- AH began accepting motions via email and uploaded fillable form PDFs on their website for easier use and printing cost savings. AH offered remote hearings via phone and video. AH will continue utilizing this technology.
  
- **DHRE**
- Following conversations from community groups, DHRE has reviewed intake and complaint process to allow for ease of filing and encouragement of filing. As a result, DHRE has changed the process to eliminate a need for notarization on complaint forms and necessity to file an intake form. In addition, instead of mailing service, DHRE is sending filings and orders via email. The Director and Deputy are more involved in the day-to-day work of investigations and conduct bi-weekly case management conferences with investigators.
  
- **Auditor**
- The pandemic allowed the Auditor to use time more wisely. Shorter, more frequent Teams meetings' led to more focused conversations with auditees. Documentation requests were also more concise and accurate since the auditee was providing specific documents. Additionally, individuals were flexible to work more time to complete an audit or project since there were less constraints to catch a train/bus or commute window for traffic.
  
- **Justice Advisory Council**
- In many ways, moving to teleconferenced meetings made some aspects of community engagement more accessible; allowing individuals who would not have otherwise easily be able to travel to meetings, due to transportation issues, childcare, or other scheduling, to finally be able to attend meetings. For these reasons some level of remote engagement will be maintained in many of initiatives following the pandemic.
- How did you incorporate technology and digital access into your processes in the midst of COVID-19?
- Working remotely has helped many departments in OUP become more technically astute and find more efficient ways to operate. Moving and storing documents electronically as opposed to physically handling documents, reducing the need for paper has been a great efficiency. Departments are saving time by meeting virtually. These are activities that will be carried forward into operations as OUP transitions back to full operation.
- Meeting support requirements across the county for virtual meetings, including Board Meetings, detainee visits, and virtual court proceedings heavily involved BOT resources. Wide adoption of call center technologies to allow for remote users including supporting the BOT Help Desk also had a large impact.

## IX. FY2022 Preliminary Forecast

# FY2021 Mid-Year Budget Review

---

---

Below is the target for the entire elected or appointed official's budget. Department level targets are available in the Hyperion budgeting system.

<b>FY2022 Budget Target</b>	<b>\$166,346,253</b>
-----------------------------	----------------------

- Please provide preliminary ideas of how your office is planning to meet your budget target for FY2022.
  - OUP departments generally plan to meet their targets. Targets that have not been met due to the impact of COVID-19 may be met using federal funding. The American Rescue Plan, CRF and FEMA will require the Bureau of Finance to facilitate the administration and oversight of these funding sources above and beyond its traditional functions. The associated reporting, auditing and coordination requirements will require an increase in overall budget to ensure the timely, accurate and legal provision of these programs. BOF will be actively reviewing ARPA, CRF and FEMA guidelines to determine our capacity to offset direct costs to achieve our target in so much as it is allowable under applicable guidelines.
  - OUP will attempt to meet targets through traditional budgetary measures where federal funding is not an option.

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*
-------------	------------	------------------	-----------------	---------------------	-------------------	------------------

**Bureau of Administration**

We Type LLC	Medical Examiner	transcription services	\$112,992.00	10/14/2021	10/13/2022	Final renewal
Salam International	Medical Examiner	autopsy saws/blades	\$70,575.00	11/2/2021	11/1/2023	Final renewal
Southland Medical LLC	Medical Examiner	autopsy supplies	\$1,394,501.74	9/15/2020	9/14/2021	Bid
ALG Consulting	Medical Examiner	anthropology consultant	\$40,000.00	11/22/2020	11/21/2021	Bid
Erin Waxenbaum-Dennison	Medical Examiner	anthropology consultant	\$40,000.00	11/22/2020	11/21/2021	Bid
Sacred Memories	Medical Examiner	unclaimed veterans transportation	\$0	9/21/2018	9/20/2021	RFP
Cremation Society of Illinois	Medical Examiner	unclaimed veterans transportation	\$0	9/21/2018	9/20/2021	RFP
Brookins Funeral Home	Medical Examiner	unclaimed veterans transportation	\$0	9/21/2018	9/20/2021	RFP
Hyland Software	Animal Control	software content	\$900,000.00	10/12/2019	10/11/2021	amended to 2021
TBD	CAO - Communications	Cable TV and Video Production Equipment	\$162,000.00			Bid with OCPO for final review prior to posting
TBD	DOTH	Preliminary/Design Engineering for 143rd Bridge Project	1,000,000-5,000,000	Q3 2021		RFQ - Procurement in process
TBD	DOTH	Preliminary/Design Engineering for 170 th street Bridge Project	1,000,000-5,000,000	Q3 2021		RFQ - Procurement in process
TBD	DOTH	Preliminary/Design Engineering for East Lake Ave Bridge Project	1,000,000-5,000,000	Q3 2021		RFQ - Procurement in process
TBD	DOTH	Preliminary/Design Engineering for Lehigh Ave. Bridge Project	1,000,000-5,000,000	Q3 2021		RFQ - Procurement in process
TBD	DOTH	Preliminary/Design Engineering for Meacham Road Bridge Project	1,000,000-5,000,000	Q3 2021		RFQ - Procurement in process
TBD	DOTH	Preliminary Engineering Services Sauk Trail Multi-Use Path	1,000,000-5,000,000	Q3 2021		RFQ - Procurement in process
TBD	DOTH	Pavement Preservation and Rehabilitation South	5,000,000-10,000,000	Q3 2021		Bid - Procurement in process
TBD	DOTH	General Roadway Maintenance District 1	1,000,000-5,000,000	Q3 2021		Bid - Procurement in process
TBD	DOTH	General Roadway Maintenance District 2	1,000,000-5,000,000	Q3 2021		Bid - Procurement in process
TBD	DOTH	General Roadway Maintenance District 3	1,000,000-5,000,000	Q3 2021		Bid - Procurement in process
TBD	DOTH	General Roadway Maintenance District 4	1,000,000-5,000,000	Q3 2021		Bid - Procurement in process
TBD	DOTH	Pavement Preservation and Rehabilitation North	5,000,000-10,000,000	Q4 2021		Bid - Procurement in process
TBD	DOTH	Preliminary/Design Engineering Services - Central Ave Corridor	1,000,000-5,000,000	Q4 2021		RFQ - Procurement in process
TBD	DOTH	Preliminary/Design Engineering Services - I-55 Frontage Road Corridor	1,000,000-5,000,000	Q4 2021		RFQ - Procurement in process
TBD	DOTH	Preliminary/Design Engineering Services - Sauk Trail Corridor	1,000,000-5,000,000	Q4 2021		RFQ - Procurement in process
TBD	DOTH	Preliminary/Design Engineering Services - Buffalo Grove Corridor	1,000,000-5,000,000	Q4 2021		RFQ - Procurement in process
TBD	DOTH	Preliminary Engineering Services Kedzie Ave	1,000,000-5,000,000	Q4 2021		RFQ - Procurement in process
TBD	DOTH	Design Engineering - Road Projects - Busse Rd - Golf Rd to Central Road	1,000,000-5,000,000	Q1 2022		RFQ - Procurement in process

TBD	DOTH	Design Engineering - Road Projects - Sanders Rd - Milwaukee Ave to Techny Road	1,000,000-5,000,000	Q1 2022		RFQ - Procurement in process
TBD	DOTH	Design Engineering - Road Projects - Central Rd - Barrington Rd to Huntington Boulevard	1,000,000-5,000,000	Q1 2022		RFQ - Procurement in process
TBD	DOTH	Construction Management Services - Old Orchard Road	1,000,000-5,000,000	Q1 2022		RFQ - Procurement in process
TBD	DOTH	Construction Management Services - Joe Orr Road	1,000,000-5,000,000	Q1 2022		RFQ - Procurement in process
TBD	DOTH	Construction Management Services - 88th Avenue	1,000,000-5,000,000	Q1 2022		RFQ - Procurement in process
TBD	DOTH	Traffic Signal Systems & Electrical Design Services	1,000,000-5,000,000	Q1 2022		RFQ - Procurement in process
TBD	DOTH	Planning Services	1,000,000-5,000,000	Q1 2022		RFQ - Procurement in process
TBD	DOTH	Planning Services	1,000,000-5,000,000	Q1 2022		RFQ - Procurement in process
TBD	DOTH	Fuel Site Maintenance and Repairs Services	100,000-500,000	Q1 2022		Bid
TBD	DOTH	Franklin Avenue/Green Street Construction Management Services	1,000,000-5,000,000	Q1 2022		RFQ
TBD	DOTH	87th St over BOCT RR	1,000,000-5,000,000	Q1 2022		Bid
TBD	DOTH	Cal-Sag Channel Bridge Steel Truss Strengthening	1,000,000-5,000,000	Q1 2022		Bid
TBD	DOTH	PPRP North 2021B	>5,000,000	Q1 2022		Bid
TBD	DOTH	Bridge Maintenance North	1,000,000-5,000,000	Q1 2022		Bid
TBD	DOTH	Bridge Maintenance South	1,000,000-5,000,000	Q1 2022		Bid
TBD	DOTH	Pavement Maintenance North 2021A	1,000,000-5,000,000	Q1 2022		Bid
TBD	DOTH	Pavement Maintenance South 2021A	1,000,000-5,000,000	Q1 2022		Bid
TBD	DOTH	German Church Road over Flag Creek	500,000-1,000,000	Q1 2022		Bid
TBD	DOTH	Lake Cook Road at SOO Line RR	500,000-1,000,000	Q1 2022		Bid
TBD	DOTH	East Lake Ave at C&NW RR	100,000-500,000	Q1 2022		Bid
WEAVER CONSULTANTS GROUP NORTH CENTRAL LLC	DES	Consultant for Brownfield Assessment Services	698,300.00	7/15/2019	7/14/2022	Existing
AMERICAN ECOTECH LC	DES	Ozone Analyzers	18,033.00	5/15/2020	5/14/2022	Existing
AMERICAN ECOTECH LC	DES	Gas Dilution Systems and Photometers	67,680.00	5/15/2020	5/14/2022	Existing
Montrose Air Quality Services, LLC,	DES	Air Monitoring Services	104,800.00	6/4/2021	6/3/2022	Emergency Contract/Existing
TBD	DES	Air Monitoring Services	200,000(TBD)	6/4/2022		Bid
TBD	DES	Air Monitoring Container	180,000.00	DEC-2021 (TBD)	NOV-2023(TBD)	Bid
URG	DES	URG SASS Speciation Monitors	50,000 -100,000	Q1 2022	Q1 2024	SOLE SOURCE
TELEDYNE	DES	SO2 monitors (equipment)	0 - 50,000	Q1 2022	Q1 2024	PIGGYBACK
METONE	DES	FRM Monitors	50,000 -100,000	Q1 2022	Q1 2024	PIGGYBACK

## Bureau of Asset Management

Vendor Name	Department	Contract Purpose	Agreed Amount	Start Date	End Date	PO Status
FH PASCHEN SN NIELSEN & ASSO	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$10,000,000	\$ 4,634,858.27		01-Jun-2016	31-May-2021 Extended
OLD VETERAN CONSTRUCTION INC	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$10,000,000	\$ 10,000,000.00		01-Jun-2016	31-May-2021 Extended
AGAE CONTRACTORS INC	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$1,500,000	\$ 1,500,000.00		01-Jun-2016	31-May-2021 Extended
PASCHEN MGE JOINT VENTURE	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$5,000,000	\$ 10,000,000.00		01-Jun-2016	31-May-2021 Extended
SHARLEN ELECTRIC CO	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$5,000,000	\$ 10,000,000.00		01-Jun-2016	31-May-2021 Extended
FH PASCHEN SN NIELSEN & ASSO	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$7,000,000	\$ 14,177,201.61		01-Jun-2016	31-May-2021 Extended
AGAE CONTRACTORS INC	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$7,000,000	\$ 13,921,816.69		01-Jun-2016	31-May-2021 Extended
PAUL BORG CONSTRUCTION CO	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$7,000,000	\$ 15,149,995.51		01-Jun-2016	31-May-2021 Extended
OLD VETERAN CONSTRUCTION INC	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$7,000,000	\$ 15,000,000.00		01-Jun-2016	31-May-2021 Extended
AGAE CONTRACTORS INC	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$3,000,000	\$ 7,000,000.00		01-Jun-2016	31-May-2021 Extended
PACIFIC CONSTRUCTION SERVICE	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$3,000,000	\$ 7,000,000.00		01-Jun-2016	31-May-2021 Extended
S MECHANICAL INC	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$5,000,000	\$ 11,000,000.00		01-Jun-2016	31-May-2021 Extended
PASCHEN AUTUMN JOINT VENTURE	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$5,000,000	\$ 11,000,000.00		01-Jun-2016	31-May-2021 Extended
AUTUMN CONSTRUCTION SERVICES	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$2,000,000	\$ 5,000,000.00		01-Jun-2016	31-May-2021 Extended
MQ SEWER & WATER CONTRACT	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$4,000,000	\$ 8,000,000.00		01-Jun-2016	31-May-2021 Extended
FH PASCHEN SN NIELSEN & ASSO	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$4,000,000	\$ 8,000,000.00		01-Jun-2016	31-May-2021 Extended
MQ SEWER & WATER CONTRACT	1031 Office of Asset Manage	2016 JOC PROGRAM TOTAL AMOUNT \$1,500,000	\$ 3,000,000.00		01-Jun-2016	31-May-2021 Extended
ACCRUENT LLC	1200 Department of Facilities	Two (2), One Year Options TOTAL AMOUNT \$14	\$ 142,992.72		01-Jun-2017	31-May-2021 Procured via SHI
POWERS & SONS CONSTRUCTION	1031 Office of Asset Manage	CCH Contract H19-25-018 entered into CCP Instal	\$ 2,429,000.00		01-Aug-2019	31-May-2021
ROESCH FORD	1200 Department of Facilities	Ford Vehicles	\$ 1,904,826.91		03-Jun-2019	02-Jun-2021 BOA facilitated new contract
JOHNSON PIPE AND SUPPLY CORP	1200 Department of Facilities	DeWalt Power Tools and Accessories	\$ 41,025.00		05-Jun-2018	04-Jun-2021 Renewal in process with OCPO Expired - need to request a new contract/piggyback
ACR INC	1200 Department of Facilities	Remediation and Restoration Services	\$ 300,000.00		15-Jun-2018	14-Jun-2021
ADVANCED TECHNOLOGY INC	1200 Department of Facilities	Collection, Recycling and Disposal of Electronic Waste	\$ 1.00		10-Jul-2017	09-Jul-2021 New Contract in Process, with OCPO pending approval for advertisement
CHICAGO UNITED INDUSTRIES LTD	1200 Department of Facilities	Ceiling Tile Supplies	\$ 527,649.30		01-Aug-2017	31-Jul-2021 New Contract in Process, with OCPO pending approval for advertisement
CHICAGO UNITED INDUSTRIES LTD	1200 Department of Facilities	Square D Variable Speed Drivers	\$ 87,889.75		01-Aug-2017	31-Jul-2021 New Contract in Process, advertised New Contract in Process, slated to be advertised 7/8
BATES WATER SOLUTIONS INC	1200 Department of Facilities	Preventive Maintenance of Water Softener Systems	\$ 8,280.00		01-Sep-2018	31-Aug-2021 Renewal in process with OCPO Low usage, evaluating if this needs to be renewed
METROPOLITAN INDUSTRIES	1200 Department of Facilities	Metropolitan Pump and Related Parts	\$ 140,000.00		05-Sep-2018	04-Sep-2021
AGAE CONTRACTORS INC	1031 Office of Asset Manage	Cook County Medical Examiner Autopsy Suite Modification	\$ 56,168.30		12-Mar-2021	11-Sep-2021
PHOENIX FIRE SYSTEMS, INC.	1200 Department of Facilities	Novac Clean Agent Tank	\$ 20,835.00		25-Sep-2020	24-Sep-2021 This was a one time purchase request
HILTI INC	1200 Department of Facilities	1784-16512A Hilti Power Tools and Accessories	\$ 70,000.00		27-Sep-2017	26-Sep-2021 Renewal in process with OCPO
VALDES LLC	1200 Department of Facilities	Rock Salt and Deicing Salt	\$ 77,750.00		01-Oct-2017	30-Sep-2021 Renewal in process with OCPO
CHICAGO UNITED INDUSTRIES LTD	1200 Department of Facilities	Wallboard, Insulation and Drywall Products	\$ 528,754.40		01-Oct-2018	30-Sep-2021 Renewal in process with OCPO
JOHNSON PIPE AND SUPPLY CORP	1200 Department of Facilities	BRONZE, COPPER & CASINGS TOTAL AMOUNT \$	\$ 43,825.00		03-Oct-2016	02-Oct-2021 Renewal in process
JOHNSON CONTROLS FIRE PROTECTIVE	1200 Department of Facilities	Annual Fire Pump Tests and Maintenance Service	\$ 148,515.00		20-Oct-2017	22-Oct-2021 Renewal in process
TILES IN STYLE LLC	1200 Department of Facilities	FURNISH AND INSTALL CARPET TOTAL AMOUNT \$	\$ 4,476,600.00		01-Nov-2016	31-Oct-2021 New Contract in process
STV HEERY PROGRAM MANAGEMENT	1031 Office of Asset Manage	Capital Program Management Services for Public Works	\$ 19,113,461.77		01-Nov-2016	31-Oct-2021
ROOT BROTHERS MFG & SUPPLY	1200 Department of Facilities	Work Gloves	\$ 452,525.17		01-Nov-2017	31-Oct-2021 New Contract in process
FOUR SEASON PROS INC	1200 Department of Facilities	Holiday Decorations Management	\$ 18,000.00		01-Nov-2019	31-Oct-2021
CHICAGO UNITED INDUSTRIES	1200 Department of Facilities	Electric Hand Dryers	\$ 47,300.00		12-Nov-2018	11-Nov-2021 Renewal in process
ALLIED WASTE DBA REPUBLIC SERVICES	1200 Department of Facilities	Scavenger Services	\$ 1,427,565.29		15-Nov-2018	14-Nov-2021 Renewal in process
FAITHFUL & GOULD/GILBANE JV	1031 Office of Asset Manage	CM SERVICES - CCHHS	\$ 24,849,258.00		22-Nov-2016	21-Nov-2021

Vendor Name	Department	Contract Purpose	Agreed Amount	Start Date	End Date	PO Status
						New contract in process, with OCPO
JOHNSON PIPE AND SUPPLY COR	1200	Department of Facilitie:Steamfitter Supplies AMENDMENT NO. 2	\$ 1,167,485.31	01-May-2017	30-Nov-2021	pending approval for advertisement
ANCHOR MECHANICAL INC	1200	Department of Facilitie:Chiller Start-Up, Preventive Maintenance and Rej	\$ 2,258,000.00	01-Dec-2017	30-Nov-2021	Renewal in process
PASCHEN ASHLAUR JOINT VENTU	1031	Office of Asset Manage CCHHS Contract H18-25-103 entered for CCP Use	\$ 6,169,582.93	01-Dec-2018	30-Nov-2021	
GMA CONSTRUCTION GROUP	1031	Office of Asset Manage CCH Contract H20-25-020 entered in CCP Instanc	\$ 11,500,000.00	01-Jan-2020	30-Nov-2021	
MCDONAGH DEMOLITION INC.	1031	Office of Asset Manage CCH Contract H20-25-013	\$ 737,302.00	01-Dec-2019	30-Nov-2021	
ANCHOR MECHANICAL INC	1200	Department of Facilitie:Refrigeration Equipment Maintenance	\$ 229,883.00	15-Dec-2017	14-Dec-2021	
BLACK DOG PETROLEUM LLC	1200	Department of Facilitie:Ultra Low Sulfur #2 Red Dye Diesel Fuel	\$ 149,860.82	19-Dec-2018	18-Dec-2021	
PRIMERA ENGINEERS LTD	1031	Office of Asset Manage CCB ADA HOLDING CELL RENOVATIONS TOTAL A	\$ 350,726.67	10-Aug-2015	27-Dec-2021	
JOHNSON CONTROLS INC	1200	Department of Facilitie:Fire Alarm Monitoring Services	\$ 35,362.35	01-Jan-2019	31-Dec-2021	
EQUITY INDUSTRIAL SUPPLY INC	1200	Department of Facilitie:Trash Can Liners - Total Amount: \$795,309.96	\$ 795,309.96	01-Feb-2018	31-Jan-2022	
PHOENIX FIRE SYSTEMS, INC.	1200	Department of Facilitie:Inspection and Service of Vesda Preaction Sprink	\$ 66,040.00	01-Feb-2019	31-Jan-2022	
ANCHOR MECHANICAL INC	1200	Department of Facilitie:Maintenance and Service for Centrifugal Multi-St	\$ 905,200.00	01-Feb-2019	31-Jan-2022	
PASCHEN ASHLAUR JOINT VENTU	1031	Office of Asset Manage Construction of the Belmont-Cragin Health Cente	\$ 12,115,676.00	01-Nov-2019	31-Jan-2022	
EWERT INC	1200	Department of Facilitie:Door Parts	\$ 112,825.00	05-Feb-2018	04-Feb-2022	
AUTUMN CONSTRUCTION SERVI	1031	Office of Asset Manage Emergency Contract for Provident Hospital Repai	\$ 359,487.00	18-Feb-2021	17-Feb-2022	
PATTEN POWER SYSTEMS	1200	Department of Facilitie:MAINTENANCE AND REPAIR OF CATERPILLAR EM	\$ 350,000.00	21-Feb-2018	20-Feb-2022	
PRIME ELECTRIC CO INC	1200	Department of Facilitie:Switchgear Preventive Maintenance Repair and F	\$ 2,056,256.00	01-Mar-2017	28-Feb-2022	
THE STANDARD COMPANIES INC	1200	Department of Facilitie:99% PURE PELLET SODIUM CHLORIDE MADE WIT	\$ 65,518.00	02-Mar-2020	01-Mar-2022	
PRODUCTION DISTRIBUTION COR	1200	Department of Facilitie:LED High Mast Fixtures	\$ 209,212.00	02-Mar-2020	01-Mar-2022	
BORNQUIST, INC.	1200	Department of Facilitie:Cooling Tower Repair	\$ 120,000.00	13-Mar-2017	12-Mar-2022	
ANAGNOS DOOR COMPANY LLC	1200	Department of Facilitie:Service, Maintenance and Repair of Overhead Dc	\$ 1,357,000.00	21-Mar-2018	20-Mar-2022	
ANAGNOS DOOR COMPANY LLC	1200	Department of Facilitie:MAINTENANCE AND REPAIR OF OVERHEAD DOO	\$ 1,257,000.00	21-Mar-2018	20-Mar-2022	
CBRE INC	1031	Office of Asset Manage Property Redevelopment Strategic Planning and I	\$ 537,851.00	01-Apr-2020	30-Mar-2022	
CITYWIDE ELEVATOR INSPECTION	1200	Department of Facilitie:Elevator Inspections for Vertical Transportation L	\$ 170,195.00	01-Apr-2018	31-Mar-2022	
SMITHGROUPJJR, INC	1031	Office of Asset Manage CCH Contract #H16-25-148	\$ 10,350,963.82	01-Oct-2016	31-Mar-2022	
ALTORFER INDUSTRIES INC	1200	Department of Facilitie:Repair of Emergency Generators (Replace Po 70C	\$ 270,282.27	01-Apr-2018	31-Mar-2022	
CBRE INC	1031	Office of Asset Manage Property Redevelopment Strategic Planning and I	\$ 537,851.00	01-Apr-2020	31-Mar-2022	
SUTTON FORD INC.	1200	Department of Facilitie:Ford Vehicles	\$ 12,546,250.00	01-Apr-2020	31-Mar-2022	
ANDERSON ELEVATOR	1200	Department of Facilitie:ELEVATOR MAINTENANCE TOTAL AMOUNT \$13,	\$ 13,092,352.32	01-May-2016	30-Apr-2022	
INDI ENTERPRISE, INC.	1200	Department of Facilitie:Pipe Covering Supplies	\$ 514,224.65	01-May-2019	30-Apr-2022	
ARLINGTON GLASS AND MIRROR	1200	Department of Facilitie:Glass	\$ 597,008.30	01-May-2019	30-Apr-2022	
ESSCOE LLC	1200	Department of Facilitie:Fire Alarm Testing & Battery Replacement Increa	\$ 440,724.00	07-May-2018	06-May-2022	
AGAE CONTRACTORS INC	1200	Department of Facilitie:Emergency Contract for Repair/Replace revolving	\$ 25,000.00	09-May-2018	08-May-2022	
UNITED SCRAP METAL INC	1200	Department of Facilitie:Metal Collections and Recycling	\$ 1.00	22-May-2017	21-May-2022	
ROLL & ROLL METAL FABRICATO	1200	Department of Facilitie:Welding Services (Total Contract Value \$45,000)	\$ 45,000.00	22-May-2017	21-May-2022	
THE STONE GROUP INC	1200	Department of Facilitie:Boiler and Water Heater Maintenance and Repai	\$ 637,885.20	03-Jun-2019	02-Jun-2022	
SET ENVIRONMENTAL INC	1200	Department of Facilitie:Hazardous Material Handling	\$ 850,000.00	15-Jun-2018	14-Jun-2022	
SENTRY SECURITY FASTENERS IN	1200	Department of Facilitie:Southern Folger Detention Grade Lock Parts and	\$ 634,629.18	17-Jun-2019	16-Jun-2022	
GLOBAL WATER TECHNOLOGY IN	1200	Department of Facilitie:Testing and Water Treatment Services	\$ 228,864.00	01-Jul-2019	30-Jun-2022	
MILHOUSE ENGINEERING AND C	1031	Office of Asset Manage PROFESSIONAL A/E SERVICE FOR THE DEPARTME	\$ 605,900.20	25-Jan-2017	24-Jul-2022	
ACCURATE CONTROL INC.	1200	Department of Facilitie:SECURITY SYSTEM MAINTENANCE AND REPAIR S	\$ 952,979.57	26-Jul-2017	25-Jul-2022	
JP SIMONS & COMPANY	1200	Department of Facilitie:Johnson Control Parts and Accessories	\$ 118,080.00	03-Sep-2019	02-Sep-2022	
COURTESY ELECTRIC INC	1200	Department of Facilitie:Preventative Maintenance, Repair and Battery Re	\$ 571,710.00	16-Sep-2019	15-Sep-2022	
STAPLES CONTRACT & COMMERC	1200	Department of Facilitie:Custodial Floor Care Equipment	\$ 247,385.31	16-Sep-2019	15-Sep-2022	
TRANE US INC	1031	Office of Asset Manage Trane HVAC Products, Installation and Related S	\$ 25,500,000.00	01-Aug-2020	30-Sep-2022	
COLUMBIA PIPE & SUPPLY CO	1200	Department of Facilitie:Sloan Plumbing Supplies. Catalog Discount Pricin	\$ 103,600.00	15-Nov-2019	14-Nov-2022	
AFFILIATED STEAM EQUIPMENT	1200	Department of Facilitie:STEAM HEAT, CHILLED WATER COOLING AND CO	\$ 367,490.00	24-Nov-2019	23-Nov-2022	
SMITH SECKMAN REID INC	1031	Office of Asset Manage A/E Services for the JHS Mechanical and Electrica	\$ 4,978,994.00	01-Aug-2019	01-Jan-2023	
ADVENT SYSTEMS, INC.	1200	Department of Facilitie:Upgrade of the C-Cure 800 System to the C-Cure	\$ 391,452.00	01-Feb-2019	31-Jan-2023	
MAACO COLLISION CENTER	1200	Department of Facilitie:Auto Body Repairs-South Area	\$ 649,875.00	01-Feb-2020	31-Jan-2023	
JP SIMONS & COMPANY	1200	Department of Facilitie:Lamps, Ballasts and LED Lighting	\$ 262,000.00	02-Mar-2020	01-Mar-2023	
PRODUCTION DISTRIBUTION COR	1200	Department of Facilitie:Lamps, Ballasts and LED Lighting	\$ 179,500.00	02-Mar-2020	01-Mar-2023	



Vendor Name	Department	Contract Purpose	Agreed Amount	Start Date	End Date	PO Status
SHINE ON GROUP INC	1200 Department of Facilitie:	Exterior Window Washing	\$ 285,090.00		01-May-2020	30-Apr-2023
CONVERGINT TECHNOLOGIES LLC	1200 Department of Facilitie:	MAINTENANCE AND REPAIR OF EST FIRE ALARM	\$ 90,000.00		15-Jun-2020	14-Jun-2023
RUSH SOLUTIONS	1200 Department of Facilitie:	Unarmed Security Guard Services for Various Coc	\$ 1,454,226.48		01-Aug-2020	31-Jul-2023
BOB BARKER COMPANY INC	1200 Department of Facilitie:	Hygiene Supplies	\$ 207,900.00		10-Aug-2020	09-Aug-2023
JOHNSON PIPE AND SUPPLY COR	1200 Department of Facilitie:	Metcraft Plumbing Parts and Supplies (Group B)	\$ 378,345.10		01-Oct-2020	30-Sep-2023
AMERESCO INC	1031 Office of Asset Manage	Energy Consultant Services for Natural Gas & Ele	\$ 450,000.00		01-Oct-2020	30-Sep-2023
WISS JANNEY ELSTNER ASSOC IN	1200 Department of Facilitie:	Fall Protection Anchorages and Suspended Scaffc	\$ 185,000.00		01-Oct-2020	30-Sep-2023
NES SUPPLY CO	1200 Department of Facilitie:	Batteries and Battery Chargers	\$ 156,244.98		15-Oct-2020	14-Oct-2023
JP SIMONS & COMPANY	1200 Department of Facilitie:	Bussman Fuses	\$ 175,500.00		15-Oct-2020	14-Oct-2023
PALM ELECTRIC MOTOR REPAIR,	1200 Department of Facilitie:	New Electric Motors, Pumps and Air Compressor:	\$ 1,446,200.00		01-Nov-2020	31-Oct-2023
INDEPENDENT RECYCLING SERVI	1200 Department of Facilitie:	Dumpster Box Rentals and Asbestos Debris Discp	\$ 65,740.00		01-Dec-2020	30-Nov-2023
JOHNSON PIPE AND SUPPLY COR	1200 Department of Facilitie:	1945-18038A Acorn Plumbing Parts and Supplies	\$ 1,485,448.49		01-Dec-2020	30-Nov-2023
PREVOLV INC	1031 Office of Asset Manage	COUNTYIDE OFFICE FURNITURE - GROUP B SOFT	\$ 6,300,000.00		01-Dec-2020	30-Nov-2023
SPACE CONTINUUM LLC	1031 Office of Asset Manage	COUNTYWISE OFFICE FURNITURE- GROUP C - TA	\$ 1,200,000.00		01-Dec-2020	30-Nov-2023
FRANK COONEY CO., INC.	1031 Office of Asset Manage	COUNTYWISE OFFICE FURNITURE /GROUP (A) M	\$ 225,000.00		01-Jan-2021	31-Dec-2023
MB REAL ESTATE SERVICES INC	1031 Office of Asset Manage	PROPERTY MANAGEMENT SERVICES FOR THE GE	\$ 505,599.00		01-Jan-2021	31-Dec-2023
JOHNSON CONTROLS INC	1200 Department of Facilitie:	FIRE AND SECURITY REPAIRS SERVICES	\$ 120,000.00		19-Jan-2021	18-Jan-2024
NAK-MAN CORPORATION	1200 Department of Facilitie:	Stainless Steel Sheet Metal	\$ 74,427.75		25-Jan-2021	24-Jan-2024
ENTERPRISE FLEET MANAGEMEN	1200 Department of Facilitie:	Vehicle Leasing and Maintenance	\$ 546,822.56		26-Jan-2020	25-Jan-2024
JOHNSON PIPE AND SUPPLY COR	1200 Department of Facilitie:	PLUMBING SUPPLIES	\$ 1,366,969.12		01-Mar-2021	29-Feb-2024
PREVOLV INC	1031 Office of Asset Manage	OFFICE FURNITURE SEATING	\$ 600,000.00		01-Apr-2021	31-Mar-2024
HENRICKSEN & COMPANY, INC.	1031 Office of Asset Manage	OFFCE FURNITURE - PUBLIC RECEPTION SEATING	\$ 675,000.00		01-Apr-2021	31-Mar-2024
JOHNSON PIPE AND SUPPLY COR	1200 Department of Facilitie:	SAW AND SAW BLADES	\$ 282,849.55		01-Apr-2021	31-Mar-2024
JP SIMONS & COMPANY	1200 Department of Facilitie:	ELECTRICAL WIRE AND CABLE SUPPLIES	\$ 280,316.11		01-Apr-2021	31-Mar-2024
A & M GENERAL CONTRACTORS I	1200 Department of Facilitie:	LANDSCAPING SERVICES	\$ 870,007.10		01-Apr-2021	31-Mar-2024
CITYESCAPE GARDEN & DESIGN L	1200 Department of Facilitie:	LANDSCAPING SERVICES	\$ 433,035.50		01-Apr-2021	31-Mar-2024
GARLAND/DBS INC	1200 Department of Facilitie:	ROOFING SUPPLIES & SERVICES	\$ 500,000.00		01-May-2021	30-Apr-2024
INDUSTRIAL ELECTRIC SUPPLY	1200 Department of Facilitie:	LEGRAND WIRE MOLD PRODUCTS	\$ 241,965.00		01-May-2021	30-Apr-2024
VALDES LLC	1200 Department of Facilitie:	TOILET PAPER AND TOILET PAPER TOWELS	\$ 749,232.00		01-Jun-2021	31-May-2024
BRIGHT HORIZONS INC	1031 Office of Asset Manage	CHILD CARE CENTER OPERATING AGREEMENT FC	\$ 0.01		15-May-2001	31-May-2026
JOHNSON CONTROLS INC	1031 Office of Asset Manage	GEPC - STROGER HOSPITAL CAMPUS TOTAL AM	\$ 3,461,593.00		24-Jul-2012	23-Jul-2034
NORESCO, LLC	1031 Office of Asset Manage	Guaranteed Energy Performance Contracting (Tc	\$ 2,744,551.00		24-Jul-2012	13-Oct-2035
NORESCO LLC	1031 Office of Asset Manage	PACKAGE 1 - GUARANTEED ENERGY PERFORMAN	\$ 889,007.00		17-Jun-2015	09-Jan-2037
NORESCO LLC	1031 Office of Asset Manage	PACKAGE 2 - GUARANTEED ENERGY PERFORMAN	\$ 2,817,820.05		17-Jun-2015	20-Apr-2037

Vendor Name Department Contract Purpose Agreed Amount Start Date End Date PO Status

**Bureau of Technology**

Contract #	Supplier	Description	End Date	Type of Contracts
1718-16240R	A & A INTEGRATED	RAISED AND SUB-FLOOR CLEANING	9/24/2021	BID to replace A&A
11-88-061	ENSONO LP	MAINFRAME INTEGRATION (CITY OF CHICAGO CON	9/30/2021	Sole Source
	HYLAND SOFTWARE	ONBASE	10/11/2021	Animal Control 2yrs w/2 1yr renewals
1418-13332	JOURNAL TECH	PUBLIC DEFENDER CASE MANAGEMENT	10/20/2021	Public Defender to extend agreement
	CLARITY PARTNERS	WEBSITE DEVELOPMENT AND IMPLEMENTATION	10/31/2021	Task Order
1626-15541	ESRI	ENTERPRISE LICENSE	10/31/2021	GIS start reference contract Sole Source
13-18-078	AVTEX	INTERACTIVE VOICE RECOGNITION SYSTEM CONSOLIDAT	12/3/2021	Renewal 1 -2yr renewal left
1630-15529	TOSHIBA	Leasing of Digital Multi-Function Copiers/Printers	12/31/2021	Countywide - renew contract
1590-14365B	CONVERGE ONE	UNIFIED COMMUNICATIONS SUPPORT & MAINTENA	1/31/2022	Replaced Arrow
1590-14861	PICTOMETRY	OBLIQUE AERIAL IMAGERYMISSION	1/31/2022	No renewal options
12-28-318	CALAMP	AUTOMATIC VEHICLE LOCATION	2/28/2022	GIS 1 year extension then RFP w/BOA?
1853-17609	JP SIMONS	TELECOM EQUIP	3/31/2022	1yr Amendment
1590-14365A	SENTINEL	UNIFIED COMMUNICATIONS	3/31/2022	Non Board - Contract# 1590-14365A
1350-12461	SUNGARD	Information Security Compliance and Incident Reponse Serv	6/30/2022	ISO - RFP
1518-14654	SENTINEL	NETWORK SERVICES OPERATIONS	7/31/2022	Amendment Renewal - TIME ONLY
1718-16625	AT&T	TELECOMMUNICATION SERVICES	9/30/2022	
1718-16120	GRANT THORNTON	Intergrated Property Tax and Mass Appraisal System Indepe	10/31/2022	
2003-18483	GARTNER	IT CONSULTING SERVICES TOTAL AMOUNT \$1,586,2	11/30/2022	Only 1 year renewal - renew in 2023
1790-15970	CLARITY PARTNERS	ENVIRONMENTAL CONTROL CASE MANAGEMEN	12/31/2022	
1390-12899	ORACLE	ENTERPRISE RESOURCE PLANNING (ERP) SOFTWARE	1/21/2023	
1730-16843	SHI	Countywide Software and Related Services	3/28/2023	Countywide
1490-13787	TYLER	INTEGRATED PROPERTY TAX	3/31/2023	Change Order is possible?
1753-17114	QUADIENT	Folder/Inserter	4/30/2023	formerly Neopost
2018-18519	GUIDEHOUSE	INDEPENDENT VERIFICATION AND VALIDATION FO	7/31/2023	Amendment Renewal -Two 1yr extensions
1730-16507	CLARITY	DAFSS Electronic Data System Solution	10/31/2023	
1950-18041	GREAT ARC	PINMAP MAINTENANCE	11/30/2023	
2050-18294	MERRICK	Ortho/Oblique/Hyperspectral	2/14/2024	
1825-17613	TOSHIBA	LEASING MULTI FUNCTIONAL DIGIT	4/30/2024	Countywide
1830-17422	CDW-G	DATA CENTER AND NETWORK COMMUNICATIONS I	5/31/2024	Non Board Amend. to change language
1830-17423A	INSIGHT	Office Technology Products and Related Services	9/8/2024	Countywide
1830-17423B	SHI	Office Technology Products and Related Services	9/8/2024	Countywide
	XEROX	LEASE OF HIGH SPEED DIGITAL COPIERS	9/14/2024	Countywide
	VERIZON	MOBILE COMMUNICATIONS	10/14/2024	
	SECUREWORKS	MANAGED SECURITY SERVICE PROVIDER	7/26/2025	ISO MSSP to replace Secureworks 1M+
1418-14268	IBM	ERP	9/14/2025	
	WORKFORCE SOFTWARE	COUNTYWIDE TIME AND ATTENDANCE SYSTEM TOTAL A	12/30/2025	Sole Source merged w/IVR: 1 3yr renewal option and 1 2yr
1588-13992	AST	ENTERPRISE SERVICE BUS (ESB) TOTAL AMOUNT \$5021599	12/31/2025	Task Order / Time Only
2003-18501	MICROSOFT PREMIER	MICROSOFT PREMIER UNIFIED SUPPORT	1/6/2026	Sole Source-multiple agencies / no renewal options

**Justice Advisory Council**

JAC Agreement	Start	End	Renewals	Amount	Authority	Open/Closed	Organiza	Contract	Funding \$	BKG
1205-2001A	12/1/2020	11/30/2022	none	300,000.00	1205-2001 and Board 10-2	open	Brighton	Violence	33915-521313-VP	ok
1205-2001B	12/1/2020	11/30/2022	none	300,000.00	1205-2001 and Board 10-2	open	Build, Inc	Violence	33915-521313-VP	
1205-2001C	12/1/2020	11/30/2022	none	300,000.00	1205-2001 and Board 10-2	open	Enlace Ch	Violence	33915-521313-VP	
1205-2001D	12/1/2020	11/30/2022	none	300,000.00	1205-2001 and Board 10-2	open	Erie Neigh	Violence	33915-521313-VP	
1205-2001E	12/1/2020	11/30/2022	none	300,000.00	1205-2001 and Board 10-2	open	Habilitati	Violence	33915-521313-VP	
1205-2001F	12/1/2020	11/30/2022	none	300,000.00	1205-2001 and Board 10-2	open	Institute	Violence	33915-521313-VP	
1205-2001G	12/1/2020	11/30/2022	none	300,000.00	1205-2001 and Board 10-2	open	Kids Abov	Violence	33915-521313-VP	
1205-2001H	12/1/2020	11/30/2022	none	300,000.00	1205-2001 and Board 10-2	open	St. Agath	Violence	33915-521313-VP	
1205-2001I	12/1/2020	11/30/2022	none	300,000.00	1205-2001 and Board 10-2	open	UCAN	Violence	33915-521313-VP	
1205-2001J	12/1/2020	11/30/2022	none	300,000.00	1205-2001 and Board 10-2	open	Youth Gu	Violence	33915-521313-VP	ok
1205-2002A	12/1/2020	11/30/2022	none	200,000.00	1205-2002 and Board 10-2	open	Centers f	Recidivis	33915-521313-RR	
1205-2002B	12/1/2020	11/30/2022	none	200,000.00	1205-2002 and Board 10-2	open	Chicagola	Recidivis	33915-521313-RR	
1205-2002C	12/1/2020	11/30/2022	none	200,000.00	1205-2002 and Board 10-2	open	Growing	Recidivis	33915-521313-RR	
1205-2002D	12/1/2020	11/30/2022	none	200,000.00	1205-2002 and Board 10-2	open	IMAN	Recidivis	33915-521313-RR	
1205-2002E	12/1/2020	11/30/2022	none	200,000.00	1205-2002 and Board 10-2	open	OAI	Recidivis	33915-521313-RR	
1205-2002F	12/1/2020	11/30/2022	none	200,000.00	1205-2002 and Board 10-2	open	Revolutio	Recidivis	33915-521313-RR	
1205-2003A	12/1/2020	11/30/2022	none	80,000.00	1205-2003 and Board 10-2	open	Erie Neigh	Restorath	33915-521313-RJ	
1205-2003B	12/1/2020	11/30/2022	none	80,000.00	1205-2003 and Board 10-2	open	Friends o	Restorath	33915-521313-RJ	
1205-2003C	12/1/2020	11/30/2022	none	80,000.00	1205-2003 and Board 10-2	open	Precious	Restorath	33915-521313-RJ	
1205-2003D	12/1/2020	11/30/2022	none	80,000.00	1205-2003 and Board 10-2	open	Umoja St	Restorath	33915-521313-RJ	
1205-2003E	12/1/2020	11/30/2022	none	80,000.00	1205-2003 and Board 10-2	open	Union Le	Restorath	33915-521313-RJ	
1205-2003F	12/1/2020	11/30/2022	none	80,000.00	1205-2003 and Board 10-2	open	Southside	Restorath	33915-521313-RJ	

JAC Agreement	Start	End	Renewals	Amount	Authority	Open/Closed	Organiza	Contract	Funding	BKG
1205-2004	10/1/2020	3/31/2022	TBD	1,000,000.00	Sole Source and Board 9-2	open	Heartland	Felony Dr	MacArthur r SJC	
1205-2005A	10/1/2020	9/30/2021	1 year	125,000.00	1205-2005	open	Chicago A	EM Consl	unknown	
1205-2005B	10/1/2020	9/30/2021	1 year	149,900.00	1205-2005	open	CGL Com	EM Consl	unknown	
1205-2006A	9/1/2020	8/31/2022	none	2,147,368.00	1205-2006 and Board 7-30	open	A Safe Ha	Housing S	13355- 521313	ok
1205-2006B	9/1/2020	8/31/2022	none	232,140.00	1205-2006 and Board 7-30	open	Caritas	Housing S	13355- 521313	ok
1205-2006C	9/1/2020	8/31/2022	none	640,297.60	1205-2006 and Board 7-30	open	Claudia al	Housing S	13355- 521313	ok
1205-2006D	9/1/2020	8/31/2022	none	2,573,250.00	1205-2006 and Board 7-30	open	Henry's S	Housing S	13355- 521313	ok
1205-2006E	11/6/2020	11/5/2021	two years	97,601.00	1205-2006 and Board 7-30	open	St. Leona	Housing S	13355- 521313	ok
1205-2007A	11/1/2020	10/31/2021	1 year	100,000.00	1205-2007	open	National	Youth Vie	33915- 521313- RJI	
1205-2007B	11/1/2020	10/31/2021	1 year	100,000.00	1205-2007	open	Family Fo	Youth Vie	33915- 521313- RJI	
1205-2007C	11/1/2020	10/31/2021	1 year	100,000.00	1205-2007	open	Pathways	Youth Vie	33915- 521313- RJI	
1205-2007D	11/1/2020	10/31/2021	1 year	100,000.00	1205-2007	open	Vision of	Youth Vie	33915- 521313- RJI	ok
1205-2007E	11/1/2020	10/31/2021	1 year	100,000.00	1205-2007	open	Reflection	Youth Vie	33915- 521313- RJI	
1205-2007F	11/1/2020	10/31/2021	1 year	100,000.00	1205-2007	open	River Oak	Youth Vie	33915- 521313- RJI	
1205-2009A	11/1/2020	10/31/2021	1 year	100,000.00	1205-2009	open	Safer Fou	Services f	33915- 521313- RJI	ok
1205-2009B	11/1/2020	10/31/2021	1 year	100,000.00	1205-2009	open	Moran Ce	Services f	33915- 521313- RJI	ok
1205-2009C	11/1/2020	10/31/2021	1 year	100,000.00	1205-2009	open	Beds Plus	Services f	33915- 521313- RJI	
1205-2009D	11/1/2020	10/31/2021	1 year	100,000.00	1205-2009	open	Healthcal	Services f	33915- 521313- RJI	ok
1205-2009E	11/1/2020	10/31/2021	1 year	100,000.00	1205-2009	open	Neighbor	Services f	33915- 521313- RJI	
1205-2009F	11/1/2020	10/31/2021	1 year	100,000.00	1205-2009	open	OAI	Services f	33915- 521313- RJI	ok
1205-2011	4/1/2020	3/31/2021	1 year	100,000.00	Sole Source 3-3-20	open	Northwe stern Universit y	Youth Ser	33915- 521313- RJI	
1205-2014	8/1/2020	7/31/2021	none	200,000.00	1953-17842 and Board 7-3	open	Safer Fou	COVID Fre	MacArthur r SJC	ok
1205-2015	8/1/2020	11/30/2021	none	1,000,000.00	IGA and Board 7-30-20	open - IGA	Metropol	Violence	33915- 521313- RJI	
1205-2016	10/1/2020	9/30/2023	1 year	925,000.00	Sole Source / Board 9-24-2	open	Chicago C	BJA Subgr	BJA Grant	
1205-2017A	12/1/2020	11/30/2021	1 year	150,000.00	1953-17842 and Board 9-2	open	St. Leona	Returning	33915- 521313- RetRes	

JAC Agreement	Start	End	Renewals	Amount	Authority	Open/Closed	Organiza	Contract	Funding	BKG
1205-2017B	12/1/2020	11/30/2021	1 year	150,000.00	1953-17842 and Board 9-2	open		Returning	33915-521313-RetRes	ok
1205-2017C	12/1/2020	11/30/2021	1 year	100,000.00	1953-17842 and Board 9-2	open	Westside	Returning	33915-521313-RetRes	ok
1205-2017D	12/1/2020	11/30/2021	1 year	100,000.00	1953-17842 and Board 9-2	open	Safer Fou	Returning	33915-521313-RetRes	ok
1205-2017E	12/1/2020	11/30/2021	1 year	75,000.00	1953-17842 and Board 9-2	open	Henry's S	Returning	33915-521313-RetRes	ok
1205-2017F	12/1/2020	11/30/2021	1 year	75,000.00	1953-17842 and Board 9-2	open	Legal Aid	Returning	33915-521313-RetRes	
1205-2017G	12/1/2020	11/30/2021	1 year	50,000.00	1953-17842 and Board 9-2	open	Build, Inc	Returning	33915-521313-RetRes	
1205-2017H	12/1/2020	11/30/2021	1 year	50,000.00	1953-17842 and Board 9-2	open	Chicagola	Returning	33915-521313-RetRes	
1205-2017I	12/1/2020	11/30/2021	1 year	50,000.00	1953-17842 and Board 9-2	open	Grand Pra	Returning	33915-521313-RetRes	
1205-2017J	12/1/2020	11/30/2021	1 year	50,000.00	1953-17842 and Board 9-2	open	Haymark	Returning	33915-521313-RetRes	
1205-2017K	12/1/2020	11/30/2021	1 year	50,000.00	1953-17842 and Board 9-2	open	Caritas	Returning	33915-521313-RetRes	
1205-2017L	12/1/2020	11/30/2021	1 year	50,000.00	1953-17842 and Board 9-2	open	Youth Ou	Returning	33915-521313-RetRes	
1205-2017M	12/1/2020	11/30/2021	1 year	25,000.00	1953-17842 and Board 9-2	open	Healthcar	Returning	33915-521313-RetRes	
1205-2017N	12/1/2020	11/30/2021	1 year	25,000.00	1953-17842 and Board 9-2	open	Moran Ce	Returning	33915-521313-RetRes	
1205-2018A	10/1/2020	9/30/2021	1 year	150,000.00	1953-17772 and Board 9-2	open	Universal	Emerging	33915-521313-EA	ok
1205-2018B	10/1/2020	9/30/2021	1 year	150,000.00	1953-17772 and Board 9-2	open	Vision of	Emerging	33915-521313-EA	ok
1205-2018C	10/1/2020	9/30/2021	1 year	85,000.00	1953-17772 and Board 9-2	open	Center fo	Emerging	33915-521313-EA	ok
1205-2018D	10/1/2020	9/30/2021	1 year	80,000.00	1953-17772 and Board 9-2	open	Phalanx F	Emerging	33915-521313-EA	ok
1205-2018E	10/1/2020	9/30/2021	1 year	80,000.00	1953-17772 and Board 9-2	open	Youth Gu	Emerging	33915-521313-EA	ok
1205-2018F	10/1/2020	9/30/2021	1 year	75,000.00	1953-17772 and Board 9-2	open	Associati	Emerging	33915-521313-EA	ok
1205-2018G	10/1/2020	9/30/2021	1 year	60,000.00	1953-17772 and Board 9-2	open	Brighton	Emerging	33915-521313-EA	ok
1205-2018H	10/1/2020	9/30/2021	1 year	20,000.00	1953-17772 and Board 9-2	open	Westside	Emerging	33915-521313-EA	ok
1205-2019A	10/1/2020	9/30/2021	1 year	35,000.00	Sole Source	open	Mikva Ch	President	33915-521313-YAC	

JAC Agreement	Start	End	Renewals	Amount	Authority	Open/Closed	Organiza	Contract	Funding	BKG
1205-2019B	10/1/2020	9/30/2021	1 year	20,000.00	Sole Source	open	Vision of	President	33915-521313-YAC	
1205-2019C	10/1/2020	9/30/2021	1 year	20,000.00	Sole Source	open	South Sut	President	33915-521313-YAC	
1205-2020	12/1/2020	11/30/2021	none	75,000.00	Sole Source	open	DePaul U	Evaluation	521313-EVAL	
1205-2021	12/1/2020	11/30/2021	2 years	100,000.00	IGA and Board 11-2020	open	Chicago	Child Abu	521313-CCAC	
1205-2024	11/1/2020	10/31/2021	1 year	100,000.00	Sole Source	open	Cabrini G	Legal Ser	33915-521313-RJI	
1205-2025	12/1/2020	11/30/2021	none	149,912.00	Sole Source	open	New Begi	Housing Services - Sex Offend		
1205-2101	1/1/2021	11/30/2021	2 years	149,661.00	Sole Source	open	Vision of	Alumni A	MacArthur	
1205-2102	3/1/2021	11/30/2021	none	147,661.00	Sole Source	open	Threshold	Bond Cou	33915-521313	
1205-2103A	2/1/2021	1/31/2022	3 years	100,000.00	Sole Source Needed	pending	Adults Ad	ICJIA R3	ICJIA Grant	
1205-2103B	2/1/2021	1/31/2022	3 years	100,000.00	Sole Source Needed	pending	Cabrini G	ICJIA R3	ICJIA Grant	
1205-2103C	2/1/2021	1/31/2022	3 years	100,000.00	Sole Source Needed	pending	Lawlor C	ICJIA R3	ICJIA Grant	
1205-2103D	2/1/2021	1/31/2022	3 years	100,000.00	Sole Source Needed	pending	Restorati	ICJIA R3	ICJIA Grant	
1205-2103E	2/1/2021	1/31/2022	3 years	100,000.00	Sole Source Needed	pending	Roseland	ICJIA R3	ICJIA Grant	
1205-2103F	2/1/2021	1/31/2022	3 years	100,000.00	Sole Source Needed	pending	Youth Gu	ICJIA R3	ICJIA Grant	
1205-2104	4/1/2020	11/30/2021	none	tbd	1205-2104	pending	New Begi	Housing		
1205-2105	6/1/2021	11/30/2022	1 year	455,000.00	Board and Sole Source Need	pending	Chicago C	CCWP DC	DoJ	
1205-2106	6/1/2021	11/30/2022	1 year	500,000.00	Board and Sole Source Need	pending	Chicago C	CCWP DC	DoJ	
1205-2011B	4/1/2021	3/31/2022	1 year	100,000.00	Sole Source 3-3-20 ext. 2/2021		Northwe stern Universit y	Youth Ser	33915-521313-RJI	

Please provide a list of your office's FY2021 capital equipment projects and the status of projects in the format provided below.

Department Name	Capital Equipment Project	Project Status (Not Started/Started/ Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
-----------------	---------------------------	---------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------

**Bureau of Administration**

Medical Examiner	Rapid DNA Machine	Started	This will be on the July board meeting. Completion should be 10/1/2021.
Medical Examiner	Forklift - MEO Cooler	Started	Hopefully this will be completed by 11/30/2021. This is a forklift that was specifically designed to work in our cooler.
CAO - Communications	Video/Cable Equipment Refresh	Delayed	Waiting on bid posting by OCPO to purchase equipment. Hoping to be completed with purchase and install by end of Q4.
Animal Control	Warden vehicles	Delayed	waiting to order 2021 trucks. Procurement reaching out to Rosech Ford
Law Library	IT refresh	Not Started	Holding off on spending due to revenue shortfalls
Transportation and Highways	Project 25635/035 FY 2021 Snow Fighters	Started	Equipment was ordered and will be delivered in the beginning of Q4.
Transportation and Highways	Project 25637/037 FY 2021 Road Services Trucks	Started	Equipment was ordered and will be delivered in the beginning of Q1 FY 2022. On-going Project was budgeted and approved for FY 2022
Transportation and Highways	Project 25638/038 FY 2021 Tractor Mower with Boom Attachments	Started	Specification are completed and will be submitted to OCPO in Q3 of FY 2021. On-going Project was budgeted and approved for FY 2022
Transportation and Highways	Project 25639/039 FY 2021 Forestry Tree Truck	Started	Equipment was ordered and will be delivered in the beginning of Q4 FY 2022. On-going Project was budgeted and approved for FY 2022
Transportation and Highways	Project 25641/042 FY 2021 Tractor Field Mowers with Attachments	Started	Equipment was ordered and will be delivered in the beginning of Q4 FY 2022. On-going Project was budgeted and approved for FY 2022
Transportation and Highways	Project 25642/043 FY 2021 Pavement Rollers	Started	Specification are completed and will be submitted to OCPO in Q3 of FY 2021. On-going Project was budgeted and approved for FY 2022
Transportation and Highways	Project 25643/044 FY 2021 Asphalt Spreaders	Started	Specification are completed and will be submitted to OCPO in Q3 of FY 2021. On-going Project was budgeted and approved for FY 2022
Environment & Sustainability	104 URG SASS Speciation Monitors	Started	Working on Sole Source; to be ordered in FY21/early FY22. The project was requested to carry over.
Environment & Sustainability	105 Flow Calibrators	Started	Partially ordered; to be expended in FY21
Environment & Sustainability	112 Air Monitoring Containers	Started	Working on a bid; spesification are final. Carry over is requested for FY22 if not ordered in FY21.
Environment & Sustainability	113 SO2 Monitors - use 2020 capital funds from 11315 - CEP Re-App Debt	Started	Will be ordered through Grainger and spent in FY21
Environment & Sustainability	135 Zero Air Generators	Started	1 ZAG is received; PO for 3 more was created; to be spent in FY21
Environment & Sustainability	010 Ozone Monitors	Started	Will be spent in FY21
Environment & Sustainability	037 SO2 Monitor	Started	Will be spent in FY21

**Bureau of Asset Management**

Department Name	Capital Equipment Project	Project Status (Not Started/Started/ Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
Bureau of Asset Management	BAM 31st Floor Renovation Furniture	Started	Order submitted for Completion 9/1/2021
Bureau of Asset Management	County Clerk/Recorder Merger Restack Furniture	Not Started	SAC review
Bureau of Asset Management	22nd Fl. 69ww Conference Center Furniture	Started	Order submitted for Completion 9/1/2021
Bureau of Asset Management	69 West Consolidation IT	Started	Order submitted for Completion 9/1/2021
Bureau of Asset Management	Replacement Chairs -1335	Not Started	SAC review
Bureau of Asset Management	1021-CFO's Office Reconfiguration	Delayed	Restack of Floor
Bureau of Asset Management	1310-Replacement of Counsel Chairs Phase III	Not Started	SAC review
Bureau of Asset Management	1310-Office of the Chief Judge Consolidation of Administrative Offices Renovation	Delayed	To 2022
Bureau of Asset Management	1020-Request for Workstation Chairs	Not Started	SAC review
Bureau of Asset Management	Justice Advisory Council Capital Planning Move	Started	Order submitted for Completion 9/1/2021
Bureau of Asset Management	State's Attorney's Office Furniture	Delayed	To 2022
Bureau of Asset Management	Proposal Community Justice Centers	Not Started	SAC review
Bureau of Asset Management	ERP Cube Configuration	Not Started	SAC review
Bureau of Asset Management	Replacement Chairs for Social Service	Not Started	SAC review
Bureau of Asset Management	Rockwell Warehouse Furniture	Not Started	SAC review
Bureau of Asset Management	1014-Workstation Furniture	Delayed	Restack of Floor
Bureau of Asset Management	1013-Chairs Replacement	Not Started	SAC review
Bureau of Asset Management	1260-Various Furniture	Not Started	SAC review
Bureau of Asset Management	1310-Replacement of Courtroom Chairs Phase III	Not Started	SAC review
Bureau of Asset Management	Asset Management System	Not Started	RFP Evaluation Committee has selected a vendor
Bureau of Asset Management	173 Toilet Exhaust Hoods and Motors	Started	Getting new quotes from vendor
Bureau of Asset Management	180 Duplex Air Compressors	Not Started	
Bureau of Asset Management	181 Pallet Lift	Not Started	
Bureau of Asset Management	186 Fixed Plant - Reserve	Started	approx. 50% of funds have been spent to date
Bureau of Asset Management	187 Institutional Equipment - Reserve	Started	approx. 75% of funds have been spent to date
Bureau of Asset Management	188 Ride on Sweeper	Started	
Bureau of Asset Management	1200-Laptops	Started	Laptops ordered - delay in delivery by vendor
Bureau of Asset Management	Vehicles	Started	Not received - delivery delayed

**Bureau of Finance**



Revenue	ITPS - Revenue	Completed	<b>Cook County recently went live with a new phase of its Integrated Tax Processing System (ITPS) project. Cigarette, Other Tobacco Products, Vehicle Use, New Motor Vehicle, Gambling Machine and Firearm &amp; Ammo taxes are now payable through the modern online system.</b>
---------	----------------	-----------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

### Bureau of Technology

Bureau of Technology	Cybersecurity Tool Stack Lifecycle Management	Started	Currently receiving quotes from vendors.
Bureau of Technology			
Bureau of Technology	VOIP	Started	About 80% of the project is completed. End date is Q2 of FY2022
Bureau of Technology	Integrated Property Tax System (IPTS)	Started-Active	The IPTS project is scheduled to be completed by Q1-2023. Earlier this year the Assessor's Office started utilizing the new solution to re-assess the City of Chicago and continues accepting taxpayer property appeals online.
Bureau of Technology	Integrated Tax Processing System (ITPS)	Started-Active	On July 6, 2021, the Department of Revenue went live with release 2.1, which included several new tax types that enable taxpayers to submit their documentation and payments online via secure portal. Release 2.2 will be the final release and is scheduled to be completed Q2-2022.
Bureau of Technology	Citation Management	Started-Active	The contract was approved by the County Board in May 2021 and the project kicked off in June 2021. The scope included a new citation adjudication system for Administrative Hearing s, which includes a central database for several departments across the County to upload their citations and integrations with the Department of Revenue that will help streamline data transmission for collections. This project is scheduled to be completed Q1-2022.
Bureau of Technology	Enterprise Service Bus (ESB)	Started-Active	This is a continued program to facilitate the sharing of data in an efficient and secure manner between the County's Criminal Justice Partners. The Automated Court Reminder System (ACRS) and a new workflow-based Bond Court solution are two of the many key systems that run on the ESB. The ESB will be migrated to the cloud by Q1-2022 and enhancements to Bond Court and a Data Warehouse will be implemented over the next year.
Bureau of Technology	PINMap Upgrade	Started	Expected completion: 2023. Project going well.
Bureau of Technology	Planimetric Development	Cancelled	
Bureau of Technology	Data Center Remediation	Started	Awaiting onsite inspections to move forward.
Bureau of Technology	69 West Washington Data Center Refresh	Delayed	Awaiting onsite inspections to move forward.
Bureau of Technology	Multi-Aerial Data Collection	Started	Expected completion: 2025. Project going well.
Bureau of Technology	Cloud Expansion and Remediation	Started	Awaiting resources. Some delays due to COVID-19.
Bureau of Technology	GIS computer hardware	Started	Expected completion: 2021. Still waiting on a few pieces of hardware to be delivered .
Bureau of Technology	UPS Replacement	Delayed	Awaiting onsite inspections to move forward.
Bureau of Technology	LiDAR capture	Not Started	Expected start: 2022. RFP will be made public in the next month or so.

## Bureau of Economic Development

Grant Name	Department	Appropriated Award Amount	Awards Start Date	Award End Date	Grant Set-Up Status
G50685-Grant 2014 P&D CDBG Disaster Relief	1013.Planning & Development	\$28,794,537.00	6/9/2014	9/30/2022	Set-Up
G53693-Grant 2018 BED Defense Industry Adjustment Program	1027.Office Of Economic Development	\$156,883.00	9/1/2018	12/31/2019	Set-Up
G53712-Grant 2019 BED Apprenticeship Expansion	1027.Office Of Economic Development	\$88,485.00	12/1/2018	9/30/2020	Set-Up
G53740-Grant 2019 P&D HOME	1013.Planning & Development	\$1,497,467.10	10/1/2019	9/30/2022	Set-Up
G53741-Grant 2019 P&D Community Development Block Grant	1013.Planning & Development	\$6,325,631.47	10/1/2019	9/30/2022	Set-Up
G53956-Grant 2020 P&D HOME	1013.Planning & Development	\$6,669,380.00	10/1/2020	9/1/2028	Set-Up
G53957-Grant 2020 P&D CDBG	1013.Planning & Development	\$10,912,056.00	10/1/2020	9/30/2021	Set-Up
G53958-Grant 2020 P&D HESG	1013.Planning & Development	\$884,494.00	10/1/2020	9/30/2021	Set-Up
G53959-Grant 2020 BED Apprenticeship USA	1027.Office Of Economic Development	\$154,462.00	6/1/2020	12/31/2021	Set-Up
G53993-Grant 2020 P&D Emergency Solutions Grant - Cares Act	1013.Planning & Development	\$8,862,121.00	6/30/2020	6/30/2022	Set-Up

**Bureau of Administration**

Department Name	Vacant Title	# of FTE	Anticipated to fill in FY2021 (Y/N)	Current Status (e.g. No Action Yet, RTH, Posted) use dropdown	Comments on hiring challenges
Medical Examiner	Assistant Medical Examiner	1	Y	Request to Hire	National shortage, salary needs to be competitive
Medical Examiner	Assistant Medical Examiner	1	N	Request to Hire	2022 start after fellowship; National shortage, salary needs to be competitive
Medical Examiner	Business Manager	1	Y	Interviewing	
Medical Examiner	Forensic Pathology Fellow	1	N	Position Posted	Long lead time needed start date 2023
Medical Examiner	Forensic Technician	1	Y	Selection Made	
Medical Examiner	Forensic Technician Supervisor	2	Y	Request to Hire	Qualifications are uncommon
Medical Examiner	Medicolegal Death Investigator	1	Y	Selection Made	
Medical Examiner	Photography Technician III	1	Y	Request to Hire	
Animal & Rabies Control	Admin Assit I	1	Y	Selection Made	none
Animal & Rabies Control	Admin Assit I	1	Y	Request to Hire	none
CAO - ROI	Operations Improvement Specialist	1	Y	Request to Hire	waiting for BHR to repost
CAO - ROI	ROI Program Manager	1	Y	Request to Hire	waiting for BHR to post
Law Library	Admin Assist I	1	Y	Interviewing	
Law Library	Law Librarian III	1	Y	No Action	Waiting to finish hiring other positions before posting
Law Library	Law Librarian	1	Y	Selection Made	Initial candidate has withdrawn there acceptance, will be offering to next choice
Law Library	Accountant I	1	N	No Action	Excluded from budget in 2021 due to COVID
Law Library	Director of Acquisitions and Analytics	1	N	No Action	Excluded from budget in 2021 due to COVID
CAO - Communications	Executive Producer	1	Y	Position Posted	Waiting on offer letter for candidate from BHR.
/CAO - Communications	Graphic Technician V	1	Y	No Action	Need to re-write the job description. Target FY21 Q4 hire.
Transportation and Highways	0046.Admin Assistant I	4	N		
Transportation and Highways	0051.Administrative Assistant V	1	N		
Transportation and Highways	0145.Accountant V	1	Y	No Action	Will be processing RFH in Q4
Transportation and Highways	Planner V	1	Y		Advanced Step Placement Request submitted to BHR
Transportation and Highways	0176.Planner III	1	Y		Advanced Step Placement Request submitted to BHR
Transportation and Highways	0177.Planner II	1	Y		Advanced Step Placement Request submitted to BHR
Transportation and Highways	0291.Administrative Analyst I	4	Y	Position Posted	Awaiting on Eligibility List
Transportation and Highways	0292.Administrative Analyst II	4	Y	Position Posted	Awaiting on Eligibility List
Transportation and Highways	1112.Systems Analyst III	1	Y	Request to Hire	RFH Processed
Transportation and Highways	1135.Proj Leader - Data Syst	1	N		
Transportation and Highways	2198.Highway Engineer	3	N		
Transportation and Highways	2201.Asst Highway Superintendent	1	Y	Selection Made	
Transportation and Highways	2205.Highway Engineer III	5	N		

Department Name	Vacant Title	# of FTE	Anticipated to fill in FY2021 (Y/N)	Current Status (e.g. No Action Yet, RTH, Posted) use dropdown	Comments on hiring challenges
Transportation and Highways	2206.Highway Engineer IV	10	Y	Request to Hire	Updated Job Description approved by BHR. RFH in process.
Transportation and Highways	2207.Highway Engineer V	6	Y	No Action	Will be processing RFH in Q4
Transportation and Highways	2243.Architect II	1	N		
Transportation and Highways	2249.Engineering Assistant III	4	N		
Transportation and Highways	2251.Engineering Assistant I	2	N		
Transportation and Highways	2252.Engineering Assistant II	3	N		
Transportation and Highways	2255.Engineering Technician III	2	N		
Transportation and Highways	2288.Highway Engineer VI - Right of	1	N		
Transportation and Highways	2310.Boilermaker-Welder	1	Y	Selection Made	
Transportation and Highways	2371.Motor Vehicle Driver- RR -FUL	8	Y	Interviewing	
Transportation and Highways	2371.Motor Vehicle Driver- RR - SEA	6	N		
Transportation and Highways	2393.Laborer I	1	N		
Transportation and Highways	2396.Laborer Foreman Highway	2	N		
Transportation and Highways	4867.CADD Operator II/T&H	1	N		
Transportation and Highways	5104.GIS Analyst III - Assessor	1	N		
Transportation and Highways	5246.Grant Accountant	1	Y	No Action	Will be processing RFH in Q4
Transportation and Highways	5658.Deputy Bureau Chief of Maint	1	Y	Request to Hire	Awaiting on Posting
Transportation and Highways	6058.Field Technician II	1	N	No Action	
Transportation and Highways	6346.Central Dispatch Operator	2	Y	No Action	Will be processing RFH in Q4
Transportation and Highways	6829.Freight Transportation Manager	1	Y	No Action	Will be processing RFH in Q4
Transportation and Highways	6831.CADD Manager	1	N		
Transportation and Highways	7851.Contracts Manager - DOT	2	Y	Interviewing	
Transportation and Highways	Deputy Bureau Chief - Project Develo	1	Y		Job Description in review
Transportation and Highways	Deputy Bureau Chief - Design	1			Job Description in review
Transportation and Highways	Deputy Programming Manager	1	Y	Request to Hire	Updated Job Description approved by BHR. RFH in process.
Transportation and Highways	Capital Project Manager	1	Y		Job Description in review
Transportation and Highways	Ecologist	1	N		
Transportation and Highways	Structures Manager	1	Y		Job Description in review
Transportation and Highways	Right of Way Coordinator	1	Y	Request to Hire	RFH in process
Transportation and Highways	Equipment and Facilities Manager	1	Y		Job Description in review
PGS	0989 Multilith Op IV	1	N	No action	
PGS	6052 Bindery Digital Printer Op	1	N	No Action	
Environmnet & Sustainability	1446.Environmental Engineer III	1	Y	Resumes Received.	



# Cook County Public Administrator

# FY2021 Mid-Year Budget Review

## [Public Administrator]

**Objective:** Update on FY2021 Goals and Objectives, review FY2021 YTD budget, FY2020 year-end projections and operational lessons learned in the midst of the COVID-19 public health crisis.

### I. Update on FY2021 Initiatives and Goals

#### • FY2021 Initiative/Goal #1

Through the third quarter of FY 2021, the Public Administrator’s Office (PA) will have generated over \$2,361,438.39 in fees, interest, court costs and funds to unknown heirs. The PA’s current (FY2021) budget is \$1,395,000. At the close of Q3 2021, the PA’s fees alone will have generated \$1,153,297 to the County Treasurer. This revenue represents 83% of the budget appropriated for FY 2021. The PA estimates a year-end total of \$1,413,297 in revenue returned to the County. This amount represents \$13,298 over the amount appropriated for FY2021 (101%). Over \$9,265,000 has been returned to heirs and beneficiaries via estate administration in FY 2019.

#### • FY2021 Initiative/Goal #2

As with all other departments, the challenges of COVID-19 required our office to adapt to working from home and almost exclusively electronically. The Office of the Public Administrator has worked diligently alongside the Circuit Court of Cook County as well as the County Clerk’s Office to streamline processes of court filings and appearances. This success has allowed the OPA to continue fulfill its statutory mandate to probate estates under its purview.

We have continued the ongoing process of determining whether unclaimed property remains with the State Treasurer for estates administered by the Office in the previous 20-year period. To date, the Office has identified and recovered \$2,434,655 and is in the process of probating those assets. We expect that we will continue to uncover unclaimed property in 2021 and beyond.

### II. FY2021 Revenue (for revenue generating offices)

*Comparison of YTD budget (as of 5/31/2021) vs YTD actual revenue with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.*

Revenue	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
Public Administrator	\$722,860	\$623,507	\$(99,353)	(15.9)%

- Our percentage variance is likely due to the backlog cases for our office as well as that of the court system due to COVID-19. Our revenue YTD through June 30, 2021 reduced our variance to 10%, and our projections indicate that the variance will exist by year’s end.

### III. FY2021 Expenditure Projections

# FY2021 Mid-Year Budget Review

Comparison of YTD budget (as of 5/31/2021) vs YTD actual expenses with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
Personnel	\$ 574,143	\$ 575,405	(\$ 1,262)	(0.2%)
Contractual Services	\$ 49,723	\$ 45,534	\$ 4,189	8.4%
Supplies and Materials	\$ 2,954	\$ 1,047	\$ 1,908	64.6%
Operations and Maintenance	\$ 29,560	\$ 27,059	\$ 2,501	8.5%
Capital Expenditures				
Rental and Leasing	\$ 17,259	\$ 13,445	\$ 3,814	22.1%
Contingencies and Special Purposes				
<b>Total</b>	<b>\$673,639</b>	<b>\$662,490</b>	<b>\$11,150</b>	<b>1.7%</b>

- Explanation of variances greater than 1% and \$1 million
- What corrective action will be taken if required?

#### IV. Status of FY2021 Hiring

Please provide a status (as of 5/31/21) on the office's hiring efforts to date and planned through the end of the year. This section applies to only operating fund positions. For OUP, please provide responses at the Bureau-level. For all other elected/appointed offices, please provide responses at the office/department-level.

Bureau/Department*	# of FY2021 Appropriated FTE	# of Filled Positions	# of Vacant Positions
Public Administrator	15	14	1

- We have one vacancy due to a resignation. The OPA does not expect to fill that vacancy by year end.

#### V. FY2021 Contracts

Please provide a list of your office's existing and anticipated contracts for FY2021 in the format provided below. (Feel free to attach this list separately if more room is needed)

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*

# FY2021 Mid-Year Budget Review

--	--	--	--	--	--

- \*For any contract that is expiring this year, please indicate:
  - Whether the contract will be renewed, extended or re-bid.
  - If re-bid, the status of the procurement.

## VI. Capital Equipment Updates

*Please provide a list of your office's FY2021 capital equipment projects and the status of projects in the format provided below. (Feel free to attach this list separately if more room is needed)*

Capital Equipment Project	Project Status (Not Started/Started/ Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project

## VII. Grant Funding

Grant Name	Department	Award Amount	Award State Date	Award End Date	Grant Set Up Status
N/A					

- Please detail your office's efforts this year to seek out new sources of grant funding.
- How many full-time or part-time staff members in your office are responsible for the administration of grants? *(Indicate how many are full-time and how many are part-time)*

## VIII. COVID-19 Operational Impacts

*Please respond to each question below and provide details and take-aways about your operations as it relates to the COVID-19 public health crisis.*

- The OPA, like all other departments, has had to adapt to the operational impacts of COVID-19. With the acquisition of laptops for each staff member, we have been able to coordinate efforts and remain fully operational during the full and partial office shut-downs.
- Working with the Circuit Court of Cook County and the Clerk's Office, the OPA has continued all administrative duties for our probate estates. We have implemented Zoom, MicroSoft Teams, and OneDrive to keep our office running at full strength. The OPA intends to continue to utilize these tools and procedures moving forward as they have added to our efficiency.



# FY2021 Mid-Year Budget Review

---

---

## IX. FY2022 Preliminary Forecast

<b>FY2022 Budget Target</b>	<b>\$1,496,751.03</b>
-----------------------------	-----------------------

- Our Office will continue its mandate to probate estates in Cook County for decedents without next of kin available to administer them. Based on the number of investigations we are conducting and the successful administration of our current and past estates, we are confident that the volume of cases we manage will remain consistent such that we will meet our 2022 Budget Target.



Office of the Cook County  
Assessor

# FY2021 Mid-Year Budget Review

---

---

## Cook County Assessor

**Objective:** Update on FY2021 Goals and Objectives, review FY2021 YTD budget, FY2020 year-end projections and operational lessons learned in the midst of the COVID-19 public health crisis.

### I. Update on FY2021 Initiatives and Goals

- **FY2021 Initiative/Goal #1 Ensuring the full implementation of Tyler’s iasWorld**

The CCAO went live with the first modules of Tyler’s iasWorld in October of 2020. Throughout 2021 we have continued to roll out the assessment valuations modules of iasWorld. The full and successful implementation of Phase 1 of the IPTS project remains our highest priority.

- **FY2021 Initiative/Goal #2 Leveraging GIS technology in partnership with Cook County BOT**

In 2021 the CCAO launched two foundational GIS initiatives. First, the CCAO has incorporated change detection software into the reassessment process, which enables our office to pick up changes to properties that may not be fully captured in the permit data. Second, the CCAO has deployed GIS enabled mobile field tablets to all field inspectors and is on track to go completely paperless by the 2022 reassessment cycle. Both of these initiatives help our office to ensure that the assessment roll is as accurate as possible.

- **FY2021 Initiative/Goal #3 Continuing to improve data quality and integrity.**

The CCAO has advanced several data integrity initiatives in 2021. First, the CCAO has engaged vendors TrueRoll and Pushpin to centralize and enhance our exemption and change detection data, respectively. The CCAO continues to advance two transformative pieces of legislation – the Physical Description Bill and the Data Modernization Bill - which would equip our office with critical data on commercial properties. Currently, our office solicits commercial data from property owners through our RPIE online portal and mailed letters.

- **FY2021 Initiative/Goal #4 Continuing to educate the public about the work of our office through outreach, communications, and transparency initiatives, while keeping our staff and the public safe through the COVID-19 pandemic.**

The CCAO continued to serve the public and increase public education about the work of our office throughout the pandemic. In 2021 the CCAO conducted virtual and socially distanced outreach seminars; maintained accessibility to the public through phone, email, social media customer service while our offices were closed to the public; released an Annual Report; and held Market Analyst Day virtually.

# FY2021 Mid-Year Budget Review

---

---

The CCAO was awarded the International Association of Assessing Officers' Public Information Program Award and the National Association of Counties' Achievement Award in recognition of these efforts.

# FY2021 Mid-Year Budget Review

---

## II. FY2021 Revenue (for revenue generating offices)

Comparison of YTD budget (as of 5/31/2021) vs YTD actual revenue with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.

Revenue	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
County Assessor Fees	\$17,620	\$55	\$(17,566)	(32,207.3)%

- Explanation of variances greater than 1% and \$1 million
- What corrective action will be taken?

The CCAO’s corporate revenue represents fees collected by our Freedom of Information Department. The figure provided as an estimate of FY21 revenues was based off of historical revenue collections, however in 2020 the CCAO transitioned to an online FOI request platform: GovQA.

This transition to GovQA enabled our office to continue service the public throughout the COVID-19 pandemic by allowing FOIA requestors to submit requests and receive response online.

This transition has also decreased the fees collected by FOI as most requestors opt to receive their responses electronically, where there is no fee for printing of materials. Going forward the CCAO will estimate its corporate revenues to reflect this transition to the GovQA platform.

# FY2021 Mid-Year Budget Review

## III. FY2021 Expenditure Projections

Comparison of YTD budget (as of 5/31/2021) vs YTD actual expenses with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
<b>Personnel</b>	\$ 11,192,670	\$ 10,368,477	\$ 824,193	7.4%
<b>Contractual Services</b>	\$ 1,883,387	\$ 731,837	\$ 1,151,551	61.1%
<b>Supplies and Materials</b>	\$ 121,852	\$ 118,424	\$ 3,428	2.8%
<b>Operations and Maintenance</b>	\$ 507,731	\$ 457,072	\$ 50,659	10.0%
<b>Capital Expenditures</b>	-	-	-	-
<b>Rental and Leasing</b>	\$ 88,123	\$ 69,783	\$ 18,340	20.8%
<b>Contingencies and Special Purposes</b>	(\$ 162,750)	-	(\$ 162,750)	100.0%
<b>Total</b>	<b>\$13,631,012</b>	<b>\$11,745,592</b>	<b>\$1,885,420</b>	<b>13.8%</b>

- Explanation of variances greater than 1% and \$1 million
- What corrective action will be taken if required?

**Personnel:** The variance in personnel expenditures is due to slower than anticipated hiring. The CCAO has just hired a new Deputy Assessor of HR and is currently hiring for two additional Senior HR Generalists to increase the capacity of HR to meet the hiring needs of our office, among the many other responsibilities of HR and compliance.

**Contractual Services:** The CCAO pays for many professional services on an annual basis, with many of those expenses clustered in Q3 and Q4. Additionally, a large portion of the CCAO's contractual services consists of the printing, mailing, and publishing of reassessment notices. These expenses follow the assessment calendar, and are clustered in Q3 and Q4 as well. We anticipate meeting the target for contractual services expenditures by the end of the fiscal year.

**Supplies and Materials:** The small amount of variance here can be explained by the fluidity of our operations in transitioning from a nearly fully remote environment in Q1 to a hybrid environment at the end of Q2. The CCAO is constantly evaluating our supplies and materials inventory and needs in order to respond to these operational changes.

**Operations and Maintenance:** The variance in Operations and Maintenance is also due to the fluidity of our operations in transitioning from a nearly fully remote environment in Q1 to a hybrid environment at the end of Q2. We anticipate meeting the target for operations and maintenance expenditures by the end of the fiscal year.

**Rental and Leasing:** When forecasting for FY21, the CCAO planned for certain rental and leasing costs in the event that we would return to in-person operations and events in early 2021. Due to the COVID-19 protocols

# FY2021 Mid-Year Budget Review

---

---

that have been in place during 2021, many of these costs were not necessary as we continued to operate remotely and hold only virtual events until very recently (July 2021).

**Contingencies and Special Purposes:** The CCAO's contingencies and special purposes include additional fees and special revenue that our office collects (Division Fees, Incentives Fees, Data Subscriptions). This revenue is transferred into the corporate fund at the end of the fiscal year.

# FY2021 Mid-Year Budget Review

---

## IV. Status of FY2021 Hiring

*Please provide a status (as of 5/31/21) on the office's hiring efforts to date and planned through the end of the year. This section applies to only operating fund positions. For OUP, please provide responses at the Bureau-level. For all other elected/appointed offices, please provide responses at the office/department-level.*

<b>Bureau/Department*</b>	<b># of FY2021 Appropriated FTE</b>	<b># of Filled Positions</b>	<b># of Vacant Positions</b>
<b>County Assessor</b>	259	217	42

- If your office has vacant positions, please provide an indication of what percentage of vacancies are anticipated to be filled by fiscal year-end and what actions are currently in place to help achieve that goal.
  - In FY20 the CCAO hired 71 employees. In FY21 (as of 5/31/21) the CCAO has hired 24 employees and 13 employees departed the office. As of 7/12/21 the CCAO has eight hiring sequences that are currently in progress.
  - The CCAO is preparing to fill 26 vacancies, or 62% of total vacancies, by the end of FY21.
- To the extent your agency has positions vacant as of 5/31/21, please provide the Board information on what, if any, challenges your office has faced in filling the positions.
  - The CCAO, like many other entities across the country, is experiencing slower than anticipated hiring due to the impacts of the COVID-19 pandemic.



# FY2021 Mid-Year Budget Review

## V. FY2021 Contracts

Please provide a list of your office's existing and anticipated contracts for FY2021 in the format provided below. (Feel free to attach this list separately if more room is needed)

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*

- \*For any contract that is expiring this year, please indicate:
  - Whether the contract will be renewed, extended or re-bid.
  - If re-bid, the status of the procurement.

Please see attached Excel document.

## VI. Capital Equipment Updates

Please provide a list of your office's FY2021 capital equipment projects and the status of projects in the format provided below. (Feel free to attach this list separately if more room is needed)

Capital Equipment Project	Project Status (Not Started/Started/Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
"154 Backup Software System"	Project Delayed	The CCAO expects to kickoff this project in September of 2021 with an estimated completion date in Q1 of 2022. Delays to this project were caused by increased demand for staff resources throughout the COVID-19 pandemic and the transition to remote work for many employees, as well as delays in the ongoing migration to O365.

# FY2021 Mid-Year Budget Review

---

---

## VII. Grant Funding

Grant Name	Department	Award Amount	Award State Date	Award End Date	Grant Set Up Status
N/A					

- Please detail your office's efforts this year to seek out new sources of grant funding.
- How many full-time or part-time staff members in your office are responsible for the administration of grants? (*Indicate how many are full-time and how many are part-time*)

# FY2021 Mid-Year Budget Review

---

---

## VIII. COVID-19 Operational Impacts

*Please respond to each question below and provide details and take-aways about your operations as it relates to the COVID-19 public health crisis.*

- Describe any initiatives you have implemented that have resulted in greater efficiencies within your operations and how such initiatives can or will be carried forward into your operations as we transition back to full operation.

The COVID-19 pandemic and subsequent closures of our office to the public required the CCAO to respond creatively and efficiently in 2020 and 2021. The following initiatives were instrumental to our office's success in maintaining continuity of services and reaching property owners throughout the pandemic:

- Online applications for homestead exemptions through DocuSign (launched in 2020 and expanded in 2021).
- Online appeals portal through Tyler's SmartFile (launched in 2020 and enhanced in 2021).
- Online appointment scheduling for in-person customer service.
- Virtual outreach seminars through Zoom and Facebook Live.
- "Pop-up" offices with County Commissioners, community organizations, and other partners to deliver in-person outreach to property owners who may not have access to our online services.
- Continued use of email and social media as effective tools for customer service.
- Continued use of our virtual call center.
- Launching of our Learning Management System using the countywide Adobe contract, which has allowed our office to continue training staff virtually and asynchronously.

In recognition of these public facing initiatives, and their success in reaching property owners across Cook County through the pandemic, the CCAO was awarded the International Association of Assessing Officer's Public Information Program Award and the National Association of Counties Achievement Award.

- Are there additional cost-saving or efficiency-saving measures you envision incorporating into your operations as a result of lessons learned during the pandemic?

The CCAO will continue using the online appointment system to schedule property owners for in-person customer service appointments at our downtown and branch offices. During the COVID-19 pandemic, our staff learned that this tool can increase our efficiency and effectiveness in serving the public as staggered, planned appointments allow us to manage crowds and traffic flow during high volume periods, prepare in advance for a property owner's appointment, and provide us with an effective means of contacting the property owner for follow ups. This system has also benefited the public by reducing wait times during high volume periods such as Tax Bill season.

# FY2021 Mid-Year Budget Review

---

---

Additionally, the CCAO plans to continue our training and performance management initiatives. The Assessor's Office conducted performance management during the COVID-19 pandemic for the first time in over a decade.

- How did you incorporate technology and digital access into your processes in the midst of COVID-19?

The CCAO is in the midst of several long term technology and digital access initiatives, including the countywide IPTS project which continued successfully through the COVID-19 pandemic. In addition to the public facing technology and digital access initiatives listed above, the CCAO went live with Tyler's iasWorld in 2020 and we continue to make Phase 1 of the IPTS project our highest priority.

- Are you contemplating implementing more innovative/transformational technological initiatives to systematically transform operations within your office and improve public accessibility?
  - How can your office accelerate these improvements and what impact would that have on your budgets?

Yes, 2021 and 2022 will mark another period of transformational change for the CCAO. In addition to the launch of iasWorld, the CCAO is embarking on a twelve-month organizational change management initiative to fully realize the potential of this new technology. While the initial go-live of iasWorld marked a significant step forward in our efforts to modernize the office, we know that more work needs to be done to change the culture and workflow of this office and allow staff and the public to use the tools of iasWorld to their full potential.

# FY2021 Mid-Year Budget Review

---

---

## IX. FY2022 Preliminary Forecast

<b>FY2022 Budget Target</b>	<b>\$29,468,480</b>
-----------------------------	---------------------

- Please provide preliminary ideas of how your office is planning to meet your budget target for FY2022.

The CCAO anticipates meeting the FY22 target in our personnel budget and we are continuing to evaluate our non-personnel needs through 2022 to ensure that we have the tools, technologies, and other resources needed to fulfill the duties of this office and provide exemplary service to the public.

**Assessor 2021 Contracts**

Vendor	Department	Contract Purpose	Total Contract Amount	Contract/Amendment Begin Date	Contract/Amendment End Date	Contract Status
EKI	All departments	Professional services (Organizational Change Management in conjunction with the transition to Tyler's iasWorld and the county's IPTS project	\$2,925,000.00	TBD	TBD	CCAO is working with OCPO to finalize this 12-month contract in July of 2021
Gartner	IT, Data, Special Projects	Professional services (IT)	\$149,000 (Assessor's amendment)	TBD	TBD	CCAO is working with OCPO to amend the county's contract with Gartner, Inc. and add the CCAO as a using agency with a 12-month SOW
Trepp	Valuations	Data subscription	\$147,600.00	7/15/2019	7/14/2021	CCAO is currently working with OCPO to exercise the two 12-month renewal options to extend the contract until 7/14/2023
Neopost, Inc.	Administration	Mail machine leases and maintenance	\$90,293.86	TBD	TBD	CCAO is currently working with OCPO to finalize this 36-month contract in July of 2021
RMM Consulting	IT	Professional services (IT)	\$149,600.00	5/15/2020	05/14/2022	The CCAO is evaluating the need to extend or replace this contract in 2022.
Accredited Chicago Newspapers	Administration, Valuations, IT	Mandated publication of reassessment notices	\$1,075,788.38	12/1/2020	11/30/2021	CCAO is currently working with OCPO to exercise a 12-month renewal option and extend the contract until 11/30/2022
Cook County Suburban Publishers	Administration, Valuations, IT	Mandated publication of reassessment notices	\$195,552.00	12/1/2020	11/30/2021	CCAO is currently working with OCPO to exercise a 12-month renewal option and extend the contract until 11/30/2022
Adlexx Corporation	Administration, Valuations, IT	Printing/Processing/Mailing of reassessment notices and homestead exemptions	\$232,930.94	6/7/2021	12/31/2021	This is an emergency contract and will be replaced by a formal bid, which is currently in progress
TBD	Administration, Valuations, IT	Printing/Processing/Mailing of reassessment notices and homestead exemptions	TBD	TBD	TBD	This contract will replace the current 2021 contract with Adlexx, and has an anticipated start date of 1/1/2022. This is a formal bid
CoStar Realty Information	Valuations	Data subscription	\$123,396.00	1/1/2021	12/31/2021	CCAO is working with OCPO and other using agencies to submit a new contract with an anticipated start date of 1/1/2022
Michael Kreloff	Policy	Professional services (Policy)	\$74,812.50	8/17/2020	02/16/2022	The CCAO is evaluating the need to extend or replace this contract in 2022
REIS/Moody's	IT	Data subscription	\$102,243.00	7/1/2020	6/29/2022	The CCAO is evaluating the need to extend or replace this contract in 2022
Jeanne Connelly	Valuations	Professional services (Valuations)	\$25,500.00	TBD	TBD	The CCAO is currently working with OCPO to finalize this contract with a start date TBD



# Secretary to the Board of Commissioners

# FY2021 Mid-Year Budget Review

---

---

## Office of The Secretary To The Board of Commissioners

**Objective:** Update on FY2021 Goals and Objectives, review FY2021 YTD budget, FY2020 year-end projections and operational lessons learned in the midst of the COVID-19 public health crisis.

Lessons learned in the midst of the COVID-19 highlighted the strengths and efficiencies of STTB continuing to meet the needs of the President’s Office, Commissioners’ Offices, Other County offices, and the Public with meeting requests and Historic Information.

### I. Update on FY2021 Initiatives and Goals

#### • FY2021 Initiative/Goal #1

- Current Status of Goal- STTB provides legislative support and information for the Cook County Board of Commissioners, President, elected officials, agencies, departments and members of the public so items can be presented for consideration. The Secretary to the Board also provides information regarding the proceedings and policies of the Board so the legislative process will be efficient, effective, open and transparent. This is the 1<sup>st</sup> Primary Goal of STTB.
- Provide impact on any key performance indicators- Goal is measured by the successful completion of meetings and the accuracy of related material published and circulated to numerous users.
- *For OUP Only: How does this align with the Policy Roadmap - STTB aims to be an excellent administrator of the vital services residents rely on by being transparent, accountable and effective.*

#### • FY2021 Initiative/Goal #2

- Current Status of Goal- The 2<sup>nd</sup> priority of STTB, is maintaining the County Historic Records Office, the agency is primarily responsible for the preservation, promotion and publication of the history of Cook County—our government, communities and people.
- Provide impact on any key performance indicators- As a new function and goal of STTB, we are developing the framework and necessary functions to provide historical information and data on Cook County’s rich and intricate history.
- *For OUP Only: How does this align with the Policy Roadmap- We aim to be an excellent administrator of the vital services residents rely on by being transparent, accountable and effective.*

### II. FY2021 Revenue (for revenue generating offices)

Comparison of YTD budget (as of 5/31/2021) vs YTD actual revenue with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report. There is no revenue generated from SOTB

Revenue	FY2021	FY2021	\$ Variance	
---------	--------	--------	-------------	--



# FY2021 Mid-Year Budget Review

	YTD Budget	YTD Actuals		% Variance
<b>Revenue Source #1</b>				

### III. FY2021 Expenditure Projections

Comparison of YTD budget (as of 5/31/2021) vs YTD actual expenses with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
<b>Personnel</b>	\$ 537,098	\$ 506,918	\$ 30,181	5.6%
<b>Contractual Services</b>	\$ 282,285	\$ 275,018	\$ 7,267	2.6%
<b>Supplies and Materials</b>	\$ 71,642	\$ 35,406	\$ 36,236	50.6%
<b>Operations and Maintenance</b>	\$ 10,191	\$ 10,189	\$ 2	0.0%
<b>Capital Expenditures</b>	-	-	-	-
<b>Rental and Leasing</b>	\$ 23,511	\$ 23,508	\$ 3	0.0%
<b>Contingencies and Special Purposes</b>	-	-	-	-
<b>Total</b>	<b>\$ 924,726</b>	<b>\$ 851,038</b>	<b>\$ 73,688</b>	<b>8.0%</b>

- Explanation of variances greater than 1% and \$1 million BOC has no variances greater than 1% and \$1 million
- What corrective action will be taken if required? All Budget lines will come in line by 4<sup>th</sup> quarter of FY2021

### IV. Status of FY2021 Hiring

Please provide a status (as of 5/31/21) on the office's hiring efforts to date and planned through the end of the year. This section applies to only operating fund positions. For OUP, please provide responses at the Bureau-level. For all other elected/appointed offices, please provide responses at the office/department-level.

Bureau/Department*	# of FY2021 Appropriated FTE	# of Filled Positions	# of Vacant Positions
<b>Secretary of Board of Commissioners</b>	11	10	1

# FY2021 Mid-Year Budget Review

- If your office has vacant positions, please provide an indication of what percentage of vacancies are anticipated to be filled by fiscal year-end and what actions are currently in place to help achieve that goal. All positions will be filled by EOY
- To the extent your agency has positions vacant as of 5/31/21, please provide the Board information on what, if any, challenges your office has faced in filling the positions. N/A

## V. FY2021 Contracts

*Please provide a list of your office's existing and anticipated contracts for FY2021 in the format provided below. (Feel free to attach this list separately if more room is needed)*

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*
Media Manager	Secretary to the Board	Media Manager	160,000	9/2019	9/2022	Payable via SHI
<b>MUNICODE</b>	Secretary to the Board	Database of Code ordinances	14,000	2/21	11/21	Payable via SHI

- \*For any contract that is expiring this year, please indicate:
  - Whether the contract will be renewed, extended or re-bid. All Contracts will be renewed payable via SHI
  - If re-bid, the status of the procurement.

## VI. Capital Equipment Updates

*Please provide a list of your office's FY2021 capital equipment projects and the status of projects in the format provided below. (Feel free to attach this list separately if more room is needed)*

Capital Equipment Project	Project Status (Not Started/Started/Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
NONE		

## VII. Grant Funding

Grant Name	Department	Award Amount	Award State Date	Award End Date	Grant Set Up Status
N/A					

# FY2021 Mid-Year Budget Review

---

---

- Please detail your office’s efforts this year to seek out new sources of grant funding.
- How many full-time or part-time staff members in your office are responsible for the administration of grants? *(Indicate how many are full-time and how many are part-time)*

## VIII. COVID-19 Operational Impacts

*Please respond to each question below and provide details and take-aways about your operations as it relates to the COVID-19 public health crisis.*

Describe any initiatives you have implemented that have resulted in greater efficiencies within your operations and how such initiatives can or will be carried forward into your operations as we transition back to full operation. *STTB has created a hybrid work environment to keep the operations of the office steady, efficient, and productive.*

- Are there additional cost-saving or efficiency-saving measures you envision incorporating into your operations as a result of lessons learned during the pandemic? N/A
  - How did you incorporate technology and digital access into your processes in the midst of COVID-19? *Technology was crucial in keeping the Staff functioning on various tasks and responsibilities of the department during COVID-19. The utilization of laptops, VPN, Microsoft Teams, and mobile devices made connection easy and seamless.*
- Are you contemplating implementing more innovative/transformational technological initiatives to systematically transform operations within your office and improve public accessibility?
  - How can your office accelerate these improvements and what impact would that have on your budgets? *County efficiencies will be experienced with a hybrid work environment and reduction on County building resources.*

## IX. FY2022 Preliminary Forecast

<b>FY2022 Budget Target</b>	<b>\$1,830,241</b>
-----------------------------	--------------------

Please provide preliminary ideas of how your office is planning to meet your budget target for FY2022. The 2021 budget target for STTB is reasonable and efficient and will be made by tightly managing the resources given and making reductions and timing expenses when necessary.



# Cook County Public Defender

# FY2021 Mid-Year Budget Review

---

---

## Public Defender

**Objective:** Update on FY2021 Goals and Objectives, review FY2021 YTD budget, FY2020 year-end projections and operational lessons learned in the midst of the COVID-19 public health crisis.

### I. Update on FY2021 Initiatives and Goals

#### Goal #1: Continued Enhancement of Police Station Representation Unit with Support from State and Local Officials

- **Current Status of Initiative/Goal**

The Police Station Representation Unit (PSRU) continues to provide zealous representation to arrestees in Cook County. In FY 2021, PSRU attorneys have made 429 police station visits through June 30, 2021, resulting in 65 clients being released from the police station, uncharged. During FY21, the PSRU has averaged 62 police station visits per month and is on track to make a projected total of 735 police station visits by the end of the fiscal year, via a hybrid of in-person and telephone visits.

During the spring legislative session Public Defender's Office ("Office") successfully passed legislation as a part of the SAFE-T Act, that clarifies an arrestee's rights to have access to make three phone calls within three hours of arrest. That legislation will go into effect on January 2, 2022.

- **Provide impact on any key performance indicators**

The COVID-19 pandemic impeded the PSRU's ability to conduct in-person police station visits, with most visits occurring via telephone. This limitation extended into FY21, thereby having a significant impact on the projected target of doubling police station visits in FY21 to over 2,000. In addition, the pandemic prohibited the Office's community outreach and education efforts, preventing the Office from having community outreach in schools and at community gatherings, which in the past were key marketing opportunities to inform the public about PSRU services.

- ***For OUP Only: How does this align with the Policy Roadmap?***

This goal is aligned with the County's policy priority of:

- ***"Safe and Thriving Communities" Objective 2: Align criminal justice investments and strategies to prioritize the needs of individuals involved in the criminal justice system, and***
- ***"Safe and Thriving Communities" Objective 3: Increase alternatives to detention and access to supportive services for justice-involved residents.***

# FY2021 Mid-Year Budget Review

---

---

## Goal #2: Expansion of the Mental Health Unit

- **Current Status of Initiative/Goal**

The capacity of the Mental Health Unit expanded with the hiring of four Mental Health clinicians at the beginning of FY21. In addition, the Mental Health Unit began to build collaborative relationships with local professional schools of psychology and the Cook County Health System to better serve clients who have mental health needs. These collaborative efforts will help the Public Defender's Office achieve its goal of increasing access to services for clients while reducing expert witness expenses. The efforts will also identify and address the mental health needs of clients in a more effective and efficient manner, thereby potentially reducing their length of stay in Cook County jail.

- **Provide impact on any key performance indicators**

The COVID-19 pandemic and resulting court shutdown impacted the Mental Health Unit's access and ability to conduct in-person assessments of Public Defender clients. In addition, the Unit's performance is being impacted by staff shortages due to resignations and leaves of absence. The Mental Health Unit is currently seeking a federal grant for \$800,000 over the course of three years to expand its capacity in anticipation of the court's re-opening.

- ***For OUP Only: How does this align with the Policy Roadmap?***

Expansion of Mental Health Unit aligns with the following policy priorities:

- ***"Safe and Thriving Communities" Objective 2 and Objective 3 (noted above)***
- ***"Healthy Communities" Objective 2: Improve access to and integration of high-quality responsive healthcare and information, and Objective 4: Advocate for increased community safety through a public health approach to violence reduction.***

## Goal #3: Immigration Unit

- **Current Status of Initiative/Goal**

The Immigration Unit pilot program officially launched in September 2020 with the hiring of an attorney supervisor. The Unit currently has four vacant grant funded positions that are either posted or waiting for the Bureau of Human Resources (BHR) to post to the Taleo system.

During the spring legislative session, the Public Defender's Office successfully passed legislation (House Bill 2790, House Amendment 1), that gives the Public Defender the statutory authority to represent clients in immigration court. The Office is currently in the process of establishing the scope of immigration court legal representation via the pilot program.

# FY2021 Mid-Year Budget Review

- Provide impact on any key performance indicators

During FY21, the Immigration Unit pilot program has completed 96 *Padilla* consultations to Assistant Public Defenders regarding the potential immigration consequences of their clients’ pending criminal cases. In addition, the Unit has conducted 15 in-house trainings of approximately 430 Public Defender employees via Zoom. Thus, the Immigration Unit has had a productive launch, despite challenges that have arisen with the delay in filling the Immigration Unit’s vacancies.

- *For OUP Only: How does this align with the Policy Roadmap?*

This goal aligns with the policy priority:

- *“Safe and Thriving Communities” Objectives 2 and 3* (noted above) and **Objective 4:** Cultivate multidisciplinary collaboration to advance criminal justice reform that incorporates the voices of affected communities.

## II. FY2021 Revenue (for revenue generating offices)

*Comparison of YTD budget (as of 5/31/2021) vs YTD actual revenue with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.*

Revenue	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
State of Illinois	\$55,235	\$55,784	\$549	0.9%

- **Explanation of variances greater than 1% and \$1 million** N/A
- **What corrective action will be taken?** N/A

## III. FY2021 Expenditure Projections

*Comparison of YTD budget (as of 5/31/2021) vs YTD actual expenses with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.*

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
Personnel	\$36,053,047	\$35,624,449	\$428,598	1.2%
Contractual Services	\$1,033,008	\$362,429	\$670,579	64.9%
Supplies and Materials	\$396,192	\$186,388	\$209,804	53.0%

# FY2021 Mid-Year Budget Review

<b>Operations and Maintenance</b>	\$695,880	\$585,341	\$110,539	15.9%
<b>Capital Expenditures</b>				
<b>Rental and Leasing</b>	\$65,916	\$65,915	\$1	0.0%
<b>Contingencies and Special Purposes</b>	\$28,810	-	\$28,810	100.0%
<b>Total</b>	<b>\$38,272,852</b>	<b>\$36,824,522</b>	<b>\$1,448,330</b>	<b>3.8%</b>

- **Explanation of variances greater than 1% and \$1 million**
  - **Personnel** – No major variance.
  - **Contractual Services** – The majority of this budget line is for expert witnesses and court reporting. Due to the COVID pandemic and courts being closed, these expenses have not been incurred as in the past. However, as the courts increase capacity for in-person hearings, we anticipate spending down these funds.
  - **Supplies and Materials** – The majority of this budget line is for supplies and daily operational needs. Due to the COVID pandemic, courts being closed and employees working remotely, these expenses have not been incurred. However, as the courts increase capacity for in-person hearings, and employees are returning to their work locations, we anticipate spending down these funds.
  - **Operations and Maintenance** – No major variance.
  - **Capital Expenditures** – See summary below in Section VI Capital Equipment Updates
  - **Rental and Leasing** – No major variance.
  - **Contingencies and Special Purposes** – These funds are for grant matches and will be spent by the end of the fiscal year as grant funds are spent.
  
- **What corrective action will be taken if required?** N/A

## IV. Status of FY2021 Hiring

*Please provide a status (as of 5/31/21) on the office's hiring efforts to date and planned through the end of the year. This section applies to only operating fund positions. For OUP, please provide responses at the Bureau-level. For all other elected/appointed offices, please provide responses at the office/department-level.*

<b>Bureau/Department*</b>	<b># of FY2021 Appropriated FTE</b>	<b># of Filled Positions</b>	<b># of Vacant Positions</b>
<b>Public Defender</b>	694	626	68



# FY2021 Mid-Year Budget Review

---

---

- **If your office has vacant positions, please provide an indication of what percentage of vacancies are anticipated to be filled by fiscal year-end and what actions are currently in place to help achieve that goal.**

As of July 7, 2021, the Office has 635 filled positions and 55 vacancies. The original FY21 appropriation including 694 FTEs, however four of these positions were absorbed by a grant the Office received from the JB & MK Pritzker Family Foundation, after the FY21 budget was passed, leaving a total of 690 FTE's.

The Office has been working diligently with Budget and BHR to fill much-needed vacancies. We anticipate onboarding a class of 16 new Assistant Public Defender I's on July 18, 2021, and a new Deputy of Policy and Strategic Litigation is scheduled to start on August 2<sup>nd</sup>. In addition, the Office is currently working with BHR to post for the following 17 vacancies:

- Senior Policy Advisor
- Director of Legislative & External Affairs (Juvenile Justice)
- Director of Legislative & External Affairs (Criminal Justice)
- Deputy of Communications
- Director of Community Engagement
- Immigration Unit Caseworker
- Immigration Unit Paralegal
- Immigration Unit Attorney (2 vacancies)
- FOIA and Subpoena Response Officer
- Investigator I (4 vacancies)
- Stenographer V (3 vacancies)

We will also seek to hire a new class of pre-licensed attorneys during FY21, as well as work with BHR to fill other critical vacancies. Approximately 60% of current vacancies will be filled by the end of the fiscal year.

- **To the extent your agency has positions vacant as of 5/31/21, please provide the Board information on what, if any, challenges your office has faced in filling the positions.**

In April 2021, a new Public Defender administration began. Under Public Defender Sharone R. Mitchell Jr.'s leadership, the Office has established new positions that will aid in addressing the Office's new priorities including the creation of a new policy and training divisions, enhanced community engagement and communications, and expanded technology capacity. The Office has faced several challenges and delays in establishing and filling new positions -- due in part to the new administration's steep learning curve in understanding the requirements of the Cook County Employment plan -- as well as a leave of absence in the Public Defender's internal HR Department and capacity limitations of BHR in reviewing, approving, and posting positions.

# FY2021 Mid-Year Budget Review

## V. FY2021 Contracts

Please provide a list of your office's existing and anticipated contracts for FY2021 in the format provided below. (Feel free to attach this list separately if more room is needed)

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*
Safer Foundation	Public Defender	Bond Court Backlog Clearance Specialists at 26 <sup>th</sup> Street	\$1,345,489	1/1/2019	12/31/21, with two one-year renewal options	1-year renewal option pending w/Procurement per contract
Journal Technologies	Public Defender	Maintenance of eDefender, case management system	\$2,326,425	10/21/2015	10/20/21, with two one-year renewal options	1-year renewal option pending w/Procurement per contract

- **\*For any contract that is expiring this year, please indicate:**
  - **Whether the contract will be renewed, extended or re-bid.**
    - 1-year renewal option pending w/Procurement for the Safer Foundation and Journal Technologies contracts
  - **If re-bid, the status of the procurement.**
    - N/A

## VI. Capital Equipment Updates

Please provide a list of your office's FY2021 capital equipment projects and the status of projects in the format provided below. (Feel free to attach this list separately if more room is needed)

Capital Equipment Project	Project Status (Not Started/Started/Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
Computer Refresh \$164K	Partially Complete	Working with vendor on laptop options due to national shortage
Furniture \$10K	Pending	Determining exact needs as employees return to worksites. Will be complete by year end.
CEP – Blu Ray Players \$5,500	Pending	Working with vendor on what is available
CEP – Resource Library \$92,671	Phase I nearing completion	Necessary software has been procured; system is scheduled to launch in August.
Vehicle \$30K	Pending	Order placed with dealer by BOA. Anticipating delivery of vehicle in July-August

# FY2021 Mid-Year Budget Review

## VII. Grant Funding

Grant Name	Department	Appropriated Award Amount	Awards Start Date	Award End Date	Grant Set-Up Status
G53738-Grant 2020 PD Forensic DNA	1260.Public Defender	\$23,675	7/1/2020	6/30/2021	Set-Up
G53828-Grant 2019 PD Juvenile Defender Education Advocacy Program	1260.Public Defender	\$105,874	10/1/2019	9/30/2022	Set-Up
G53839-Grant 2020 PD Data Analytics Enhance Program	1260.Public Defender	\$367,739	1/1/2020	12/31/2021	Set-Up
G53840-Grant 2020 PD National Forensic Evidence Litigation Training Program	1260.Public Defender	\$32,300	1/1/2020	6/30/2021	Set-Up
G53739-Grant 2020 PD Mitigator Project	1260.Public Defender	\$140,916	7/1/2020	6/30/2021	Set-Up
G54014-Grant 2021 PD Immigration Unit	1260.Public Defender	\$600,000	12/1/2020	11/1/2022	Set-up
G54027-Grant 2021 PD NAPD Fund for Justice	1260.Public Defender	\$2,000	1/1/2021	2/15/2022	Set Up

- **Please detail your office’s efforts this year to seek out new sources of grant funding.**

In July 2020, the Public Defender’s Office hired a Grant Analyst, who has helped the Office achieve the highest levels of grant funding in the organization’s recent history. This role has been vital to identifying and applying for grant opportunities in several fields, including mental health, forensics, and immigration defense. The Office anticipates the trend of gradually increasing grant funding will continue in the upcoming fiscal years.

- **How many full-time or part-time staff members in your office are responsible for the administration of grants? (*Indicate how many are full-time and how many are part-time*)**

We have one full-time Grant Analyst position responsible for the overall administration of grants, and several management staff who contribute to the day-to-day administration and management of grants on a part-time basis.

## VIII. COVID-19 Operational Impacts

*Please respond to each question below and provide details and take-aways about your operations as it relates to the COVID-19 public health crisis.*

- **Describe any initiatives you have implemented that have resulted in greater efficiencies within your operations and how such initiatives can or will be carried forward into your operations as we transition back to full operation.**

During the pandemic, the Office provided staff members with laptops and other equipment to enable them to perform their job duties remotely. This included providing support staff, investigators, and attorneys with laptops, optimizing the eDefender case management system, and supporting other telecom and technological needs. The Office also incorporated video conferencing into its operations, using Zoom and/or Microsoft Teams to meet with clients, attend court calls and conduct meetings with colleagues.

# FY2021 Mid-Year Budget Review

---

---

These new initiatives have allowed the Office to maintain a relatively high level of productivity during the pandemic and will be continued in the future to enable employees to telecommute as a part of a newly implemented hybrid worksite policy.

- **Are there additional cost-saving or efficiency-saving measures you envision incorporating into your operations as a result of lessons learned during the pandemic?**

The Office will work to ensure that newly implement cost-saving or efficiency-saving measures are incorporated into Office operations beyond the pandemic. This includes utilizing video conferencing for team meetings, routine court calls, and client visits; electronic filing of court documents and receiving discovery from law enforcement and prosecutors digitally.

- **How did you incorporate technology and digital access into your processes in the midst of COVID-19?**

The Office has increased its use of e-filing with the Clerk’s office and provided staff with Adobe Acrobat Pro software that enables them to complete or sign digital forms and documents, thereby increasing online productivity and creating the potential of generating cost savings over the course of multiple fiscal years.

- **Are you contemplating implementing more innovative/transformational technological initiatives to systematically transform operations within your office and improve public accessibility?**

Yes, the Office anticipates implementing more innovative and transformational technological initiatives and will have a better sense of the need as the court increases the capacity for in-person hearings.

- **How can your office accelerate these improvements and what impact would that have on your budgets?**

The Office is in the nascent stages of determining the new Public Defender administration’s approach to specific improvements that can be made. Many of them will likely center around three specific priority issue areas: 1.) efficient case management and data collection, 2.) electronic file maintenance and preservation and 3.) enhancing the Office’s use of technology to improve productivity and efficiency.

## IX. FY2022 Preliminary Forecast

Below is the target for the entire elected or appointed official’s budget. Department level targets are available in the Hyperion budgeting system.

<b>FY2022 Budget Target</b>	<b>\$83,259,026</b>
-----------------------------	---------------------

- **Please provide preliminary ideas of how your office is planning to meet your budget target for FY2022.**

# FY2021 Mid-Year Budget Review

---

---

The Office is dedicated to being fiscally responsible and will submit a FY22 budget that is within the set target. Over the course of the next several fiscal years, the Office will be investing resources to completely revamp and enhance training and professional development.

The Public Defender Training Division (also known as the Professional Development Division) has traditionally been utilized to provide training opportunities for attorneys, most of which occur in other parts of the country. Little to no investment has been made in providing professional development for support staff, investigators, or other Public Defender staff. The need to provide necessary training and up-to-date best practice information to all Public Defender staff has become increasingly more important, as the Office continues to expand its holistic offerings of services with the expansion of the Mitigation Unit, the addition of the Mental Health Unit, the newly launched Immigration Unit pilot program, etc.



# Office of the County Treasurer

# FY2021 Mid-Year Budget Review

---



---

## County Treasurer

**Objective:** Update on FY2021 Goals and Objectives, review FY2021 YTD budget, FY2020 year-end projections and operational lessons learned in the midst of the COVID-19 public health crisis.

### I. Update on FY2021 Initiatives and Goals

- **FY2021 Initiative/Goal #1: # of Online Payments**
  - Current Status of Initiative/Goal
    - **CCTO Answer:** On target.
  - Provide impact on any key performance indicators.
    - **CCTO Answer:** We had a goal of 600,000 online payments collected by fiscal year end and we are currently at 455,949 payments through 7/5/2021. We expect to meet or surpass 600,000 online payments after our second installment collections.
  - *For OUP Only: How does this align with the Policy Roadmap.*
    - **CCTO Answer:** N/A
  
- **FY2021 Initiative/Goal #2: # of Days for Printing, Folding, and Inserting Property Tax Bills per Installment**
  - Current Status of Initiative/Goal
    - **CCTO Answer:** On target.
  - Provide impact on any key performance indicators.
    - **CCTO Answer:** We had a goal of 9 days per installment. During our first installment, we met that target by completing this process in 9 days.
  - *For OUP Only: How does this align with the Policy Roadmap.*
    - **CCTO Answer:** N/A

### II. FY2021 Revenue (for revenue generating offices)

*Comparison of YTD budget (as of 5/31/2021) vs YTD actual revenue with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.*

Revenue	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
County Treasurer	\$17,916,338	\$22,838,445	\$4,922,107	27.5%

- Explanation of variances greater than 1% and \$1 million
  - **CCTO Answer:** There has been a higher than expected number of taxpayers paying delinquent taxes.
- What corrective action will be taken?
  - **CCTO Answer:** No corrective action needed.

# FY2021 Mid-Year Budget Review

### III. FY2021 Expenditure Projections

Comparison of YTD budget (as of 5/31/2021) vs YTD actual expenses with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
Personnel	\$ 332,754	\$ 267,022	\$ 65,732	19.8%
Contractual Services	\$ 28,123	\$ 11,700	\$ 16,423	58.4%
Supplies and Materials	\$ 1,795	\$ 1,095	\$ 700	39.0%
Operations and Maintenance	\$ 4,794	\$ 4,378	\$ 415	8.7%
Capital Expenditures	-	-	-	-
Rental and Leasing	-	-	-	-
Contingencies and Special Purposes	-	-	-	-
<b>Total</b>	<b>\$ 367,466</b>	<b>\$ 284,195</b>	<b>\$ 83,271</b>	<b>22.7%</b>

- Explanation of variances greater than 1% and \$1 million
  - **CCTO Answer:** The majority of the \$83,271 we are under budget is a result of not filling the three open positions we hold on the corporate budget. Regarding the remaining line items, invoices have come in later than expected. We expect to use the majority of the funds before the end of the year. We will not go over budget on any of the above accounts.
- What corrective action will be taken if required?
  - **CCTO Answer:** No corrective action is needed.

### IV. Status of FY2021 Hiring

Please provide a status (as of 5/31/21) on the office's hiring efforts to date and planned through the end of the year. This section applies to only operating fund positions. For OUP, please provide responses at the Bureau-level. For all other elected/appointed offices, please provide responses at the office/department-level.

Bureau/Department*	# of FY2021 Appropriated FTE	# of Filled Positions	# of Vacant Positions
County Treasurer	7	4	3



# FY2021 Mid-Year Budget Review

- If your office has vacant positions, please provide an indication of what percentage of vacancies are anticipated to be filled by fiscal year-end and what actions are currently in place to help achieve that goal.
  - **CCTO Answer:** We do not expect to fill these three vacant positions in FY21.
- To the extent your agency has positions vacant as of 5/31/21, please provide the Board information on what, if any, challenges your office has faced in filling the positions.
  - **CCTO Answer:** We have not experienced any challenges with filling positions when needed.

## V. FY2021 Contracts

*Please provide a list of your office's existing and anticipated contracts for FY2021 in the format provided below. (Feel free to attach this list separately if more room is needed)*

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*
Millennium Parking Garages LLC	1060-County Treasurer	Parking	\$9,720	12/15/2017	12/19/2021	Extended in FY22
Davis Bancorp	1060-County Treasurer	Armored Car	\$70,200	4/1/2018	3/31/2022	Extended in FY22

- \*For any contract that is expiring this year, please indicate:
  - Whether the contract will be renewed, extended or re-bid.
  - If re-bid, the status of the procurement.

## VI. Capital Equipment Updates

*Please provide a list of your office's FY2021 capital equipment projects and the status of projects in the format provided below. (Feel free to attach this list separately if more room is needed)*

Capital Equipment Project	Project Status (Not Started/Started/Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
Computer Equipment Replacement	Started	We continually replace computers when they are determined to be no longer serviceable by our IT department.
Increase & Improve Data Storage Capacity	Started	Our IT department continually replaces server hardware as they reach end of life.

## VII. Grant Funding

Grant Name	Department	Award Amount	Award State Date	Award End Date	Grant Set Up Status
N/A					

# FY2021 Mid-Year Budget Review

---

---

- Please detail your office's efforts this year to seek out new sources of grant funding.
  - N/A
- How many full-time or part-time staff members in your office are responsible for the administration of grants? (*Indicate how many are full-time and how many are part-time*)
  - N/A

## VIII. COVID-19 Operational Impacts

*Please respond to each question below and provide details and take-aways about your operations as it relates to the COVID-19 public health crisis.*

- Describe any initiatives you have implemented that have resulted in greater efficiencies within your operations and how such initiatives can or will be carried forward into your operations as we transition back to full operation.
  - **CCTO Answer:** During FY21, we were able to purchase two vans in order to re-purpose our customer service employees to enable them to serve taxpayers at their communities instead of taxpayers coming into our building. The need for vehicles as a mobile arm of the Treasurer's Office always has been substantial but now has become overwhelming and urgent because of the pandemic. The need has grown as my office traffic has plunged. Thousands of our constituents are reluctant to leave their homes to visit the County Building in downtown Chicago because they fear COVID-19, and it appears that these people are predominantly senior citizens and from our minority communities.
  - In addition, the Treasurer's Office has an outreach program in place wherein we go out into the community and setup tables at events, churches, festivals, etc. and assist property tax payers with tax related issues. Our employees lookup properties and check for tax delinquencies, over-payments, missed exemptions, incorrect mailing information, etc. Most services that a taxpayer would expect to happen at the office are offered by our staff at these events. The outreach program has proven successful in that we have refunded millions of dollars in tax refunds to taxpayers that would otherwise not find without our assistance.
  - Are there additional cost-saving or efficiency-saving measures you envision incorporating into your operations as a result of lessons learned during the pandemic?
    - **CCTO Answer:** This office is always looking for new cost-saving or efficiency-saving measures. The various technological advances my office has made throughout the years is the reason why we were able to seamlessly adjust to life during the pandemic and continue to provide all of our services to our taxpayers.
- How did you incorporate technology and digital access into your processes in the midst of COVID-19?
  - **CCTO Answer:** It has always been the goal of the office to provide our services digitally. On my webpage a taxpayer is able to get their questions answered digitally, look up and apply for refunds digitally, and pay for their taxes digitally. We made this possible before the pandemic and it has allowed us to transition into life during the pandemic and still provide the services required of this office digitally.

# FY2021 Mid-Year Budget Review

---

---

- Are you contemplating implementing more innovative/transformational technological initiatives to systematically transform operations within your office and improve public accessibility?
  - **CCTO Answer:** As you know this office is always looking to implement more innovative/transformational technological initiatives. As we identify those areas, we will make the board aware of those advancements.
  - How can your office accelerate these improvements and what impact would that have on your budgets?
    - **CCTO Answer:** As we continue our pursuit of technological initiatives, we will continue to draw less on the general fund until we are no longer funded by the general fund. You have witnessed this trend over my last 20 budgets.

## IX. FY2022 Preliminary Forecast

<b>FY2022 Budget Target</b>	<b>\$808,218</b>
-----------------------------	------------------

- Please provide preliminary ideas of how your office is planning to meet your budget target for FY2022.
  - **CCTO Answer:** As we continue to improve and initiate our technological initiatives, we will continue to fund more of our office through our special purpose fund, which is not funded by taxpayer dollars. Based on the initial projections from the FY22 Preliminary Budget for our office has already met the target.



# Cook County Health

# FY2021 Mid-Year Budget Review

## Cook County Health

**Objective:** Update on FY2021 Goals and Objectives, review FY2021 YTD budget, FY2021 year-end projections and operational lessons learned in the midst of the COVID-19 public health crisis.

### I. Update on FY2021 Initiatives and Goals

- **FY2021 Initiative/Goal #1: Vendor Contract Savings**
  - CCH has been working to renegotiate terms/pricing of contracts to achieve non personnel savings in the budget.
  - The target for this is \$16.5M in the FY2021 budget, \$7.7M of which is already achieved.
- **FY2021 Initiative Goal #2: Expansion of Dialysis Center**
  - CCH opened the new Provident Dialysis facility in April 2021 for patients. CCH saw 9 patient visits per week in April, 12 patient visits per week in May, and 15 patients visits per week in June. CCH will continue to increase visits per week incrementally through the end of the year.
- **FY2021 Initiative Goal #3: Revenue Cycle Improvements**
  - CCH has been targeting enhancements to its revenue cycle to improve accuracy of information recorded at the point of scheduling and registration, the improvements in prior authorizations, and the timeliness of coding and billing.
  - Through May, CCH collected \$12M more in revenue than expected in the budget due to improved rates and collections. YTD denials through May were improved at 3%, close to the 2% benchmark target.

### II. FY2021 Revenue (for revenue generating offices)

*Comparison of YTD budget (as of 5/31/2021) vs YTD actual revenue with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.*

Revenue	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
Net Patient Service Revenue	\$36,830,354	\$31,565,398	(\$5,264,956)	(14.3%)
Medicare	\$99,968,792	\$68,723,210	(\$31,245,582)	(31.3%)
Medicaid Public Assistance	\$1,288,361,594	\$1,409,455,043	\$121,093,449	9.4%
Private Payors & Carriers	\$31,176,857	\$36,624,589	\$5,447,733	17.5%
Medicaid BIPA IGT	\$37,550,000	\$37,550,000	\$0	0.0%
Medicaid Revised Plan Revenue DSH	\$92,048,226	\$92,048,226	\$0	0.0%

# FY2021 Mid-Year Budget Review

Other Revenue	\$7,500,000	\$11,687,631	\$4,187,631	55.8%
<b>Total</b>	<b>\$1,593,435,823</b>	<b>\$1,687,654,097</b>	<b>\$94,218,275</b>	<b>5.9%</b>

- **Net Patient Service Revenue** decreased by 14.3% due to a delay in a payment from the State for Graduate Medical Education. This was subsequently received in June.
- **Medicare** decrease by 31.3% due to Health Plan Service's Medicare membership lower than expectation.
- **Medicaid Public Assistance** increased by 9.4% due to increase in enrollment in CountyCare membership and improved patient fee rates/collections.
- **Private Payors & Carriers** increased by 17.5% due to improved collections.
- **Other Revenue** increased by 55.8% due to unexpected Blue Cross equity bonus.

### III. FY2021 Expenditure Projections

Comparison of YTD budget (as of 5/31/2021) vs YTD actual expenses with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.

66

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
Personnel	\$370,196,821	\$344,647,762	\$25,549,059	6.9%
Contractual Services	\$1,136,328,131	\$1,209,610,463	(\$73,282,332)	(6.4%)
Supplies and Materials	\$60,096,378	\$56,056,982	\$4,039,396	6.7%
Operations and Maintenance	\$52,564,383	\$40,595,273	\$11,969,110	22.8%
Capital Expenditures	\$0	(\$6,544)	\$6,544	-
Rental and Leasing	\$17,638,786	\$15,612,479	\$2,026,307	11.5%
Contingencies and Special Purposes	\$47,323,915	\$18,740,457	\$28,583,458	60.4%
<b>Total</b>	<b>\$1,684,148,413</b>	<b>\$1,685,256,872</b>	<b>(\$1,108,459)</b>	<b>(0.1%)</b>

- Personnel expenses are favorable due to timing of personnel hiring and conservative turnover budget.

# FY2021 Mid-Year Budget Review

---

- Contractual services are unfavorable due to increase managed care claims. These are offset by higher-than-expected revenues.
- Supplies and Materials are favorable due to timing, budget expects to use this funding.
- Operations and Maintenance are favorable due to decrease in repairs of medical equipment.
- Rental and Leasing are favorable due to decrease in medical equipment rental.

## IV. Status of FY2021 Hiring

*Please provide a status (as of 5/31/21) on the office's hiring efforts to date and planned through the end of the year. This section applies to only operating fund positions. For OUP, please provide responses at the Bureau-level. For all other elected/appointed offices, please provide responses at the office/department-level.*

Bureau/Department*	# of FY2021 Appropriated FTE	# of Filled Positions	# of Vacant Positions
<b>4240-Cermak Health</b>	667	482	169
<b>4241-JTDC Health</b>	60	48	12
<b>4890-Health Administration</b>	317	273	48
<b>4891-Provident Hospital</b>	388	336	55
<b>4893-ACHN</b>	345	298	52
<b>4894-CORE</b>	71	64	7
<b>4895-Dept of Public Health</b>	128	101	23
<b>4896-Health Plan Services</b>	344	152	192
<b>4897-Stroger Hospital</b>	4,482	3,764	726
<b>TOTAL</b>	<b>6,802</b>	<b>5,518</b>	<b>1,284</b>

# FY2021 Mid-Year Budget Review

- If your office has vacant positions, please provide an indication of what percentage of vacancies are anticipated to be filled by fiscal year-end and what actions are currently in place to help achieve that goal.
  - CCH’s anticipates filling 20% - 25% of vacancies by the end of fiscal year based on where vacancies are in the hiring process. CCH is planning job fairs and will partner with educational institutions to help with our recruitment efforts. To ensure our ability to increase access and service to the patient population, CCH has hired agency nurses and medical assistants, while we onboard permanent staff. These actions have allowed us to have a significant impact on maintaining both revenue and service.
- To the extent your agency has positions vacant as of 5/31/21, please provide the Board information on what, if any, challenges your office has faced in filling the positions.
  - Our current challenges in filling vacant positions are related to the high volume of vacant positions and the focus on pandemic-related activities.

**V. FY2021 Contracts**

*Please provide a list of your office’s existing and anticipated contracts for FY2021 in the format provided below. (Feel free to attach this list separately if more room is needed)*

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*
See Attached						

- \*For any contract that is expiring this year, please indicate:
  - Whether the contract will be renewed, extended or re-bid.
  - If re-bid, the status of the procurement.

**VI. Capital Equipment Updates**

*Please provide a list of your office’s FY2021 capital equipment projects and the status of projects in the format provided below. (Feel free to attach this list separately if more room is needed)*

Capital Equipment Project	Project Status (Not Started/Started/Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
MRI upgrades	Not Started	To be complete in the fall.
Scope replacement program	Not Started	To be complete in the fall.
C-Arms	Not Started	To be complete in the fall.



# FY2021 Mid-Year Budget Review

Digital Portable X-ray Units	Not Started	To be complete in the fall.
Hemodialysis Machines	Started	To be complete in the fall.
Bladder Scanners	Started	To be complete in the fall.
Instrument Racks	Started	To be complete in the fall.
Stretchers & Wheelchair	Started	To be complete in the fall.
Medication Scanners	Started	To be complete in the fall.
Stand Up scales/obese patients and Stadiometer	Started	To be complete in the fall.
Flexible Fiber Ureteroscope w/light cable adapter	Started	To be complete in the fall.
30* & 70* Arthroscopes and trays	Started	To be complete in the fall.
Med/Surg Beds-Inpatient	Started	To be complete in the fall.
CT Hardware Upgrade to current CT equipment	Started	To be complete in the fall.
Reusable Rhino Laryngoscope	Started	To be complete in the fall.
Hologic Trident HD Specimen Radiograph	Started	To be complete in the fall.
Mayfield Surgical Device w/Skull Clamps & Headrest System	Started	To be complete in the fall.
Blood bank freezer & chart recorder	Started	To be complete in the fall.
Savi Scout Detector	Started	To be complete in the fall.

# FY2021 Mid-Year Budget Review

## VII. Grant Funding

Grant Name	Department	Award Amount	Award State Date	Award End Date	Grant Set Up Status
See attachment (Excel file)					

- Please detail your office’s efforts this year to seek out new sources of grant funding.
  - Departments program managers and staff seek out new grants according to department needs and services offered. CCH has a team of 6 dedicated to pursuing additional grant opportunities from external sources.
- How many full-time or part-time staff members in your office are responsible for the administration of grants? (*Indicate how many are full-time and how many are part-time*)
  - There are 7 active full-time employees and 1 vacant full-time position that are budgeted for the purposes of financial administration of Grants. In addition, there are 6 positions who work on grant applications and development.

## VIII. COVID-19 Operational Impacts

*Please respond to each question below and provide details and take-aways about your operations as it relates to the COVID-19 public health crisis.*

- Describe any initiatives you have implemented that have resulted in greater efficiencies within your operations and how such initiatives can or will be carried forward into your operations as we transition back to full operation.
  - Are there additional cost-saving or efficiency-saving measures you envision incorporating into your operations as a result of lessons learned during the pandemic?
- How did you incorporate technology and digital access into your processes in the midst of COVID-19?
- Are you contemplating implementing more innovative/transformational technological initiatives to systematically transform operations within your office and improve public accessibility?
  - How can your office accelerate these improvements and what impact would that have on your budgets?

CCH’s operations continued to be impacted by the COVID-19 public health crisis which prompted increased utilization of telehealth visits over the past year, use of Teams and WebEx meetings instead on in-person meetings, and leveraged remote work options for targeted staff. When clinically appropriate, CCH intends to continue to utilize telehealth. CCH also expects to rely on a hybrid in person and remote meetings.

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*
SUPERIOR AIR GROUND AMBULANCE SERVICE, INC.	CCH	H17-25-076 - SERVICE, NON-EMERGENCY MEDICAL TRANSPORTATION	19,462,924.91	1/6/2021	7/5/2021	Open
KAMALJIT SINGH	CCH	H21-25-0054 - Services, Division Chair of Microbiology	49,999.00	8/1/2020	7/30/2021	Open
CDW GOVERNMENT LLC	CCH	H20-25-0188 - SERVICE, NETAPP SUPPORT WARRANTY	129,232.00	8/1/2020	7/30/2021	Open
CDW GOVERNMENT LLC	CCH	H20-25-0197 - SERVICE, COMMVAULT HYPERSCALE BACKUP SOLUTION SOFTWARE LICENSING AND HARDWARE MAINTENANCE.	87,393.60	8/1/2018	7/31/2021	Open
SCHECK & SIRESS PROSTHETICS, INC	CCH	77000032606 - SERVICE, CUSTOM ORTHOTICS	1,033,877.44	7/1/2016	7/31/2021	Open
DIGITALSHIPPER LLC	CCH	H16-25-0084 - Service, CNV IMPM System for Bridge Between Physical Packages and Digital Information	18,985.00	8/1/2016	7/31/2021	Open
ALLIED UNIVERSAL SECURITY SERVICES	CCH	H16-25-071 - Service, Security Services for ACHN, Provident, Oak Forest	15,474,359.70	8/1/2016	7/31/2021	Open
GLOBAL INDUSTRIAL, GLOBAL INDUSTRIAL EQUIPMENT	CCH	H16-72-0001 - Service, Preventive Maintenance and Emergency Repair of UPS for data center	12,991.90	8/1/2016	7/31/2021	Open
VERTIV CORPORATION	CCH	H16-72-0001 - Service, Preventive Maintenance and Emergency Repair of UPS for Data Center	126,323.99	12/15/2017	7/31/2021	Open
USA LEAD INSPECTOR USA INC	CCH	H18-25-0004 - Service, Lead Home Inspections	79,223.00	1/1/2019	7/31/2021	Open
MEDICAL RESEARCH ANALYTICS AND INFORMATICS ALLIANCE	CCH	H19-25-0046 - Service, Extensivley Drug Resistant Organism-Registry Validation	182,343.50	8/1/2019	7/31/2021	Open
YEAR UP INC	CCH	H19-25-085 - Service, Internship Placement	126,080.00	8/1/2020	7/31/2021	Open
CDW GOVERNMENT LLC	CCH	H20-25-0170 - SERVICE, DOCUSIGN SOFTWARE	142,991.99	4/1/2021	7/31/2021	Open
HEALTHLINX, INC	CCH	H21-25-0095 - SERVICE, INTERIM COVID VACCINATION LEADERSHIP SERVICES	125,120.00	4/1/2021	7/31/2021	Open
SIEMENS MEDICAL SOLUTIONS USA	CCH	H21-76-057 - Supply Magnetom Aera Mobile (Num X) System	1,995,502.00	8/1/2018	7/31/2021	Open
MIM SOFTWARE INC.	CCH	HA18-055 - Service, SOFTWARE SUPPORT AND MAINTENANCE SERVICES	15,750.00	8/1/2020	7/31/2021	Open
GOLD STANDARD DIAGNOSTICS, CORP	CCH	HA20-070 - Service, Maintenance and Support for AIX 1000 instrument	8,000.00	4/5/2021	7/31/2021	Open
SWC INSTITUTE	CCH	HA21-044 - SERVICES, TRAINING FOR LEAD ABATEMENT HUD GRANT	8,345.00	5/24/2021	8/16/2021	Open
COMPLIANT HEALTHCARE TECHNOLOGIES	CCH	H21-25-087 - Service, Replacement of VAC WAGD System	407,134.62	8/19/2020	8/18/2021	Open
ARK DIAGNOSTICS, INC	CCH	HA20-071 - Supply, Methotrexate Assays, Calibrators, and Kits	21,700.00	8/19/2019	8/19/2021	Open
MARKEY LIFE SAFETY LLC	CCH	H19-25-0122 - Service, Life Safety Plan, Assessment, and Self-Harm anti-Ligature Risk Assessment	206,500.00	4/1/2015	8/23/2021	Open
PHS TECHNOLOGIES GROUP, LLC	CCH	H15-73-0031 - Service, Dosemonitor Software License, Training, Maintenance and Support	31,518.00	1/22/2021	8/30/2021	Open
ABIGAIL AMILHASAN	CCH	H21-25-0017 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER SERVICES ABIGAIL AMILHASAN	96,000.00	1/22/2021	8/30/2021	Open
LAURA K SKEGGS	CCH	H21-25-0018 SERVICE, COVID-19 RN EMERGENT HEALTH CARE PROVIDER SERVICES LAURA K. SKEGGS	96,000.00	1/22/2021	8/30/2021	Open
MARINA TUYAC RAMOS	CCH	H21-25-0019 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER SERVICES MARINA T. RAMOS	96,000.00	1/22/2021	8/30/2021	Open
BETH ELPAYAA	CCH	H21-25-0020 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER SERVICES, BETH ELPAYAA	96,000.00	1/22/2021	8/30/2021	Open
KIM KRAMER LEW	CCH	H21-25-0021 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER SERVICES, KIM KRAMER LEW	96,000.00	1/22/2021	8/30/2021	Open

NORMA ARZOLA	CCH	H21-25-0022 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER SERVICES NORMA ARZOLA	96,000.00	1/22/2021	8/30/2021	Open
SANDRA E CURRAN	CCH	H21-25-0023 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER SERVICES, SANDRA E. CURRAN	96,000.00	1/22/2021	8/30/2021	Open
ANITA C HOUTSMA	CCH	H21-25-0024 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER SERVICES ANITA HOUTSA	96,000.00	1/22/2021	8/30/2021	Open
ANN C ROACH	CCH	H21-25-0025 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER SERVICES ANN ROACH	96,000.00	1/22/2021	8/30/2021	Open
LAURA L BENNETT	CCH	H21-25-0026 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER SERVICES LAURA BENNETT	96,000.00	1/22/2021	8/30/2021	Open
REMI T MONZON	CCH	H21-25-0027 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER SERVICES REMIA T MONZON	96,000.00	1/22/2021	8/30/2021	Open
GERI LYNN JARACZ	CCH	H21-25-0028 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER SERVICES, GERI LYNN JARACZ	96,000.00	1/22/2021	8/30/2021	Open
ROCHELLE MATHEWS	CCH	H21-25-0029 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER SERVICES ROCHELLE MATHEWS	96,000.00	1/22/2021	8/30/2021	Open
BONNIE M TAMILLO	CCH	H21-25-0030 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER SERVICES BONNIE M. TAMILLO	96,000.00	1/22/2021	8/30/2021	Open
JOANNE M MCELLOWNEY	CCH	H21-25-0031 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER SERVICES, JOANNE M MCELLOWNEY	96,000.00	1/22/2021	8/30/2021	Open
MARY ELLEN HERLIHEY	CCH	H21-25-0032 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER M.HERLIHEY	96,000.00	1/22/2021	8/30/2021	Open
SANDRA CUNNINGHAM	CCH	H21-25-0035 SERVICE, COVID-19 EMERGENT HEALTH CARE PROVIDER SERVICES SANDRA CUNNINGHAM	96,000.00	2/16/2021	8/30/2021	Open
CLAUDIA M GROSZ	CCH	HA21-024 - SERVICES, GRAPHIC DESIGN AND ILLUSTRATION	6,000.00	9/1/2018	8/31/2021	Open
THE ADVISORY BOARD COMPANY	CCH	77000034363 - Service, HR Advancement Center Membership	118,165.00	9/1/2016	8/31/2021	Open
VERITY SOLUTION GROUP INC	CCH	CNV_340B PHARMACY CONTRACT MANAGEMENT SERVICES	505,500.00	8/10/2010	8/31/2021	Open
NUCARE SERVICES CORP.	CCH	H10-72-086:SERVICES, PATIENT CARE	8,292,349.81	2/1/2016	8/31/2021	Open
RELAYHEALTH	CCH	H16-25-042 - Service, Prescription Adjudication (Pre and Post Editing)	205,803.34	2/1/2018	8/31/2021	Open
CORPORATE CLEANING SERVICES INC	CCH	H17-25-037 - Service, Window Cleaning	684,600.20	9/1/2018	8/31/2021	Open
PROTECTION ONE DIV OF ADT LLC	CCH	H18-25-0149_ProtectionOne	68,519.72	9/1/2020	8/31/2021	Open
STRYKER SALES CORPORATION	CCH	H20-25-0161 - Supply and Maintenance, Parts for Stretchers, Bed Repair and Maintenance	48,211.09	9/1/2020	8/31/2021	Open
WOMANCARE LLC	CCH	H20-25-0178 - SERVICES, OBGYN CONSULTANT SERVICES	62,000.00	9/1/2020	8/31/2021	Open
CDW GOVERNMENT LLC	CCH	H20-25-095 - EQUIPMENT, I/T HARDWARE AND EQUIPMENT FOR HARRISON SQUARE	1,681,551.78	8/31/2020	9/1/2021	Open
ABBOTT RAPID DIAGNOSTICS INFORMATICS, INC	CCH	H20-25-0181 - Service, Software Licenses and Support for Pathology Instrument Modules	77,867.00	7/1/2021	9/1/2021	Open
FRANK H. STOWELL & SONS, INC	CCH	H21-25-0008 - Service, Labor and Materials to Perform Room Renovation for Omega Medical Imaging Single Plane GI/ERCP Diagnostic Imaging System	110,753.00	9/15/2019	9/14/2021	Open
RICHARD WOLF MEDICAL INSTRUMEN	CCH	H19-25-0126 - Service, Cystoscopes, Ureterorenoscope & Telescopes	62,106.96	9/26/2018	9/25/2021	Open
INOVA DIAGNOSTICS INC	CCH	H18-25-070 - Service & Supply, Instrument rental reagent agreement and consumables for immunology testing	20,248.04	9/26/2018	9/25/2021	Open
INOVA DIAGNOSTICS INC	CCH	H18-25-070 Supply, Instrument Rental, Reagents, and Consumables for Immunology testing	401,119.96	9/30/2018	9/29/2021	Open
UNIVERSITY OF CHICAGO	CCH	H19-25-0041 - Service, Evaluation and Data Collection of the SAMHSA Chicago Southside Early Diversion Grant	140,334.00	3/1/2020	9/29/2021	Open

UNIVERSITY OF ILLINOIS @ CHICAGO	CCH	H20-25-0183 - THE BOARD OF TRUSTEES OF THE UNIVERSITY OF ILLINOIS ON BEHALF	34,320.00	9/30/2018	9/29/2021	Open
MUJERES LATINAS EN ACCION	CCH	HA19-021 - Service, Sexual Assault Nurse Examiners (SANE) Program Training	11,700.00	9/9/2018	9/29/2021	Open
RESILIENCE	CCH	HA19-022 - Service, Sexual Assault Nurse Examiners (SANE) Program Training	10,800.00	10/1/2020	9/29/2021	Open
TEMPLE FITNESS II CORPORATION	CCH	HA21-014 - SERVICES, MASTER TRAINER CONSULTANT FOR THE IPHI DPP CHICAGO CARES PROGRAM	1,875.00	2/1/2021	9/29/2021	Open
SUKHVEER BAINS	CCH	HA21-016 - SERVICES, TRAINING AND TECHNICAL ASSISTANCE FOR THE ILLINOIS SUPPORT GRANT	15,760.00	1/1/2021	9/29/2021	Open
STEPHEN HOLTSFORD ENTERPRISES, LLC	CCH	HA21-017 - SERVICES, TRAINING AND TECHNICAL ASSISTANCE FOR THE ILLINOIS SUPPORT GRANT	8,250.00	2/1/2021	9/29/2021	Open
SARAH ELIZABETH MESSMER	CCH	HA21-018 - SERVICES, TRAINING AND TECHNICAL ASSISTANCE FOR THE ILLINOIS	15,760.00	12/1/2016	9/30/2021	Open
APPLIED MEDICAL INC	CCH	CNV_APPLIED MEDICAL- SCOPE WARMER SCISSORS	264,785.00	10/1/2018	9/30/2021	Open
CANARY TELEHEALTH, INC	CCH	Cotnract H18-25-081 Canary Telehealth Population Health Monitoring	6,675,000.00	10/1/2015	9/30/2021	Open
EXPERIAN HEALTH	CCH	H15-25-118:REVENUE CYCLE HOSTED ELIGIBILITY SOFTWARE	667,203.42	2/1/2017	9/30/2021	Open
ATEB INC	CCH	H16-25-142 - Service,CNV Medication Synchronization	160,000.00	10/1/2016	9/30/2021	Open
MORRISON MANAGEMENT SPECIALISTS INC	CCH	H16-72-123 - SERVICE, MANAGEMENT OF FOOD & NUTRITION	19,020,868.04	3/17/2017	9/30/2021	Open
TEXTURE HEALTH LLC	CCH	H17-25-056 - Service, Care Management Software Application	3,214,068.50	10/1/2017	9/30/2021	Open
PROFESSIONAL CLINICAL LABORATORIES LLC	CCH	H17-25-093 - Service, HISTOLOGICAL SERVICES	6,222,811.21	10/1/2017	9/30/2021	Open
H-O-H WATER TECHNOLOGY, INC.	CCH	H17-72-108 Service, Water Treatment Services for Stroger, Provident, and OFHC	346,462.79	4/1/2018	9/30/2021	Open
ABBOTT LABORATORIES	CCH	H18-25-033 - Supply, Reagents and Cartridges for Chemistry and Coagulation Testing Performed at Point of Care	777,524.78	10/1/2018	9/30/2021	Open
CARDINAL HEALTH 414 LLC	CCH	H18-25-069 - Service, Rental Reagent for AIX 1000 automated RPR analyzer and consumables	171,414.36	10/1/2018	9/30/2021	Open
ANCHOR MECHANICAL INC	CCH	H18-72-078 - Service, Boiler and Chiller Maintenance and repair at Stroger and OFHC	2,262,639.00	10/1/2018	9/30/2021	Open
CARESTREAM DENTAL LLC	CCH	H18-76-0128 - SERVICE, 9300-C WARRANTY PACKAGE	27,000.00	10/1/2018	9/30/2021	Open
EPPERSON CONSULTING	CCH	H19-25-0041 Sole Source for Opioid Screening	90,000.00	10/1/2019	9/30/2021	Open
AMERICAN COLLEGE OF OBSTETRICIANS AND GYNECOLOGIST	CCH	H19-25-0075 - Service, Voluntary Review of Quality of Care	65,000.00	10/1/2019	9/30/2021	Open
EPPERSON CONSULTING	CCH	H20-25-0061 - Services, Consulting Services	90,000.00	10/1/2019	9/30/2021	Open
ANNA J CARVALHO CONSULTANT LLC	CCH	H20-25-0063 - SERVICE, PROJECT CONSULTANT	88,005.00	10/1/2020	9/30/2021	Open
MIDWEST SALT LLC	CCH	H20-25-0178 - Supply, bulk road salt	29,942.50	10/1/2020	9/30/2021	Open
STERIS CORPORATION	CCH	H20-25-0189 - Supply, Parts for Surgical Tables	30,166.39	10/1/2020	9/30/2021	Open
CDW GOVERNMENT LLC	CCH	H20-25-0202 - SERVICE, CONTENT MANAGEMENT INTEROPERABILITY SERVICES (CMIS) SOFTWARE LICENSING	46,390.02	10/1/2020	9/30/2021	Open
JOSEPHINE MARTEY	CCH	H21-25-0006 - SERVICES, PROJECT COORDINATOR IPHI DIABETIS PREVENTION PROGRAM	39,250.00	10/1/2019	9/30/2021	Open
TEMPLE FITNESS II CORPORATION	CCH	HA20-040 - SERVICES, MASTER TRAINER CONSULTANT FOR THE IPHI DPP CHICAGO CARES PROGRAM	1,875.00	10/1/2020	9/30/2021	Open
CDW GOVERNMENT LLC	CCH	HA20-098 - SERVICE, CBT NUGGETS LICENSE	22,312.50	10/1/2020	9/30/2021	Open
EVOQUA WATER TECHNOLOGIES	CCH	HA20-101 - Service & Supply, Preventive Maintenance on Chemistry Analyzers and Filter Cartridges	10,927.62	8/1/2019	9/30/2021	Open
KELSEY MOORE	CCH	Service, ConsultantServiceAgreement	100,000.00	10/10/2017	10/9/2021	Open
SHRED IT USA LLC	CCH	H17-25-0021 - SHREDDING SERVICES	461,980.39	10/26/2020	10/27/2021	Open
JOCELYN M. SALES	CCH	H20-25-0214 - SERVICES, DIRECTOR OF ADVANCE PRACTICE REGISTERED NURSE RESIDENCY	87,360.00	11/1/2018	10/30/2021	Open

VOYCE	CCH	H18-25-079 - SERVICE, VIDEO REMOTE INTERPRETATION AND VOICE ONLY INTERPRETATION	2,250,000.00	7/1/2014	10/31/2021	Open
KONICA MINOLTA BUSINESS SOLUTIONS USA INC	CCH	H14-25-037 - SERVICE, LEASING OF MULTI-FUNCTIONAL DIGITAL (MFD) PHOTOCOPIERS ON A COST PER COPY BASIS	3,092,998.48	11/1/2017	10/31/2021	Open
A SAFE HAVEN FOUNDATION	CCH	H17-72-111 - Service, SNOW REMOVAL JSH, PHCC, CCDPH	1,933,908.45	11/1/2018	10/31/2021	Open
NTHRIVE, INC	CCH	H18-25-068 - SERVICE, PHYSICIANS BILLING AND CODING	6,600,000.00	11/1/2018	10/31/2021	Open
JUBILANT DRAXIMAGE RADIOPHARMACIES INC RADIOPARMA	CCH	H18-25-102, Supplies, Triad Isotopes Radiopharmaceuticals	2,674,321.39	11/1/2018	10/31/2021	Open
TRANSLAGIC CORPORATION	CCH	H18-72-090 - Service, Maintenance and Repair of Pneumatic Tube System at Stroger Hospital	294,000.00	11/1/2019	10/31/2021	Open
GARTNER, INC	CCH	H19-25-0160 Service Subscription Based Research Executive Services	188,944.00	9/1/2020	10/31/2021	Open
STREET SAMARITANS	CCH	H20-25-0152 - Service, Outreach to enroll homeless in county care and flex housing pool	124,127.00	5/1/2021	10/31/2021	Open
DIALYSIS CARE CENTER MANAGEMENT, LLC	CCH	H21-25-0121, SERVICE, PERITONEAL DIALYSIS NURSE STAFFING RESOURCES	75,000.00	12/3/2018	11/2/2021	Open
WILLIAM G FRANTZ	CCH	H18-25-0155 - Service, Consultant	100,000.00	11/3/2019	11/2/2021	Open
MICRO FOCUS (US), INC.	CCH	H19-25-0152 - SERVICE, MAINTENANCE AND SUPPORT FOR RUMBA SOFTWARE	22,776.20	4/6/2020	11/5/2021	Open
INDEPENDENT LIVING SYSTEMS, LLC	CCH	H20-25-069 - Service, Emergency Home Delivered Meals	5,700,000.00	11/16/2020	11/15/2021	Open
PRECISION AIR PRODUCTS COMPANY	CCH	HA21-004 Service + Supply, HEPA Filter and Installation Supervision	16,874.00	5/20/2021	11/19/2021	Open
CHRISTINE BISSLER	CCH	H21-25-0149 - SERVICE, COVID-19 VACCINE PROJECT MANAGER	44,156.32	11/24/2020	11/23/2021	Open
AMBRA HEALTH	CCH	H20-25-0216 - Service, Ambra Suite Subscription for Diagnostic Imaging Reports, and Implementation Services	83,000.00	12/1/2017	11/30/2021	Open
CROSS COUNTRY STAFFING INC	CCH	H17-25-114 - SERVICE, NURSE AGENCY SERVICES	5,404,924.27	12/1/2017	11/30/2021	Open
BARTON-CAREY MEDICAL PRODUCTS INC	CCH	CNV_CUSTOM BURN GARMENTS ON SITE	140,572.63	12/1/2018	11/30/2021	Open
BIO-RAD LABORATORIES, INC.	CCH	Contract H18-25-137 Bio Rad QC Materials Chemistry	495,028.20	10/1/2012	11/30/2021	Open
SCHWAB REHAB HOSPITAL	CCH	H12-25-068 Service, ACUTE INPATIENT REHABILITATION THERAPY	1,071,693.96	10/20/2014	11/30/2021	Open
TRI STATE DENTAL SUPPLIES & EQUIPMENT INC.	CCH	H14-25-0128 - Supplies, Pharmaceutical Dental	107,750.12	11/1/2014	11/30/2021	Open
MEDIDAL, INC	CCH	H14-25-045 - Service, CNV PHARMACY PRESCRIPTION CLAIMS PROCESSING SERVICES	3,360,978.20	3/1/2015	11/30/2021	Open
KEYSTONE ADVISORS OF ILLINOIS LLC	CCH	H15-25-037 - SERVICE, TEMPORARY EMPLOYMENT AGENCY	1,006,223.13	12/1/2016	11/30/2021	Open
GE PRECISION HEALTHCARE LLC	CCH	H16-25-124 - SERVICE, CLINICAL ENGINEERING (BIOMEDICAL) SERVICE	18,625,377.51	12/1/2016	11/30/2021	Open
ATOS DIGITAL HEALTH SOLUTIONS, INC	CCH	H16-25-129 - SERVICES, CUSTOMIZED WEB-BASED TRAINING	398,700.42	12/1/2016	11/30/2021	Open
NEUROCARE INC	CCH	H17-25-021 - SERVICE, DIAGNOSTIC SLEEP LABORATORY SERVICES	3,464,875.92	6/1/2017	11/30/2021	Open
MEDSPEED LLC	CCH	H17-25-064_Service, Courier Service for the Delivery of Lab Samples	1,483,720.30	8/15/2017	11/30/2021	Open
PICKENS-KANE MOVING & STORAGE CO	CCH	H17-25-098 Service, Move Management and Moving Services	1,429,908.00	12/1/2016	11/30/2021	Open
ANCHOR MECHANICAL INC	CCH	H17-72-016 - Service, JSH REFRIGERATION & VENTILATION EQUIPMENT/MAINT/REPAIR	8,081,978.90	12/1/2017	11/30/2021	Open
MAXIM HEALTHCARE SERVICES INC	CCH	H18-25-008 - Service, Temporary Staffing	27,341,185.85	12/1/2018	11/30/2021	Open
INTEGRATED PHARMACY SERVICES, INC.	CCH	H18-25-0156 - Service, 340B Independent Audit	147,000.00	12/1/2018	11/30/2021	Open
BAKER, DONELSON, BEARMAN, CALDWELL & BERKOWITZ, PC	CCH	H18-25-088 - LEGAL CONSULTING (CORPORATE COMPLIANCE)	150,000.00	12/1/2018	11/30/2021	Open
PINNACLE ENTERPRISE RISK CONSULTING SERVICES LLC	CCH	H18-25-090 - Service, Professional Consulting	300,000.00	12/1/2018	11/30/2021	Open
STRATEGIC MANAGEMENT SERVICES, LLC	CCH	H18-25-091 - SERVICE, PROFESSIONAL CONSULTING (CONSULTING COMPLIANCE)	1,000,000.00	12/1/2017	11/30/2021	Open
KORE SAE, LLC	CCH	H18-25-114 - Service, Temporary Staffing	20,555,026.39	11/30/2017	11/30/2021	Open
VILLAGE OF OAK PARK	CCH	H18-25-126 - Service, Lead Prevention	318,550.00	12/1/2017	11/30/2021	Open

CITY OF CHICAGO	CCH	H18-25-127, Service - Abatement	781,005.84	12/1/2017	11/30/2021	Open
CITY OF EVANSTON	CCH	H18-76-0017-Service, Lead Prevention	153,900.00	4/1/2019	11/30/2021	Open
CARMINATI CONSULTING INC	CCH	H19-25-0047 - Services, Case Management Application Enhancement	116,500.00	5/6/2019	11/30/2021	Open
HIQ ANALYTICS, LLC	CCH	H19-25-0073 - Service, Professional Consultant Services	80,000.00	6/1/2019	11/30/2021	Open
MORGAN WEST CORPORATION	CCH	H19-25-0081 - Service, SQL analysis of provider data, validation, and completion of data files	149,000.00	9/1/2019	11/30/2021	Open
NORTHWESTERN MEDICAL FACULTY FOUNDATION	CCH	H19-25-0118 - Service, Maternal Fetal Medicine	118,710.01	12/1/2018	11/30/2021	Open
PARATA SYSTEMS LLC	CCH	H19-25-035_ParataSystems_AutomatedPharmacy	600,000.00	12/1/2019	11/30/2021	Open
CHARLES H WINTERSTEEN & ASSOCIATES	CCH	H20-25-0002 - Service, Preparation and Filing of H1-B Petitions for CCH Physicians	60,000.00	12/1/2019	11/30/2021	Open
PAUL V BEDDOE GOVERNMENT AFFAIRS LLC	CCH	H20-25-0022 - Service, Healthcare Policy Consulting, Administration & Government Affairs	150,000.00	12/1/2018	11/30/2021	Open
STORAGE SOLUTIONS TECHNOLOGY GROUP, INC	CCH	H20-25-0031 - Service, hardware and software for multiple CD Burners	48,774.00	1/1/2020	11/30/2021	Open
INTEGRATED SOLUTIONS CONSULTING CORPORATION	CCH	H20-25-0060 - Service, Medical Countermeasure (MCM) Operational Readiness Review (ORR)	25,000.00	5/1/2020	11/30/2021	Open
BCT CONSULTING, INC.	CCH	H20-25-0133 - SERVICE, COVID-19 CONTENT DEVELOPMENT, MAINTENANCE AND SUPPORT	82,380.00	12/1/2020	11/30/2021	Open
EPSTEIN BECKER & GREEN P.C.	CCH	H20-25-0179 - Service, Mental Health Parity Legal Services	149,000.00	12/1/2020	11/30/2021	Open
EVERSIGHT	CCH	H20-25-089 - SUPPLY, CORNEAL TRANSPLANT PRODUCT AND SUPPLIES	300,000.00	12/1/2020	11/30/2021	Open
AJILON LLC	CCH	H20-25-124 - SERVICE, TEMPORARY STAFFING	250,000.00	12/1/2020	11/30/2021	Open
THE HEALTH LAW CONSULTANCY LLC	CCH	H21-25-0010 - Service, Legal Services Related to Administration of Medicare Advantage	149,000.00	12/1/2020	11/30/2021	Open
MAYO COLLABORATIVE SERVICES LLC	CCH	H21-25-0012 - Service, Anatomic Pathology Consults and Reference Lab Testing	100,000.00	12/1/2020	11/30/2021	Open
UNIVERSITY OF ILLINOIS	CCH	H21-25-004 - Service, Providing Neuropathology attending, dermatopathology attending, and teaching and consulting services	285,600.00	4/1/2021	11/30/2021	Open
ALEKSANDAR L KRUNIC M.D S.C.	CCH	H21-25-0120, SERVICE - DERMATOLOGY CONSULTANT FOR THE MICROGRAPHIC SURGERY (MOHS) CLINIC	67,200.00	5/1/2021	11/30/2021	Open
ELROD FRIEDMAN LLP	CCH	H21-25-0144 - Service, Legal Services	75,000.00	12/1/2020	11/30/2021	Open
SALDEMAR SOLUTIONS, LLC	CCH	H21-25-016 - SERVICE,PROFESSIONAL CONSULTING SERVICES	769,684.40	12/1/2019	11/30/2021	Open
ACCURATE BIOMETRICS, INC.	CCH	HA20-009 - Services, Live Scan Fingerprinting and Identity Services	4,440.00	8/1/2020	11/30/2021	Open
GEORGE BEECHAM	CCH	HA20-092 - SERVICES, TRAVEL EXPENSES FOR CDC PUBLIC HEALTH ASSOCIATE	1,020.00	12/1/2020	11/30/2021	Open
CHICAGO AREA AUTOPSY SERVICES INC	CCH	HA20-116 - Service, Backup autopsy services	24,999.00	11/16/2020	11/30/2021	Open
DONALD J BOLGER	CCH	HA20-117 - SERVICES, PUBLIC HEALTH INFORMATION OFFICER SUPPORT	24,950.00	11/18/2020	11/30/2021	Open
KYUNGSOOK LEE	CCH	HA21-003 - SERVICES, PD NURSE	11,000.00	12/1/2020	11/30/2021	Open
NATALIYA SHUMYLO	CCH	HA21-005 - SERVICES, PEDIATRIC ECHO CARDIOGRAPHER	10,000.00	12/1/2020	11/30/2021	Open
CRIBS FOR KIDS, INC	CCH	HA21-007 - Service, Provide Crib Kits to Countycare Members	24,999.00	12/9/2019	12/8/2021	Open
CJL RESOURCES LLC	CCH	H20-25-0030 - Service, Business Enterprise Vendor Outreach	96,000.00	12/10/2020	12/9/2021	Open
LIFELINE SOFTWARE INC	CCH	HA20-060 - Service, - Radcalc Upgrade Package	21,495.00	12/15/2017	12/14/2021	Open
ARCOS ENVIRONMENTAL SERVICES INC	CCH	H18-25-110, Service - Lead Abatement and Mitigation	1,317,485.25	12/15/2017	12/14/2021	Open
A & B ENVIRONMENTAL	CCH	H18-25-111 - Service, Lead Abatement	1,268,287.50	2/4/2021	12/15/2021	Open
MICHAEL MOSKOWITZ	CCH	H21-25-0065 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES	106,610.04	2/4/2021	12/15/2021	Open

JESSICA MOORE	CCH	H21-25-0066 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES	75,000.00	2/4/2021	12/15/2021	Open
DIANA CHAIDEZ	CCH	H21-25-0067 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES	75,000.00	2/2/2021	12/15/2021	Open
CHRISTOPHER MORGAN	CCH	H21-25-0072 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES	75,000.00	2/4/2021	12/15/2021	Open
BRIAN MARSHALL	CCH	H21-25-0073 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES	106,610.04	2/4/2021	12/15/2021	Open
SHARONE R JOHNSON	CCH	H21-25-0074 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES	75,000.00	2/4/2021	12/15/2021	Open
ANGELA MCKENZIE	CCH	H21-25-0076 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES	75,000.00	2/4/2021	12/15/2021	Open
CARLETA ALSTON	CCH	H21-25-0077 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES	85,000.00	2/4/2021	12/15/2021	Open
BIANCA RICHARDSON	CCH	H21-25-0078 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES	75,000.00	3/2/2021	12/15/2021	Open
SHERMAN A BUNCH	CCH	H21-25-0122 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES, VACCINE SITE MANAGER	85,000.00	12/16/2016	12/16/2021	Open
TELETRACKING TECHNOLOGIES, INC.	CCH	CNV_CAPACITY MANAGEMENT SUITE BED TRACKING	1,665,304.00	12/17/2018	12/16/2021	Open
METROPOLITAN 1, LLC	CCH	H18-25-147 - Service, Valet Parking	1,500,000.00	12/21/2020	12/20/2021	Open
SPECIALTY CONSULTING, INC.	CCH	H20-25-0213 Service, Exterior Facade Assessment of the CCH Administration Building	38,943.00	12/22/2018	12/21/2021	Open
PHARMEDIUM SERVICES LLC	CCH	H18-25-042 - Suppy, Various Compounded Pharmaceuticals	600,000.00	12/22/2020	12/21/2021	Open
MED ONE CAPITAL, INC.	CCH	H20-25-0136 - EQUIPMENT, SCRUBEX SURGICAL SCRUBS LINEN CONTROL	54,696.00	11/17/2020	12/30/2021	Open
SCORPIA DOYLE	CCH	H20-25-0218 - SERVICES, REGISTERED NURSE (RN) ON CALL FOR PERITONEAL DIALYSIS	36,000.00	12/30/2020	12/30/2021	Open
EXECUTIVE INFORMATION SYSTEMS, LLC	CCH	H21-25-0009 - SERVICE, ANNUAL MAINTENANCE TO SUPPORT STATISTICAL ANALYSIS SOFTWARE AND USER UPGRADE	28,102.50	7/1/2014	12/31/2021	Open
MHN ACO LLC	CCH	CNV_CARE MANAGEMENT AND SHARED SAVINGS	83,206,433.32	4/1/2016	12/31/2021	Open
CHRYSLIS CONSULTING GROUP INC	CCH	Contract H16-25-0031 Chrysalis Group	500,000.00	1/1/2019	12/31/2021	Open
ABBOTT LABORATORIES/HOSPITAL PROD DIV	CCH	Contract H18-73-077 Abbott GPO RRA for m2000 instrument	3,694,320.48	5/1/2015	12/31/2021	Open
TELERENT LEASING CORPORATION	CCH	H15-25-059 - SERVICES, TELEVISION TELE-LEASING IMPLEMENTATION	977,600.14	4/1/2018	12/31/2021	Open
VALENCE HEALTH	CCH	H15-25-144 - Service, CountyCare Claims	#####	7/1/2015	12/31/2021	Open
CORE MECHANICAL INC	CCH	H15-72-079 - Service, Maintenance and Repair of Pumps and Compressors at Provident Hospital	356,270.00	11/1/2015	12/31/2021	Open
CAREFUSION SOLUTIONS, LLC	CCH	H15-76-0123 - Equipment, Impress Connect System	45,000.00	11/1/2015	12/31/2021	Open
CAREFUSION 2200, INC	CCH	H15-76-0123 - Service and Equipment, Impress Connect System	45,000.00	1/10/2017	12/31/2021	Open
ARXIUM INC	CCH	H16-25-084 - Service, Maintenance for Proprietary Equipment at Cermak Pharmacy	663,682.85	9/1/2016	12/31/2021	Open
MEDICAL HOME NETWORK	CCH	H16-25-133 - Service, Care Management Real Time Alerts and Analytics	19,132,126.15	2/1/2016	12/31/2021	Open
MEDICAL HOME NETWORK	CCH	H16-73-032 - Medical Home Network - PCP scope of service	5,070,000.00	1/1/2018	12/31/2021	Open
BESSE MEDICAL SUPPLY	CCH	H17-25-095 - Service, Specialty Pharmacy Distribution	4,701,349.96	1/1/2017	12/31/2021	Open
JOHNSON CONTROLS INC	CCH	H17-72-031 - Service, Testing, Maintenance, and Repair of Building Automation, Security, Fire Alarm, and Radio Transmission	5,901,590.45	1/1/2018	12/31/2021	Open
NORTHWEST HOUSING PARTNERSHIP	CCH	H18-25-0006 - Service, Lead Hazard Reduction	128,760.00	1/1/2018	12/31/2021	Open
NEIGHBORHOOD HOUSING SRVCS CHGO INC	CCH	H18-25-0007 - Service, Application Processing Lead Hazard Reduction	131,200.20	7/1/2018	12/31/2021	Open



CATALYST CONSULTING GROUP INC	CCH	H18-25-0018 - Sole Source Contract for Job Tracker Enhancement System	94,710.00	1/1/2019	12/31/2021	Open
LAB RX INTERIORS, INC.	CCH	H18-25-0136, Service, Medical Packing Unit Dose, and Pharmacy Packaging Solutions	74,385.00	1/1/2019	12/31/2021	Open
GREAT LAKES MEDICAID INC	CCH	H18-25-094 - SERVICE, PROVIDE ASSISTANCE FOR FAVORABLE DETERMINATION FOR SYSTEM PATIENTS WITH FEDERAL AND STATE PROGRAMS	3,600,000.00	1/1/2019	12/31/2021	Open
OLYMPUS AMERICA INC	CCH	H18-25-136_Olympus American, Inc._Service	3,386,490.96	1/1/2019	12/31/2021	Open
SOFT COMPUTER CONSULTANTS INC.	CCH	H18-25-141 - SERVICE, SYSTEM WIDE SOFTWARE AND HARDWARE UPGRADES, SOFTWARE SUPPORT AND MAINTENANCE, CONSULTING AND TRAINING	3,261,880.07	1/1/2019	12/31/2021	Open
ALCON VISION, LLC	CCH	H19-25-002 Ophthalmology Supplies, Equipment, Support and Maintenance	1,960,290.00	1/1/2020	12/31/2021	Open
KOFFEL MEDICAL SUPPLY INC	CCH	H19-25-0025 - SERVICE, PERITONEAL DIALYSIS PROGRAM	149,000.00	1/1/2019	12/31/2021	Open
BAUSCH & LOMB	CCH	H19-25-003 - Goods and Services, Ophthalmology Supplies, Equipment and Related Support and Maintenance	1,246,425.00	1/1/2020	12/31/2021	Open
YMCA OF METROPOLITAN CHICAGO	CCH	H20-25-0017 - Service, Access to Membership Centers for Morecare Patients	25,000.00	1/1/2021	12/31/2021	Open
HYLAND LLC	CCH	H20-25-0028 - Service, Pacs Scan Software License	36,432.00	1/1/2021	12/31/2021	Open
HYLAND LLC	CCH	H20-25-0028 Service, - Pacs Scan Software License	36,432.00	1/1/2021	12/31/2021	Open
HYLAND SOFTWARE INC	CCH	H20-25-0028 Services, - Pacs Scan Software License	36,432.00	1/1/2021	12/31/2021	Open
IRHYTHM TECHNOLOGIES, INC.	CCH	H20-25-0193 - SERVICE, CARDIAC MONITORING	60,000.00	6/1/2020	12/31/2021	Open
HEKTOEN INSTITUTE FOR MEDICAL RESEARCH	CCH	H20-25-093 - SERVICE, ADMINISTRATION OF CONTRACTS FOR COMMUNITY BASED ORGANIZATIONS (CBOs) ILLINOIS DEPARTMENT OF PUBLIC HEALTH (IDPH) COVID-19 CONTACT TRACING GRANT	6,025,996.00	1/1/2021	12/31/2021	Open
DONALD J BOLGER	CCH	H21-25-0060 - SERVICES, PUBLIC HEALTH INFORMATION OFFICER SUPPORT	115,050.00	1/15/2021	12/31/2021	Open
NICOLE SANKOWSKI	CCH	H21-25-0106 - SERVICES, SOCIAL MEDIA AND WEB DEVELOPMENT CONSULTANT	47,520.00	11/1/2020	12/31/2021	Open
KELSEY MOORE	CCH	H21-25-0153 - SERVICES, SPECIAL PROJECTS ASSISTANT, COVID-19 CONTACT TRACING INITIATIVE	45,000.00	1/1/2021	12/31/2021	Open
LEGAL AID CHICAGO	CCH	H21-25-021 - Service, Legal Services to Remedy Health Needs	175,000.00	1/1/2021	12/31/2021	Open
NORA WYNN	CCH	HA21-027 - SERVICES, GRANT WRITING CONSULTANT	3,000.00	8/4/2020	1/13/2022	Open
SAFER FOUNDATION	CCH	H20-25-0180 - SERVICE, COORDINATOR SUPPORT IMPLEMENTATION OF THE WOMENS REENTRY INITIATIVE	70,000.00	1/15/2020	1/14/2022	Open
EBSCO INDUSTRIES, INC.	CCH	H20-25-0015 - SERVICE, NURSE REFERENCE PLUS AND CINAHL COMPLETE	122,050.00	2/1/2017	1/31/2022	Open
BAXTER HEALTHCARE CORPORATION	CCH	CNV_ANNUAL USAGE & MAINTENANCE FEES FOR EXISTING EQUIPMENT	56,981.40	2/1/2016	1/31/2022	Open
VIZIENT INC	CCH	CNV_SAFETY INTELLIGENCE SOFTWARE & PATIENT SAFETY ORGANIZATION SERVICES	149,500.00	2/1/2016	1/31/2022	Open
TECH REFRIGERATION SERVICE	CCH	H16-72-018:PREVENTIVE MAINTENANCE & REPAIR OF REFRIGERATION-PHCC	502,364.70	2/1/2016	1/31/2022	Open
ADVANCED BOILER CONTROL SERVICES, INC.	CCH	H16-72-019 - Service, Maintenance and Repairs of Boiler System at Provident	294,771.79	2/6/2017	1/31/2022	Open
Q-MATIC CORPORATION	CCH	H17-25-029 - Service, Support and Maintenance for Existing Equipment and to Migrate New Software Platform	148,357.57	2/1/2019	1/31/2022	Open
KATENA PRODUCTS, INC.	CCH	H18-25-106 Disposable and Reusable Ophthalmology Instruments	257,117.14	2/1/2019	1/31/2022	Open

GLOBAL HEALTHCARE EXCHANGE LLC	CCH	H19-25-025 - SERVICE, GHX SOURCING AND CONTRACTS SOFTWARE SUBSCRIPTION AND SUPPORT	557,744.73	2/1/2021	1/31/2022	Open
RSM US LLP/MCGLADREY LLP	CCH	H20-25-0151 - SERVICE, AUDIT ENGAGEMENT SERVICES FOR PROJECT NO. 16-030	60,000.00	2/1/2020	1/31/2022	Open
MED ONE CAPITAL, INC.	CCH	H20-25-031 - SERVICE, CONSENT TRANSFER AGREEMENT	190,044.00	2/1/2021	1/31/2022	Open
INSIGHT DIRECT USA, INC	CCH	H21-25-0089 - SERVICE, SMARTSHEET ENTERPRISE PLAN PLUS SUPPORT LICENSED USERS AND TRAINING - PROJECT MANAGEMENT TOOL	19,530.00	3/22/2021	1/31/2022	Open
LARRY D. MUSE	CCH	H21-25-0108 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES, VACCINE SITE	85,000.00	4/5/2021	1/31/2022	Open
CAROLYNE LEE	CCH	H21-25-0109 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES, VACCINE SITE	75,000.00	3/22/2021	1/31/2022	Open
PAMELA FOWLER	CCH	H21-25-0110 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES, VACCINE SITE	75,000.00	3/22/2021	1/31/2022	Open
URSULA JENISE HARRIS	CCH	H21-25-0112 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES, VACCINE SITE MANAGER	85,000.00	3/11/2021	1/31/2022	Open
ANTHONY L ROAN	CCH	H21-25-0113 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES, VACCINE SITE	106,610.40	3/22/2021	1/31/2022	Open
DANIELA SANTOS	CCH	H21-25-0114 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES, VACCINE SITE	75,000.00	3/22/2021	1/31/2022	Open
CORDELL BARNES	CCH	H21-25-0115 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES, VACCINE SITE	106,610.40	3/22/2021	1/31/2022	Open
LESLIE DUAH	CCH	H21-25-0116 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES, VACCINE SITE	75,000.00	3/22/2021	1/31/2022	Open
MATTHEW L HOWARD	CCH	H21-25-0117 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES, VACCINE SITE MANAGER	85,000.00	3/22/2021	1/31/2022	Open
RENE A MUNOZ	CCH	H21-25-0118 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES, VACCINE SITE	75,000.00	3/22/2021	1/31/2022	Open
CRYSTAL L WINSTON	CCH	H21-25-0119 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES, VACCINE SITE MANAGER	85,000.00	1/25/2021	1/31/2022	Open
EBM, INC	CCH	H21-25-019_Janitorial Cleaning Services, Amendment No. 1	252,000.00	2/1/2021	1/31/2022	Open
METAPHRASIS LANGUAGE & CULTURAL SOLUTIONS, LLC	CCH	HA21-028 - SERVICES, INTERPRETATION AND TRANSLATION	10,000.00	2/4/2021	2/3/2022	Open
LIN AND PATEL, LLC	CCH	H21-25-0086 - Service, Legal Services in Certificate of Need, Medicare / Medicaid Audit and Appeals Projects	149,000.00	2/26/2020	2/25/2022	Open
POLYMEDCO INC	CCH	HA20-030 - Service, Maintenance of Pathfast cardiac biomarker analyzer 1807D3217	7,790.25	3/2/2017	2/28/2022	Open
CASTLE BRANCH INC	CCH	CNV_EMPLOYMENT SCREENINGS AND REFERENCE CHECKS	97,181.15	3/1/2019	2/28/2022	Open
CARMINATI CONSULTING INC	CCH	Compliance Issue Tracking Tool	241,717.80	3/27/2017	2/28/2022	Open
DENVER SOLUTIONS, LLC	CCH	H17-25-0022 - Supplies, Vancomycin, Mitomycin, Moxifloxacin	52,400.45	3/1/2017	2/28/2022	Open
HEALTH MANAGEMENT SERVICES INC	CCH	H17-25-039 - SERVICE, DURABLE MEDICAL EQUIPMENT AND SERVICE	1,569,087.02	3/1/2018	2/28/2022	Open
BECKMAN COULTER INC	CCH	H18-25-125 - Service & Supply, Flow Cytometry Equipment Rental and Reagents	978,610.66	9/1/2019	2/28/2022	Open
SET ENVIRONMENTAL INC	CCH	H19-25-090 - Service Durand Building Decontamination and Cleanup	308,916.67	3/1/2021	2/28/2022	Open
DESMAN, INC	CCH	H21-25-0004 - Service AE Facility Condition Assessment of the Stroger Hospital Parking Garage	73,709.23	4/8/2021	2/28/2022	Open
CYNTHIA STANDLEY	CCH	H21-25-0130 - SERVICE, COVID-19 VACCINE SITE MANAGEMENT SERVICES, VACCINE SITE	75,000.00	3/1/2020	2/28/2022	Open
LEICA MICROSYSTEMS INC	CCH	HA20-022 - Service, Preventative Maintenance and Repair Service on Leica CM 1950 Instruments	8,316.00	3/1/2020	2/28/2022	Open

GETINGE USA SALES, LLC	CCH	Product, Coronary Artery Bypass Grafts And Equipment	335,052.00	3/10/2021	3/9/2022	Open
AFFILIATED ENGINEERS, INC	CCH	H21-25-0043 - PSA, Provident Hospital Parking Garage Emergency Duress Systems	70,900.00	3/10/2021	3/9/2022	Open
PARATA SYSTEMS LLC	CCH	HA21-031 - Service, Removal & Relocation of Min Systems and Upgrade/Maintenance of Max System	15,500.00	4/1/2018	3/31/2022	Open
ABBOTT LABORATORIES/HOSPITAL PROD DIV	CCH	Contract H18-25-015 Blood Glucose Monitors, diabetes consumables and supplies	2,561,103.50	4/1/2019	3/31/2022	Open
MPULSE MOBILE, INC	CCH	Contract H19-25-041 text and email messaging outreach	976,607.00	10/1/2016	3/31/2022	Open
SMITHGROUPJJR, INC	CCH	H16-25-148 - Service, Architectural, Engineering, and Construction Administration Services for Regional Outpatient Clinics	1,952,434.48	4/1/2016	3/31/2022	Open
STENSTROM PETROLEUM SERVICES, INC.	CCH	H16-72-076 - Service, inspection, cleaning, maintenance and repairs for fuel tanks stroger, core, ofhc	275,158.00	4/1/2017	3/31/2022	Open
ITXM DIAGNOSTICS	CCH	H17-25-038 - Service, therapeutic apheresis services	346,576.45	4/1/2019	3/31/2022	Open
MEDIMPACT HEALTHCARE SYSTEMS INC	CCH	H18-25-145, H18-25-146 - Service, Medimpact PBM	984,402,829.50	4/1/2018	3/31/2022	Open
IMPERIAL PARKING (U.S.), LLC	CCH	H18-72-034 - Service, Management of Parking Facilities at Stroger, Provident, Satellite Lots	11,708,601.00	4/1/2019	3/31/2022	Open
HOPE TECHNOLOGY AND EDUCATION CENTER	CCH	H19-25-0030 Hope Technology and Education Center - Basic understanding/operations of computer hardware/software training.	120,000.00	4/1/2019	3/31/2022	Open
AUDAIRE HEALTH INC	CCH	H19-25-0043 Service, Provision of Real Time Prescription Audit Data	100,000.00	4/1/2019	3/31/2022	Open
NUVASIVE CLINICAL SERVICES MONITORING, INC	CCH	H19-25-027 - Service, Intraoperative Neuropsychological Monitoring	270,000.00	4/1/2020	3/31/2022	Open
BCT CONSULTING, INC.	CCH	H20-25-0135 - SERVICE, SOCIAL MEDIA ADVERTISING FOR TOBACCO PREVENTION, SEXUALLY TRANSMITTED INFECTIONS AND LEAD POISONING PREVENTION	101,650.00	4/1/2021	3/31/2022	Open
QUICK LEONARD KIEFFER INTERNATIONAL	CCH	H21-25-064, SERVICE, Executive Search Services	200,000.00	4/1/2021	3/31/2022	Open
IMEDCO AMERICA LTD	CCH	HA21-029 - Service, RF Door Service and Testing for MRI Shield at Stroger	5,000.00	4/22/2019	4/22/2022	Open
AICURE, LLC	CCH	HA19-043 Video Direct Observed Therapy; Total Amount \$9,900.00	9,900.00	5/1/2016	4/30/2022	Open
BAYER HEALTHCARE LLC	CCH	CNV_STELLANT SYRINGES	1,105,587.85	5/1/2016	4/30/2022	Open
AVTEX SOLUTIONS LLC	CCH	H16-25-061 - Service, Software, Hardware & Implementation for Outbound IVR Services	253,579.40	5/1/2016	4/30/2022	Open
JOHNSON CONTROLS FIRE PROTECTION LP	CCH	H16-25-075 - Service, Fire Suppression, Extinguisher, and Alarm System Testing	1,406,969.26	5/1/2017	4/30/2022	Open
HOLABIRD & ROOT LLC	CCH	H17-25-074 - Service, Architectural Design Services for Health Clinics, Dialysis Center	1,190,391.72	5/1/2018	4/30/2022	Open
CIOX HEALTH	CCH	H18-25-048 - SERVICE, THIRD PARTY RECORD COPY SERVICES	0	5/1/2018	4/30/2022	Open
MILLIMAN, INC.	CCH	H18-25-052 - Service, Actuarial Services for Countycare	4,844,845.00	5/1/2019	4/30/2022	Open
SIGHT SCIENCES, INC.	CCH	H19-25-0080 OMNI Disposable Device	145,000.00	5/1/2019	4/30/2022	Open
ELEKTA INC	CCH	H19-25-0086 - Service, Software Licenses and Support for Metriq Cancer Registry Program	63,848.00	5/1/2019	4/30/2022	Open
STRYKER SALES CORPORATION	CCH	H19-25-036 - Supplies: Craniomaxillofacial Products	3,000,000.00	5/1/2019	4/30/2022	Open
INTERNATIONAL BUSINESS MACHINES CORPORATION	CCH	H19-25-049 - SERVICE, SOFTWARE, SERVICE, MICROMEDEX PHARMACY SOFTWARE LICENSING, SUPPORT AND MAINTENANCE	264,121.44	5/1/2021	4/30/2022	Open
COLLEGE OF AMERICAN PATHOLOGISTS	CCH	H21-25-0098 - Service, CAP eFRM Software, Support, and Training	40,000.00	5/1/2021	4/30/2022	Open

SPECIALTY CONSULTING, INC.	CCH	H21-25-023, Professional Services Agreement for Environmental Assessment at Oak Forest Health Campus, CCH Administration Building, CCDPH Forest Park, and Provident Hospital	2,069,819.60	5/15/2019	5/14/2022	Open
VERATHON INC	CCH	H19-25-0079 - SUPPLIES, GLIDESCOPIES SUPPLIES	728,528.00	6/1/2019	5/30/2022	Open
9W HALO OPCO LP DBA ANGELICA	CCH	H19-25-042 - Service, Laundry and Linen Management Service	7,090,996.00	6/1/2017	5/31/2022	Open
ILLINOIS DEPARTMENT OF PUBLIC HEALTH	CCH	H17-25-109 - SERVICE, NEWBORN METABOLIC SCREENING (PKU)	848,322.01	6/1/2019	5/31/2022	Open
FUJIREBIO DIAGNOSTICS, INC.	CCH	H19-25-0082 - Supply, serodia tp*pa kits	87,543.00	6/1/2019	5/31/2022	Open
CDW GOVERNMENT LLC	CCH	H19-25-039 - SERVICE, MICROSOFT ENTERPRISE AGREEMENT	7,421,500.12	6/1/2019	5/31/2022	Open
CDW GOVERNMENT LLC	CCH	H19-25-040 - SERVICE, MICROSOFT SERVER CORE ENROLLMENT	703,913.68	6/1/2019	5/31/2022	Open
LINCOLN PARK DIALYSIS SERVICES INC	CCH	H19-25-046 - SERVICES, LINCOLN PARK DIALYSIS SERVICES INC DBA DAVITA INC	1,158,600.00	6/1/2019	5/31/2022	Open
CANNON DESIGN, INC.	CCH	H19-25-049 Service, Healthcare architectural consulting services	812,194.00	6/1/2020	5/31/2022	Open
MELISSA A WILSON	CCH	HA20-057 - SERVICES, PEDIATRIC ECHO CARDIOGRAPHER	20,000.00	6/1/2015	6/15/2022	Open
DEVICOR MEDICAL PRODUCTS INC	CCH	H15-73-062 - Supply, Biopsy Supplies for Stereotactic Biopsy Procedures Including Capital Placement	322,418.27	6/29/2019	6/28/2022	Open
CDW GOVERNMENT LLC	CCH	H19-25-064 - Service, CRM Enterprise Software	465,377.61	7/1/2011	6/30/2022	Open
ARAMARK SERVICES, INC.	CCH	Contract H11-72-055 Aramark	3,976,830.86	7/1/2019	6/30/2022	Open
ARTEC ENVIRONMENTAL	CCH	Contract HA19-047 Artec anesthetic waste gas test	18,000.00	7/1/2017	6/30/2022	Open
REHABCARE GROUP EAST INC	CCH	H17-25-073 - SERVICE, REHABILITATION THERAPY	1,237,296.76	7/1/2018	6/30/2022	Open
WOLF MEDICAL SUPPLY, INC.	CCH	H18-25-041 - Supply, Disposable Infusion Pumps	390,000.00	7/1/2018	6/30/2022	Open
CLARKE ENVIRONMENTAL MOSQUITO MANAGEMENT	CCH	H18-25-044 - Service, Mosquito Abatement Services	650,000.00	7/1/2019	6/30/2022	Open
TECH SOFTWARE, LLC	CCH	H19-25-0072_TechSoftwareLLC	81,075.00	7/1/2019	6/30/2022	Open
DATIX USA INC	CCH	H19-25-065 Cole Source for Safety Intelligence Software for Dept of Quality and Patient Safety	378,359.37	7/1/2019	6/30/2022	Open
CENTAURI HEALTH SOLUTIONS INC	CCH	H19-25-072 - Service, SSI / SSDI member Eligibility and Enrollment	3,800,000.00	7/1/2019	6/30/2022	Open
OPTUM360 LLC	CCH	H19-25-078 - SERVICE, CHARGE MASTER SOFTWARE FOR COMPLIANCE MEDICARE SERVICES	231,763.00	7/1/2020	6/30/2022	Open
UNIVERSITY OF ILLINOIS MEDICAL CTR	CCH	H20-25-0137 - Program Addendum, Pediatric Department	169,231.00	7/1/2020	6/30/2022	Open
NORTHSHORE UNIVERSITY HEALTHSYSTEM	CCH	H20-25-0140 - Program Addendum, Endocrinology Department	96,818.00	7/1/2020	6/30/2022	Open
UNIVERSITY OF ILLINOIS @ CHICAGO	CCH	H20-25-076, Service - Program Addendum to Cooperative Education Master Agreement for the Division of Otolaryngology	558,950.00	7/1/2020	6/30/2022	Open
UNIVERSITY OF ILLINOIS MEDICAL CTR	CCH	H20-25-077 - Service, Program Addendum to Cooperative Education Master Agreement for the Department of Medicine, Division of Nephrology	410,803.00	7/1/2019	6/30/2022	Open
ABS MED, INC.	CCH	HA19-086 - Supplies, Surgical	24,000.00	3/1/2015	7/14/2022	Open
VARIAN MEDICAL SYSTEMS, INC	CCH	H14-25-020 - Service, Software Support & Maintenance for Aria/Eclipse Radiological Equipment	2,775,005.78	8/1/2017	7/31/2022	Open
HOUSING FORWARD	CCH	H17-25-094 - SERVICE, HOUSING SUPPORTIVE SERVICES	784,011.10	8/1/2019	7/31/2022	Open
SMITHS MEDICAL ASD, INC	CCH	H18-25-039 - Supply, Paraguard Intrauterine Contraception Devices (IUD)	375,000.00	8/1/2019	7/31/2022	Open
SMITHS MEDICAL ASD, INC	CCH	H18-25-040 - Supply, Mifeprex	2,000,000.00	8/1/2019	7/31/2022	Open
KONE INC	CCH	H19-25-0103 - Service, Maintenance and Repair of Eleavtors in Professional Building	142,560.00	8/1/2019	7/31/2022	Open
AMERIWATER, LLC	CCH	H19-25-0109 - SERVICE, LAL TESTING	30,778.49	3/1/2020	8/1/2022	Open
ILLINOIS COUNCIL OF HEALTH SYSTEM PHARMACISTS	CCH	HA20-065 - SERVICES, EDUCATIONAL ACTIVITIES FOR PHARMACISTS	24,999.00	8/17/2020	8/16/2022	Open
AARETE, LLC	CCH	H20-25-101 - SERVICE, CONTRACT RE-NEGOTIATIONS SERVICES	5,692,000.00	8/31/2017	8/30/2022	Open

ORACLE AMERICA, INC.	CCH	H17-25-101 - SERVICE, ORACLE TALENT MGMT CLOUD & APP. USER PERPETUAL SOFTWARE UPDATE LIC.& SUPPORT	839,589.28	9/1/2019	8/30/2022	Open
UNIVERSITY OF ILLINOIS @ CHICAGO	CCH	H20-25-051 - SERVICE, QUALITATIVE RESEARCH PROJECT, MONITORING REAL TIME OPIOID EVENTS	525,513.00	9/1/2019	8/31/2022	Open
UNIVERSITY OF CHICAGO HOSPITALS, THE (INC)	CCH	H19-25-0124 - Service, Reference Laboratory Services	48,960.00	9/1/2019	8/31/2022	Open
PACE SYSTEMS, INC.	CCH	H19-25-0145 - SERVICE, INSTALLATION OF SECURITY CAMERA AND SERVERS IN THE WOODLAWN AND MORTON EAST CLINICS	32,633.45	9/1/2019	8/31/2022	Open
INO THERPEUTICS LLC	CCH	H19-25-079 - SERVICE, INHALED NITRIC OXIDE	1,507,356.00	9/1/2019	8/31/2022	Open
STAR SURGICAL INC	CCH	H19-25-086 - Supplies, Wittmann Patch, Skin Protective Plates, and Retention Guards	280,280.00	9/1/2019	8/31/2022	Open
FIRST TRANSIT, INC.	CCH	H19-25-108 - Service, Non-emergency Medical Transportation (Medicaid)	104,319,353.00	10/1/2020	8/31/2022	Open
HEKTOEN INSTITUTE FOR MEDICAL RESEARCH	CCH	H20-25-0219 - SERVICE, COUNTYCARE CLAIMS DATA ANALYST	38,962.33	10/1/2019	8/31/2022	Open
TASC INC	CCH	H20-25-035 - SERVICE, ASSESSMENT, PLANNING AND IMPLEMENTING DIVERSION PROGRAMS	450,000.00	9/1/2020	8/31/2022	Open
ILLINOIS COUNCIL OF HEALTH SYSTEM PHARMACISTS	CCH	HA21-010 - SERVICES, EDUCATIONAL ACTIVITIES FOR PHARMACISTS	18,421.00	9/15/2020	9/14/2022	Open
METAPHRASIS LANGUAGE & CULTURAL SOLUTIONS, LLC	CCH	HA20-095 - SERVICE, TRANSLATION SERVICES FOR MEDICAL AND MARKETING MATERIALS	24,500.00	10/1/2019	9/30/2022	Open
DEVELOPMENT DIMENSIONS INTERNATIONAL, INC	CCH	H19-25-0135, Service Contract For Employee Education	140,000.00	10/1/2019	9/30/2022	Open
GUARDIAN INSURANCE	CCH	H19-25-054 - Service, Medicaid Dental and Vision Benefits Management	172,535,204.00	10/1/2019	9/30/2022	Open
CENTURION SERVICE GROUP, LLC	CCH	H19-25-088 - EQUIPMENT, REVENUE GENERATING CONTRACT FOR SALE OR AUCTION OF ASSETS THROUGH SUPPLIER	5,250.00	10/1/2019	9/30/2022	Open
CEPHEID	CCH	H19-25-099 - Supply, Reagents Consumables, and Controls for Immunoassay Testing	522,093.08	10/1/2019	9/30/2022	Open
BEHAVIORAL HEALTH INNOVATIONS (DBA LORRIE RICKMAN JONES)	CCH	H20-25-0062 - Services, Evaluation Services	108,085.00	10/1/2019	9/30/2022	Open
CHICAGO CHILDREN'S ADVOCACY CENTER	CCH	H20-25-0065 - CONSULTATION FOR THE DOJ OVC PROJECT CHILD GRANT	48,900.00	10/1/2019	9/30/2022	Open
HOYLETON YOUTH & FAMILY SERVICES	CCH	H20-25-0066 - SERVICES, CONSULTATION SERVICES PROJECT C.H.I.L.D GRANT	39,051.00	10/1/2019	9/30/2022	Open
BE STRONG FAMILIES, NFP	CCH	H20-25-0081 - Service, Consultation Services	48,900.00	10/1/2019	9/30/2022	Open
EVERTHRIVE ILLINOIS	CCH	H20-25-0117 - SERVICE, CONSULTATION SERVICES	39,000.00	10/1/2020	9/30/2022	Open
CDW GOVERNMENT LLC	CCH	H20-25-0225 - SERVICE, ENOVATE MAINTENANCE AND SUPPORT OF RHYTHM AND MEDBIN MANAGE FOR EHR MOBILE WORKSTATION	39,700.00	10/1/2019	9/30/2022	Open
UNIVERSITY OF ILLINOIS @ CHICAGO	CCH	H20-25-036 - SERVICE, STAFFING, TRAINING AND CONSULTING PROJECT CHILD GRANT	396,457.00	10/1/2019	9/30/2022	Open
PARTNERSHIP FOR RESILIENCE	CCH	HA20-031 - SERVICES, CONSULTATION FOR THE DOJ OVC PROJECT C.H.I.L.D GRANT	6,000.00	10/1/2020	9/30/2022	Open
CDW GOVERNMENT LLC	CCH	HA20-099 - SERVICE, RUMBA MICRO FOCUS	24,320.80	9/30/2018	10/4/2022	Open
BOBBY E WRIGHT COMPREHENSIVE BEHAVIORAL HEALTH CENTER, INC	CCH	H19-25-019 - Service, Mobile Crisis Teams and Mental Health Support	352,677.00	10/15/2019	10/14/2022	Open
RESPIRATORY TECHNOLOGIES, INC.	CCH	H19-25-0156 - Supply, Disposable Respiratory Vests	30,000.00	10/25/2019	10/24/2022	Open
CUSTOM DATA PROCESSING, INC.	CCH	H20-25-0025 - Service, Mobile Software, Support, Maintenance on Environmental Health Inspections Software	93,309.00	11/1/2019	10/31/2022	Open
EXPERIAN HEALTH	CCH	H19-25-010 - SERVICE, WEB-BASED SYSTEM TO DETERMINE ELIGIBILITY FOR BENEFIT PROGRAM	268,140.00	12/1/2019	10/31/2022	Open
BAYER HEALTHCARE LLC	CCH	H19-25-0142 BAYER HEALTHCARE PHARMACEUTICALS	375,000.00	11/1/2019	10/31/2022	Open
BIOMET MICROFIXATION	CCH	H19-25-0144 - Supplies, Tempromandibular Stock Joint Replacement System for Total Joint Replacement	145,000.00	11/1/2019	10/31/2022	Open

INMAR RX SOLUTIONS	CCH	H19-25-087 - Service, Pharmacy Reconciliation	400,000.00	11/1/2019	10/31/2022	Open
QUIDEL CORPORATION	CCH	H19-25-089 - Supply, Microbiology Reagents for the Culturing of Influenza Viruses	599,952.30	11/1/2019	10/31/2022	Open
ARTHREX INC	CCH	H20-25-002 - SUPPLIES, ARTHROSCOPY, SHOULDER IMPLANTS, ORTHOPEDIC SUPPLIES, AND BIOLOGICS	645,000.00	11/1/2019	10/31/2022	Open
PROGRESS PORCELAIN DENTAL LAB	CCH	H20-25-0023 - Supplies; Dental Crowns, Bridges, Dentures and Porcelain	149,999.00	11/1/2019	10/31/2022	Open
CDW GOVERNMENT LLC	CCH	H20-76-0008 - SERVICES, INFOBLOX SECURITY SERVICES	123,964.23	11/1/2019	10/31/2022	Open
JONES & CLEARY ROOFING CO.	CCH	HA19-103 - Service, Powerhouse Roof Maintenance	15,000.00	11/1/2019	10/31/2022	Open
STRECK, INC	CCH	HA19-119 - Service, Extended Warranty on Disease Cube 30 Touch ESR Analyzer	9,000.00	11/16/2019	11/15/2022	Open
TELEXY HEALTHCARE INC	CCH	H21-25-0048 Service - Qpath E Universal Enterprise License Yearly Sub and Remote Training	42,000.00	11/20/2017	11/19/2022	Open
MCKESSON PHARMACY SYSTEMS	CCH	H17-25-085 - SERVICE, LICENSING, MAINTENANCE, SUPPORT AND HARDWARE UPGRADES FOR THE MCKESSON ENTERPRISE RX PHARMACY SYSTEM	3,243,431.30	12/1/2016	11/30/2022	Open
ATOS HEALTHCARE SERVICES LLC	CCH	H16-25-174 - SERVICES, PROFESSIONAL SERVICES FOR INFORMATION TECHNOLOGY (IT) STAFFING AND SUPPORT	67,906,168.59	12/1/2016	11/30/2022	Open
RUSH UNIVERSITY MEDICAL CENTER	CCH	H17-25-044:RENAL BIOPSIES, CONSULTS & CONFERENCE MODERATION	676,186.40	12/1/2019	11/30/2022	Open
TELEFLEX LLC	CCH	H19-25-0105 - Supply, EZ-IO Needles and Supplies	145,000.00	8/12/2019	11/30/2022	Open
ALPHA-TEC SYSTEMS, INC.	CCH	H19-25-0125 - Supply, NAC-PAC AFB Mycobacterium Reagents	86,263.00	12/1/2019	11/30/2022	Open
CIVCO RADIOTHERAPY	CCH	H19-25-0129 - Supply, Radiotherapy Disposables	144,000.00	12/1/2019	11/30/2022	Open
SENTACT LLC	CCH	H19-25-0133_RoundingSoftware, License and Training	147,200.00	12/1/2019	11/30/2022	Open
OFFICE DEPOT INC	CCH	H19-25-077 - Supplies and Services, Office Supplies	1,491,083.64	12/1/2019	11/30/2022	Open
STERIS INSTRUMENT MANAGEMENT SERVICES, INC	CCH	H20-25-001 - Service, SPD Management Outsourcing and Support Services	3,082,500.00	12/1/2019	11/30/2022	Open
DUTCH OPHTHALMIC, USA, INC.	CCH	H20-25-0021 - Supplies, Ophthalmology	149,999.00	1/27/2020	11/30/2022	Open
NATIONAL PEER REVIEW CORPORATION	CCH	H20-25-0050 - Peer Review for 13 Thoracic Surgery Cases	39,600.00	12/1/2019	11/30/2022	Open
GE HEALTHCARE IITS USA CORP.	CCH	H20-25-010 - Service, Centricity Pacs Software Support and Upgrades	4,802,292.00	12/1/2019	11/30/2022	Open
VISION RT INC.	CCH	H20-25-011 - Service, Maintenance support and upgrades for Vision RT system	209,319.00	12/1/2020	11/30/2022	Open
SAVRX CHICAGO INC	CCH	H21-25-006 - Service, Pharmacy Call Center Based at CCH - Stroger Campus	2,460,008.93	12/9/2019	12/8/2022	Open
PRAXAIR HEALTHCARE SERVICES, INC.	CCH	H20-25-023 - SERVICE, MEDICAL GAS	1,200,000.00	10/1/2016	12/15/2022	Open
MED ONE CAPITAL, INC.	CCH	H16-76-139 - EQUIPMENT, MED ONE LEASE FOR ALARIS PUMPS WITH CAREFUSION	3,689,305.56	1/1/2020	12/31/2022	Open
THE GUARDIAN LIFE INSURANCE COMPANY OF AMERICA	CCH	H19-25-052 - Service, Medicare Dental and Vision Benefits Management	3,655,103.00	1/1/2020	12/31/2022	Open
ALLIED WASTE DBA REPUBLIC SERVICES	CCH	H19-25-103 - Service, Waste Removal Services Throughout CCH	3,305,014.02	1/1/2020	12/31/2022	Open
FIRST TRANSIT, INC.	CCH	H19-25-113 - Service, Non-emergency Medical Transportation (Medicare)	6,144,000.00	1/1/2021	12/31/2022	Open
UNITED SHOCKWAVE SERVICES, LTD	CCH	H20-25-0165 - Service, Mobile Lithotripsy Equipment, Radiologist Operator and Other Incidental Services and Supplies to Perform Lithotripsy Procedures	110,000.00	1/1/2020	12/31/2022	Open
PRESS GANEY ASSOCIATES INC	CCH	H20-25-018 - Service, Targeted Employee Education	351,778.00	1/1/2020	12/31/2022	Open
HELENA LABORATORIES CORP	CCH	H20-25-021 - Supply, Reagent Rental Agreement for SPIFE and Quick Scan Touch Instruments	240,320.25	1/1/2020	12/31/2022	Open
MEDIMPACT HEALTHCARE SYSTEMS INC	CCH	H20-25-026 - Service, Claims Reimbursements to Medicare Providers and Administrative Costs	13,030,256.00	2/13/2019	12/31/2022	Open

MA DELIVERY INNOVATIONS, INC.	CCH	Service - MA Innovations, Inc. (MADI) CountyCare, Development and Management Service Agreement	5,859,882.00	1/10/2021	1/9/2023	Open
PHILIPS HEALTHCARE, DIVISION OF PHILIPS NORTH AMER	CCH	H21-25-0046 - Service, Uronav Fusian Biopsy System 2.0	75,600.00	10/1/2015	1/31/2023	Open
CAREFUSION	CCH	H15-25-102 - Service, CNV_PYXIS MEDSTATION LEASE & SUPPORT AGREEMENT	10,500,392.83	2/1/2020	1/31/2023	Open
VITAL DATA TECHNOLOGY LLC	CCH	H17-25-029 - Service, Medicaid HEDIS Reporting	1,265,700.00	2/1/2020	1/31/2023	Open
VALUEMED INC	CCH	H20-25-0054 - SERVICE, RENTAL OF V60 NIV VENTILATOR WITH STAND	118,440.00	2/1/2020	1/31/2023	Open
VITAL DATA TECHNOLOGY LLC	CCH	H20-25-030 - Service, Medicare HEDIS reporting	652,500.00	2/1/2021	1/31/2023	Open
POLYMEDCO INC	CCH	HA21-019 - Service, Maintenance of Pathfast Cardiac Biomarker Analyzer 1711D3096	7,790.25	2/29/2020	2/28/2023	Open
THE CHICAGO LIGHTHOUSE	CCH	H20-25-033 - SERVICE, PATIENT TELEPHONIC SUPPORT	3,000,000.00	3/1/2020	2/28/2023	Open
ACUMED INC	CCH	H20-25-042 - Orthopedic and Biological Supplies for Surgeries	1,900,000.00	3/1/2020	2/28/2023	Open
CARDINAL HEALTH 200, LLC	CCH	H20-25-060 - Supply, reagents, service, usage of bactec fx instruments	584,076.78	3/1/2020	2/28/2023	Open
CINTAS CORPORATION	CCH	H20-25-068 - Service + Supply, Micro Fiber Mops, Cleaning Supplies, Floor Mat and Carpet Runner Cleaning + Rental	1,158,107.00	4/1/2016	3/31/2023	Open
ABBOTT LABORATORIES	CCH	H16-25-057 - Suppy, ABBOTT DIAGNOSTIC DIVISION ARCHITECT 4	3,195,401.49	4/4/2018	3/31/2023	Open
3M HEALTH INFORMATION SYSTEMS INC	CCH	H18-25-036, Service, Software Support, Maintenance and Enhancements	4,475,898.87	4/1/2020	3/31/2023	Open
RED HAWK FIRE & SECURITY	CCH	H20-25-0069 - Service, Security Camera Licenses, Support, and server for Provident Hospital	37,186.00	4/1/2020	3/31/2023	Open
ORASURE TECHNOLOGIES INC	CCH	H20-25-055 - Supply, Oraquick Advance Rapid HIV 1/2 Kits and Controls	151,500.00	4/1/2020	3/31/2023	Open
CLEAN EARTH ENVIRONMENTAL SOLUTIONS, INC.	CCH	H20-25-063 - Waste Removal for Medical, Hazardous, Sharps and Pharma Waste	1,640,742.36	4/1/2020	3/31/2023	Open
RISARC CONSULTING,LLC	CCH	SERVICE, H20-25-056, PHYSICIAN AND FACILITY BILLING AND CODING AND CLAIMS MANAGEMENT SERVICES USING ARTIFICIAL INTELLIGENCE (AI) SOFTWARE	18,000,000.00	5/1/2020	4/30/2023	Open
CARDINAL HEALTH 200, LLC	CCH	H20-25-006 - Supply, Distribution of Laboratory Supplies and Products	3,000,000.00	5/1/2020	4/30/2023	Open
POLYMEDCO INC	CCH	H20-25-053 - Supply, Reagents, Bottles, and USage of Analyzer for Fecal Immunochemical Testing	600,000.00	2/1/2020	4/30/2023	Open
UNIVERSITY OF ILLINOIS	CCH	H20-25-062 - Service, Care Coordination	2,116,000.00	5/1/2020	4/30/2023	Open
INTERSTATE ELECTRONICS COMPANY	CCH	H20-25-070 - Service, maintenance and repair of nurse call and overhead paging, stroger	277,100.00	5/1/2021	4/30/2023	Open
BAUER LATOZA STUDIO LTD	CCH	H21-25-044_PSA, Design of Roof Replacement for JHS Hospital	905,190.00	5/18/2020	5/17/2023	Open
INTELLIGENT POWER SOLUTIONS INC	CCH	HA20-050 - Service, Preventative Maintenance, Battery, & Fan Replacement For UPS on Pathology Instruments	22,350.00	6/1/2018	5/31/2023	Open
DIAGNOSTICA STAGO	CCH	H18-25-043 (Supplement to GBPA 77000033209) Diagnostica Stago - BPA part ONLY	882,927.40	6/1/2018	5/31/2023	Open
DIAGNOSTICA STAGO	CCH	H18-25-043 Supply & Service, Rental Reagent Agreement for 4 Coagulation Analyzers, Maintenance, and related Consumables	870,156.88	6/1/2020	5/31/2023	Open
VUAANT, INC	CCH	Service, H20-25-0080 - Cares.ai Saas Platform	79,000.00	2/17/2020	6/17/2023	Open
CARDOSI KIPER DESIGN GROUP INC	CCH	Contract H20-25-019 - Service, Wayfinding and Signage Design and Implementation for Stroger Hospital	819,000.00	7/17/2019	6/30/2023	Open
AMERICAN NURSES ASSOCIATION, INC	CCH	H20-25-0026, Service - Consulting Practice Transition Accreditation Program ("PTAP") Designation	51,200.00	7/1/2020	6/30/2023	Open

MOISES LANDSCAPING	CCH	H20-25-0149 - SERVICE, LANDSCAPING SERVICE FOR ACHN CLINCS	45,600.00	8/1/2020	7/31/2023	Open
CARDINAL HEALTH 108 LLC	CCH	H20-25-0155 - Supply, Pharmaceutical Drug Situro	120,000.00	10/1/2020	7/31/2023	Open
STRYKER SPINE	CCH	H20-25-046 - SUPPLIES, ORTHOPEDIC UPPER EXTREMITIES AND TRAUMA	2,562,000.00	8/1/2020	7/31/2023	Open
CURASCRIP SPECIALTY DISTRIBUTION INC	CCH	H20-25-087 - Supply, Internal Uterine Devices IUD Nexplanon	375,000.00	8/1/2020	7/31/2023	Open
SHRINERS HOSPITALS FOR CHILDREN	CCH	H20-25-090 - SERVICE, PART-TIME PEDIATRIC ORTHOPEDIC SURGEON	600,000.00	8/1/2019	7/31/2023	Open
CARESTREAM DENTAL, LLC	CCH	HA19-108, SERVICE- WARRANTY AGREEMENT	4,600.00	8/27/2020	8/26/2023	Open
MSDSOONLINE INC.	CCH	H20-25-0209 - SERVICE, MSDSOONLINE	55,434.00	9/1/2020	8/31/2023	Open
WRIGHT MEDICAL TECHNOLOGY INC	CCH	H20-25-045 - Supply, Orthopedic supplies	488,000.00	9/1/2020	8/31/2023	Open
ARTHREX INC	CCH	H20-25-047 Supplies - Orthopedic Upper/Lower Extremities Supplies	378,000.00	9/1/2020	8/31/2023	Open
ARTHREX INC	CCH	H20-25-047- Supplies, Orthopedic Supplies	378,000.00	9/1/2020	8/31/2023	Open
CDW GOVERNMENT LLC	CCH	H20-25-107 - SERVICE, CYNERIO VALOR MAINTENANCE AND SUPPORT	171,564.00	9/25/2020	9/24/2023	Open
VIZIENT INC	CCH	H20-25-024 - SERVICE, CONTRACT LABOR MANAGEMENT FOR NURSE REGISTRY	24,000,000.00	10/1/2018	9/29/2023	Open
HRDI	CCH	H19-25-0012 - Service, Behavioral Health Services	560,084.00	9/30/2019	9/29/2023	Open
TASC INC	CCH	H20-25-007 - Services, For Partnership Outreach Coordinators and Administrators for Preventative Opioid Overdose Deaths	1,081,624.00	10/1/2018	9/30/2023	Open
CITY OF CHICAGO	CCH	H19-25-0059_MOA_CityofChicagoPolice	314,600.00	10/1/2020	9/30/2023	Open
PHILIPS HEALTHCARE, DIVISION OF PHILIPS NORTH AMER	CCH	H20-25-0170 - Service, Maintenance for Dynacad System	42,000.00	11/1/2020	10/31/2023	Open
MEDTRONIC USA INC	CCH	H20-25-012 - SUPPLIES, SPINAL CORD STIMULATION PRODUCTS	565,000.00	11/1/2020	10/31/2023	Open
CDW GOVERNMENT LLC	CCH	H20-25-0226 - SERVICE, INFOSEC	129,600.00	11/1/2020	10/31/2023	Open
MOISES LANDSCAPING	CCH	H20-25-088 - SERVICE, SNOW REMOVAL, SALTING AND SANDING FOR ACHN CLINICS	176,400.00	11/1/2020	10/31/2023	Open
UPTODATE, INC.	CCH	H20-25-123 - SERVICE, ONLINE CLINICAL INFORMATION RESOURCE LICENSING, MAINTENANCE AND SUPPORT	963,423.63	11/1/2020	10/31/2023	Open
INTERLACE HEALTH, LLC	CCH	H20-25-126 - Service, Software Licensing Maintenance And Support For Electronic Consent.	277,776.00	11/1/2020	10/31/2023	Open
BAYLIS MEDICAL USA, INC.	CCH	H20-76-0215 - EQUIPMENT & SUPPLIES, BMC RADIO FREQUENCY PUNCTURE GENERATOR AND DISPOSABLES	30,000.00	8/7/2009	11/30/2023	Open
BANC OF AMERICA NATL ASSOC LEASING & CAPTL	CCH	09-41-252 - SERVICE, EQUIPMENT LEASING	42,042,804.82	7/1/2016	11/30/2023	Open
SYSTEM INNOVATORS DIV/N. HARRIS COMPUTER	CCH	H16-25-078 - SERVICE, SOFTWARE LICENSES & PROFESSIONAL SERVICES TO IMPLEMENT INOVAH ERM	50,410.59	8/1/2016	11/30/2023	Open
VECNA TECHNOLOGIES INC	CCH	H16-25-111 - SERVICES, CENTRAL REGISTRATION TRAIL KIOSK PROJECT	653,806.72	12/1/2018	11/30/2023	Open
AMERISOURCEBERGEN DRUG CORPORATION	CCH	H18-25-105, Supplies, Prime Pharmaceutical Distributor	400,000,000.00	12/1/2020	11/30/2023	Open
RELIAS LLC	CCH	H20-25-0014 - SERVICE, VIRTUAL SOLUTIONS FOR CLINICIAN PROFICIENCY	76,563.99	12/1/2020	11/30/2023	Open
CARDIOVASCULAR SYSTEMS, INC.	CCH	H20-25-0194 - SUPPLY, ATHERECTOMY CATHETERS, TIPS AND LUBRICANT SUPPLIES	145,000.00	12/1/2020	11/30/2023	Open
ARGON MEDICAL DEVICES, INC.	CCH	H20-25-119 - Supply, Retrieval Filters & Accessories	300,000.00	12/1/2020	11/30/2023	Open
JOHNSON CONTROLS INC	CCH	H20-76-109 - Supply, Consumables for Cuddles Infant Monitoring System	36,300.00	12/1/2020	11/30/2023	Open
COOK RADIATION ONCOLOGY, S.C.	CCH	H21-25-001 - Service, Radiation Oncology Services	14,999,499.00	12/1/2020	11/30/2023	Open
PARATA SYSTEMS LLC	CCH	H21-25-003 - Service, Maintenance for Proprietary Equipment at Cermak Pharmacy	769,650.00	12/1/2020	11/30/2023	Open
DIALYSIS CARE CENTER MANAGEMENT, LLC	CCH	H21-25-011, SERVICE, MANAGEMENT AND OPERATION OF THE RENAL DIALYSIS CENTER AT PROVIDENT HOSPITAL	8,427,311.00	12/1/2020	11/30/2023	Open



DAYSRING PROFESSIONAL JANITORIAL SERVICES INC	CCH	H21-25-012 - SERVICE, JANITORIAL CLEANING SERVICES	5,049,668.95	12/1/2020	11/30/2023	Open
KUMARAN MUTHU MUDALIAR	CCH	HA21-002 - Service, Dermatology Pathology Physician Consultant Services	10,800.00	1/1/2021	12/31/2023	Open
DAVIS BANCORP INC	CCH	H20-25-0160 - Service, Armored Car Services	63,300.00	1/1/2021	12/31/2023	Open
ABBOTT LABORATORIES	CCH	H20-25-100 - SUPPLY, PACEMAKERS, ATRIAL SEPTAL DEFECT (ASD) CLOSURES, DRUG ELUTING TENTS, CAROTID STENTS, EMBOLIC PROTECTION, PCI GUIDEWIRES AND ANGIOPLASTY BALLOONS	6,690,000.00	1/1/2021	12/31/2023	Open
RADIOMETER AMERICA	CCH	H21-25-020 - Service and Supply, Reagents, Consumables, and Lease for 6 Blood Gas Analyzers	884,941.20	1/1/2021	12/31/2023	Open
QUEST DIAGNOSTICS INC	CCH	H21-25-034_SERVICE, REFERENCE LABORATORY TESTING	5,909,032.11	1/11/2021	1/10/2024	Open
ADVANCED ACCELERATOR APPLICATIONS USA, INC	CCH	H20-25-103 - Supply, Netspot Gallium GA 68 Dotatate	262,500.00	2/1/2019	1/31/2024	Open
BIO-RAD LABORATORIES, INC.	CCH	H19-25-015 - Supplie, Bioplex 2200 multiplexing analyzer	967,407.45	2/1/2021	1/31/2024	Open
ATTEST HEALTH CARE ADVISORS LLC	CCH	H21-25-0047 - Service, URAC PHarmacy Measure Data Validation Conduction	34,500.00	2/1/2021	1/31/2024	Open
LABMETRICS INC	CCH	H21-25-005 - Service, Sterile Products Quality Assurance and Testing Program	411,000.00	3/1/2016	2/28/2024	Open
BECKMAN COULTER INC	CCH	H16-25-007 - Service, Lab Automation Equipment, Reagents, Services and Software	10,998,252.29	3/1/2021	2/28/2024	Open
WEST PHYSICS CONSULTING LLC	CCH	H21-25-037 - Service, Physics and Radiation Safety Professional Services	985,381.00	3/1/2021	2/28/2024	Open
BOXWOOD TECHNOLOGY INCORPORATED TEST	CCH	H21-25-053_SERVICE, MAINTENANCE AND ENHANCEMENTS FOR JOB POSTING SYSTEM	165,000.00	3/1/2021	2/29/2024	Open
ADCO SERVICES, INC	CCH	H21-25-0082 - Service, Disposal of Radioactive Sources and Lead Aprons	60,000.00	3/1/2021	2/29/2024	Open
BOSTON SCIENTIFIC CORPORATION	CCH	H21-25-046 - SUPPLY, PERIPHERAL INTERVENTIONAL, UROLOGY, GYNECOLOGY, CORONARY AND ENDOSCOPY SURGICAL SUPPLIES	3,745,000.00	3/1/2021	2/29/2024	Open
1UPHEALTH, INC.	CCH	H21-25-050 - Service, CMS Patient Access and Interoperability Final Rule Integration	4,360,000.00	3/1/2021	2/29/2024	Open
AMANDA S KLEINMAN MD	CCH	HA21-001, SERVICES, DERMATOLOGY PSYCHIATRIC CONSULTING	14,400.00	1/1/2016	3/31/2024	Open
FIRST AMERICAN EQUIPMENT FINANCE	CCH	H16-25-014 - Service, lease-line agreement	24,377,732.13	4/1/2018	3/31/2024	Open
ALTORFER INDUSTRIES INC	CCH	H18-72-133 Service - Preventive maintenance, Repairs, Load Bank Testing for Emergency Backup Generators at JSH and Core Center	462,413.87	4/1/2021	3/31/2024	Open
TRIOSE, INC.	CCH	H21-25-035 - Service, Pharmacy RX Delivery Service	3,000,000.00	4/1/2021	3/31/2024	Open
STERIS INSTRUMENT MANAGEMENT SERVICES, INC	CCH	H21-25-047 - Service, Instrument Repair, Case Cart Repair, Retractor Refurbishment	1,098,675.00	5/1/2019	4/30/2024	Open
CAREFUSION SOLUTIONS, LLC	CCH	H19-25-004 - Service, Rental of 3 Pyxis Medstation Medication Dispensing Systems for Provident	223,200.00	5/17/2021	5/16/2024	Open
SYNTELLIS PERFORMANCE SOLUTIONS, LLC	CCH	H21-25-063, SERVICE, HEALTHCARE SPECIFIC BUDGETING AND FINANCIAL REPORTING SYSTEM	953,000.00	6/1/2019	5/31/2024	Open
BIO-RAD LABORATORIES, INC.	CCH	H19-25-069 - Service & Supply, Reagent Kits and Rental of 2 D-100 HB testing systems and 1 D-10 HbA1c analyzer	1,064,374.20	6/28/2019	6/27/2024	Open
PITNEY BOWES INC	CCH	H19-25-0057 - Service, Postage Machine and Mail Tracker	113,794.80	9/1/2019	8/31/2024	Open
LABORIE MEDICAL TECHNOLOGIES CORP.	CCH	H19-76-0101 - Equipment, Aquarius CT Urodynamic System and Sonesta Procedure Table	43,996.00	11/1/2022	10/31/2024	Open
STRYKER SALES CORPORATION	CCH	H20-76-110 - Service, Procure	78,067.92	12/1/2020	10/31/2024	Open
MIZUHO OSI	CCH	H20-76-120 - Equipment, Shipping and Service Cost for Equipment (2) Spinal Table Systems	48,695.90	11/18/2019	11/17/2024	Open

JOHNSON CONTROLS SECURITY SOLUTIONS	CCH	HA20-004 - Service, Installation and Service of Wireless Fire Alarm Radio at Blue Island Health Center	5,550.00	12/1/2019	11/30/2024	Open
W W GRAINGER INC	CCH	H19-25-063 - Supply, Institutional Supplies for Maintenance, Repair, and Operations	15,000,000.00	1/1/2020	12/31/2024	Open
EVOLENT HEALTH LLC	CCH	H19-25-053 - Service, Medicare Third Part Administrative Services	423,302,632.00	1/1/2020	12/31/2024	Open
QUADIENT INC	CCH	HA20-018 - SERVICE, POSTAGE METER, MAINTENANCE AND INSTALLATION/TRAINING	4,572.00	1/15/2020	1/14/2025	Open
MCDERMOTT CENTER	CCH	H20-25-072 - SERVICE, PROGRAM STAFF, RECOVERY HOME SERVICES, TRANSPORTATION FOR THE COOK COUNTY OFFENDER REENTRY PROGRAM	818,885.00	1/15/2020	1/14/2025	Open
CHESTNUT HEALTH SYSTEM INC	CCH	H20-25-073 - Data Collection and Evaluation Services for the Cook County Ofender Reentry Program (CCORP) Grant	425,000.00	1/31/2020	2/1/2025	Open
MIDWAY VASCULAR, INC.	CCH	H20-25-0012 - Supply, Vascular Blood Flow Laboratory	33,600.00	3/13/2020	3/12/2025	Open
ABBOTT RAPID DIAGNOSTICS INFORMATICS, INC	CCH	H20-25-0057 - Service, Software Licenses and Support for Siemens Healthineers Clinitek Status Connect Module	57,901.50	3/16/2022	3/15/2025	Open
IRADIMED CORP.	CCH	H21-25-0055 - Iradimed Corporation Service Premium maintenance agreement oon MRI IV Pump package	40,060.00	4/1/2021	3/31/2025	Open
TIGERCONNECT INC	CCH	H21-25-010 - SERVICE, ENTERPRISE SECURE MESSAGING AND MOBILE COMMUNICATIONS	3,010,475.00	7/1/2020	6/30/2025	Open
PAYMENTUS CORPORATION	CCH	H20-25-0145 - SERVICE, PATIENT BILLING BY INTERACTIVE TELEPHONE VOICE RESPONSE SYSTEM (IVR) OR WEBSITE	24,900.00	12/4/2017	12/3/2025	Open
GE HFS, LLC	CCH	H17-25-078 - GE Patient Monitors, Accessories and Information Technology Upgrade	12,659,709.83	12/1/2019	12/31/2025	Open
AMERICAN MEDICAL ASSN	CCH	77000083301 - INTERNAL USE LICENSE AGREEMENT	130,516.46	1/1/2016	12/31/2025	Open
CERNER CORPORATION	CCH	H15-25-111 - SERVICE, CONSULTING SERVICES-SOFTWARE, MAINTENANCE. ENHANCEMENTS, HOSTING	289,183,973.56	8/4/2017	8/3/2027	Open
VERIZON WIRELESS - CELLCO PARTNERSHIP	CCH	H17-25-0019 - EQUIPMENT AND SERVICE, MULTICARRIER IN-BUILDING DISTRIBUTED ANTENNA SYSTEM (DAS)	0.01			Open
SCOTT SARRAN LLC	CCH	H18-25-0083 - Managed Care Strategy	301,090.00			Open
IRADIMED CORP.	CCH	H21-76-0145 - Equipment -Mridium MR Infusion PUmp with SPO2 and Premium Main	51,980.00			Open

Grant Name	Department	Appropriated Award Amount	Awards Start Date	Award End Date	Grant Set-Up Status
G53581-Grant 2018 DPH Lead Hazard Reduction Demonstration	4895.Department Of Public Health	\$ 200,000.00	8/1/2017	7/31/2020	Set-Up
G53623-Grant 2019 DPH Breast and Cervical Cancer	4895.Department Of Public Health	\$ 44,811.00	7/1/2019	6/30/2021	Set-Up
G53624-Grant 2019 DPH Breast and Cervical Cancer Ste	4895.Department Of Public Health	\$ 169,633.00	7/1/2019	6/30/2021	Set-Up
G53629-Grant 2019 DPH Local Health Protection	4895.Department Of Public Health	\$ 1,660,998.00	7/1/2019	6/30/2021	Set-Up
G53631-Grant 2019 CCH Block Grant Vivitrol	4895.Department Of Public Health	\$ 77,878.00	7/1/2019	6/30/2020	Set-Up
G53633-Grant 2018 CCH Assisted Outpatient	4895.Department Of Public Health	\$ 44,123.00	9/30/2018	9/29/2019	Set-Up
G53691-Grant 2018 CCH NFL American Cancer Society Breast Equity	4895.Department Of Public Health	\$ 43,144.00	8/1/2018	12/31/2020	Set-Up
G53707-Grant 2018 CCH Housing Coordination and Evaluation	4895.Department Of Public Health	\$ 107,012.00	9/1/2018	6/30/2021	Set-Up
G53708-Grant 2019 CCH Demonstration of the MEND program	4895.Department Of Public Health	\$ 29,047.00	12/1/2018	2/1/2022	Set-Up
G53711-Grant 2018 CCH Comprehensive Opioid Abuse Site-Based Program	4895.Department Of Public Health	\$ 86,051.00	10/1/2018	9/30/2021	Set-Up
G53756-Grant 2019 CCH Reducing Hypertension Program	4895.Department Of Public Health	\$ 9,089.00	4/1/2019	7/31/2022	Set-Up
G53769-Grant 2019 CCH Assisted Outpatient	4895.Department Of Public Health	\$ 248,790.00	9/30/2019	9/29/2020	Set-Up
G53779-Grant 2020 CCH Supplemental WIC	4895.Department Of Public Health	\$ 2,013,020.00	7/1/2020	6/30/2021	Set-Up
G53780-Grant 2020 DPH Bioterrorism Prep and Plan	4895.Department Of Public Health	\$ 615,399.00	7/1/2020	6/30/2021	Set-Up
G53783-Grant 2020 DPH Case Management	4895.Department Of Public Health	\$ 325,227.00	7/1/2020	6/30/2021	Set-Up
G53784-Grant 2020 DPH Cities Readiness	4895.Department Of Public Health	\$ 79,577.00	7/1/2020	6/30/2021	Set-Up
G53785-Grant 2020 CCH Opioid STR	4895.Department Of Public Health	\$ 633,282.00	7/1/2020	6/30/2021	Set-Up
G53786-Grant 2020 DPH Tobacco Free Communities	4895.Department Of Public Health	\$ 334,730.00	7/1/2020	6/30/2021	Set-Up
G53787-Grant 2020 DPH Vision and Hearing Screen	4895.Department Of Public Health	\$ 1,859.00	7/1/2019	6/30/2020	Set-Up
G53788-Grant 2019 CCH Pritzker Community Health	4895.Department Of Public Health	\$ 77,143.00	7/1/2019	6/30/2020	Set-Up
G53797-Grant 2020 DPH Healthy Start Initiative	4895.Department Of Public Health	\$ 129,477.00	#N/A	#N/A	Set-Up
G53800-Grant 2019 CCH Careers in Healthcare program	4895.Department Of Public Health	\$ 81,639.00	7/1/2019	6/30/2020	Set-Up
G53811-Grant 2020 CCH Adolescent Health	4895.Department Of Public Health	\$ 47,336.00	7/1/2020	6/30/2021	Set-Up
G53813-Grant 2020 CCH Block Grant Vivitrol	4895.Department Of Public Health	\$ 873,045.00	7/1/2020	6/30/2021	Set-Up
G53830-Grant 2018 CCH ATSU Student Faculty Program Director	4895.Department Of Public Health	\$ 2,625.00	6/1/2018	5/30/2021	Set-Up
G53831-Grant 2020 CCH Collaboration of Helpers Lowering Deaths of Children	4895.Department Of Public Health	\$ 181,801.00	10/1/2019	9/30/2022	Set-Up
G53832-Grant 2019 CCH Partnership to Sup Data-driven Responses to Emerging Tx	4895.Department Of Public Health	\$ 194,149.00	9/1/2019	8/31/2021	Set-Up
G53836-Grant 2020 CCH Justice and Mental Health Collaboration Project	4895.Department Of Public Health	\$ 181,801.00	10/1/2019	9/30/2022	Set-Up
G53843-Grant 2019 CCH Syphilis Prevention Services Among Women	4895.Department Of Public Health	\$ 329,858.00	7/1/2019	6/30/2022	Set-Up
G53852-Grant 2020 CCH Illinois Family Planning Program STE	4895.Department Of Public Health	\$ 478,157.00	1/1/2020	6/30/2021	Set-Up
G53854-Grant 2020 CCH Illinois Family Planning Program FED	4895.Department Of Public Health	\$ 155,491.00	1/1/2020	6/30/2021	Set-Up
G53856-Grant 2020 CCH Healthy Start Init Elim Racial/Ethnic Disparities	4895.Department Of Public Health	\$ 58,053.00	#N/A	#N/A	Not Set-Up
G53858-Grant 2019 DPH Local Health Protection FED	4895.Department Of Public Health	\$ 11,146.00	7/1/2019	7/21/2021	Set-Up
G53859-Grant 2020 CCH Cook County Offender Reentry Program	4895.Department Of Public Health	\$ 60,696.00	1/15/2020	1/14/2021	Set-Up
G53864-Grant 2020 CCH Bldg Bridges Btw Jails & Comm-Based Treat for Opioid	4895.Department Of Public Health	\$ 9,279.00	3/1/2020	8/31/2021	Set-Up
G53869-Grant 2019 CCH Demonstration Proj to Inc Substance Use Provider	4895.Department Of Public Health	\$ 380,435.00	9/30/2019	9/29/2021	Set-Up
G53871-Grant 2020 CCH A Multi-Level Genomic & Spatial Anal. Of MRSA Trans	4895.Department Of Public Health	\$ 4,120.00	3/11/2020	2/28/2025	Set-Up
G53872-Grant 2020 CCH Adv. Nurse Education Nurse Practitioner Residency	4895.Department Of Public Health	\$ 180,318.00	7/1/2020	6/30/2021	Set-Up
G53873-Grant 2019 DPH Overdose Data to Action (OD2A)	4895.Department Of Public Health	\$ 878,491.00	9/1/2019	9/29/2022	Set-Up
G53880-Grant 2020 DPH COVID-19 Crisis Grant 2020	4895.Department Of Public Health	\$ 175,288.00	3/16/2020	3/15/2021	Set-Up
G53894-Grant 2020 CCH Chicago Southside Early Diversion Program	4895.Department Of Public Health	\$ 247,500.00	9/30/2020	9/29/2021	Set-Up
G53895-Grant 2020 CCH Partnerships to Prevent Opioid Overdose Deaths P-POD	4895.Department Of Public Health	\$ 493,875.00	9/30/2020	9/29/2021	Set-Up
G53924-Grant 2021 DPH Comprehensive Local Health (State)	4895.Department Of Public Health	\$ 1,959,565.00	#N/A	#N/A	Not Set-Up
G53925-Grant 2021 DPH Comprehensive Local Health (Fed)	4895.Department Of Public Health	\$ 11,146.00	#N/A	#N/A	Not Set-Up
G53926-Grant 2021 DPH Emergency Preparedness	4895.Department Of Public Health	\$ 893,466.00	#N/A	#N/A	Not Set-Up
G53927-Grant 2021 DPH Cities Readiness Initiative	4895.Department Of Public Health	\$ 136,278.00	#N/A	#N/A	Not Set-Up
G53928-Grant 2021 DPH IL Tobacco Free Communities	4895.Department Of Public Health	\$ 572,360.00	#N/A	#N/A	Not Set-Up
G53930-Grant 2021 DPH Pre-school Vision & Hearing Screening	4895.Department Of Public Health	\$ 3,718.00	#N/A	#N/A	Not Set-Up
G53931-Grant 2020 DPH High Risk Infants & Follow-up	4895.Department Of Public Health	\$ 39,232.00	#N/A	#N/A	Not Set-Up

G53932-Grant 2021 DPH High Risk Infants & Follow-up (Fed)	4895.Department Of Public Health	\$ 78,464.00	#N/A	#N/A	Not Set-Up
G53933-Grant 2021 DPH High Risk Infants & Follow-up (State)	4895.Department Of Public Health	\$ 441,760.00	#N/A	#N/A	Not Set-Up
G53934-Grant 2021 DPH IL Breast & Cervical Cancer Screening (Fed)	4895.Department Of Public Health	\$ 199,342.00	#N/A	#N/A	Not Set-Up
G53935-Grant 2021 DPH IL Breast & Cervical Cancer Screening (State)	4895.Department Of Public Health	\$ 339,266.00	#N/A	#N/A	Not Set-Up
G53937-Grant 2020 CCH Great Lakes Hemophilia HRSA	4895.Department Of Public Health	\$ 1,581.00	6/1/2020	5/31/2021	Set-Up
G53938-Grant 2021 CCH Great Lakes Hemophilia HRSA	4895.Department Of Public Health	\$ 3,042.00	#N/A	#N/A	Not Set-Up
G53940-Grant 2021 CCH Great Lakes Hemophilia CDC	4895.Department Of Public Health	\$ 588.00	#N/A	#N/A	Not Set-Up
G53941-Grant 2021 CCH Chicago Early Southside Diversion (CSEDP)	4895.Department Of Public Health	\$ 457,208.00	#N/A	#N/A	Not Set-Up
G53942-Grant 2020 CCH Breast Feeding Peer Counselor	4895.Department Of Public Health	\$ 15,001.00	7/1/2020	6/30/2021	Set-Up
G53944-Grant 2021 CCH Adolescent Health	4895.Department Of Public Health	\$ 81,962.00	#N/A	#N/A	Not Set-Up
G53945-Grant 2021 CCH ANE-Nurse Practitioner Program	4895.Department Of Public Health	\$ 759,532.00	#N/A	#N/A	Not Set-Up
G53946-Grant 2021 CCH Healthy Start Initiative	4895.Department Of Public Health	\$ 1,497,712.00	4/1/2021	3/31/2022	Set-Up
G53947-Grant 2021 CCH Healthy Families IL	4895.Department Of Public Health	\$ 163,344.00	#N/A	#N/A	Not Set-Up
G53949-Grant 2021 CCH Cook County Offender Reentry	4895.Department Of Public Health	\$ 606,946.00	1/15/2021	1/14/2022	Set-Up
G53950-Grant 2020 CCH Chgo Cook County Breast CRISP	4895.Department Of Public Health	\$ 100,000.00	7/10/2020	6/30/2021	Set-Up
G53951-Grant 2020 CCH Healthy Families IL	4895.Department Of Public Health	\$ 653,341.00	7/1/2020	6/30/2021	Set-Up
G53960-Grant 2021 CCH Block Grant Vivitrol	4895.Department Of Public Health	\$ 693,708.00	#N/A	#N/A	Not Set-Up
G53961-Grant 2021 CCH Opioid STR	4895.Department Of Public Health	\$ 958,338.00	#N/A	#N/A	Not Set-Up
G53962-Grant 2021 CCH Advanced Nurse Education	4895.Department Of Public Health	\$ 795,890.00	9/30/2020	9/29/2021	Set-Up
G53963-Grant 2021 CCH Bldg Bridges Btw Jails & Comm-Based	4895.Department Of Public Health	\$ 55,668.00	#N/A	#N/A	Not Set-Up
G53964-Grant 2021 CCH A Multi-Level Genomic & Spatial Anal. Of MRSA Trans	4895.Department Of Public Health	\$ 24,712.00	#N/A	#N/A	Not Set-Up
G53965-Grant 2021 CCH Supplemental WIC	4895.Department Of Public Health	\$ 810,402.00	#N/A	#N/A	Not Set-Up
G53966-Grant 2020 DPH Covid-19 Contact Tracing	4895.Department Of Public Health	\$ 20,377,607.00	6/1/2020	5/31/2021	Set-Up
G53982-Grant 2020 DPH Covid-19 Contact Tracing - ELC	4895.Department Of Public Health	\$ 17,034,000.00	6/1/2020	5/31/2021	Set-Up
G54017-Grant 2020 CCH Racial Healing Illinois	4895.Department Of Public Health	\$ 30,000.00	10/30/2020	3/31/2021	Set Up
G53867-Grant 2020 CCH Provident/Hospital Association COVID-19 Preparedness and Response Activities	4895.Department Of Public Health	\$ 55,494.00	4/1/2020	4/9/2021	Set Up
G53868-Grant 2020 CCH Stroger Hospital/Hospital Association COVID-19 Preparedness and Response Activities	4895.Department Of Public Health	\$ 55,494.00	4/1/2020	4/9/2021	Set Up
G54032-Grant 2021 CCH Support COVID-19 Respnse At CCH	4895.Department Of Public Health	\$ 75,000.00	1/30/2021	12/31/2021	Set Up
G54012-Grant 2020 CCH Collab to Adv Reach, Equity, & System	4895.Department Of Public Health	\$ 121,998.93	9/30/2020	9/29/2021	Set Up
G54039-Grant 2021 CCH Acupuncture in the Ed (AED)	4895.Department Of Public Health	\$ 500,000.00	2/28/2021	2/27/2022	Set Up
G53784-Grant 2020 DPH Cities Readiness Initiative	4895.Department Of Public Health	\$ 147,767.00	7/1/2020	6/30/2021	Set Up
G54033-Grant 2020 DPH ISPAN	4895.Department Of Public Health	\$ 34,000.00	9/30/2020	9/29/2021	Set Up
G53787-Grant 2020 CCH Preschool Vision and Hearing	4895.Department Of Public Health	\$ 37,184.00	7/1/2020	6/30/2021	Set Up
G54045-Grant 2021 DPH COVID-19 Mass Vaccination	4895.Department Of Public Health	\$ 5,500,000.00	12/1/2020	11/30/2021	Set Up
G54049-Grant 2014 CCH Dept of of Commerce & Economic Oppor	4895.Department Of Public Health	\$ 1,500,000.00	10/1/2014	6/30/2022	Set Up
G53895-Grant 2020 CCH Partnerships to Prevent Opioid Overdose Deaths P-POD	4895.Department Of Public Health	\$ 493,875.00	9/30/2020	9/29/2021	Set Up
G54048-Grant 2021 CCH Cook County Project Mend	4895.Department Of Public Health	\$ 65,000.00	12/31/2020	12/31/2021	Set Up
G54047-Grant 2020 CCH COVID-19 Electronic Health Data Initiative	4895.Department Of Public Health	\$ 55,000.00	10/1/2020	7/31/2021	Set Up
G53549-Grant 2021 CCH Offender Reentry	4895.Department Of Public Health	\$ 646,332.00	1/15/2021	1/14/2021	Set Up
G54046-Grant 2021 CCH Chicago Healthcare System for Prep and Response	4895.Department Of Public Health	\$ 15,000.00	7/1/2020	6/30/2021	Set Up



# Cook County State's Attorney

# FY2021 Mid-Year Budget Review

---

---

## State's Attorney

**Objective:** Update on FY2021 Goals and Objectives, review FY2021 YTD budget, FY2020 year-end projections and operational lessons learned in the midst of the COVID-19 public health crisis.

### I. Update on FY2021 Initiatives and Goals

- **FY2021 Initiative/Goal #1**

Alternative Prosecution Programs

While the COVID-19 pandemic prevented many diversion programs from operating, the Alternative Prosecution and Sentencing Unit established a new diversion program for emerging adults charged with delivery of a controlled substance. Prior to the pandemic, this population was frequently held in-custody on D-Bonds. This program was developed in partnership with other Cook County justice system partners through the Safety and Justice Challenge.

- **FY2021 Initiative/Goal #2**

The Gun Crime Strategies Unit (GCSU)

The GCSU was developed by State's Attorney Kim Foxx in response to the rising violence in Chicago in 2016. GCSU Assistant State's Attorneys (ASAs) are currently embedded in six of the most violent police districts in Chicago. Those districts include the 3rd, 6th, 7th, 10th, 11th, and 15th Districts located on the South and West sides of the city. Working in conjunction with the Commanders, District Intelligence Officers, and other Chicago Police Department personnel in these districts, the GCSU ASAs and police identify the individuals who are driving violence in these districts and vertically prosecute any case involving a driver of violence. GCSU ASAs prosecute all manners of felony cases. The GCSU ASAs are cross designated as Special Assistant United States Attorneys (SAUSAs) and can prosecute cases in federal court in the Northern District of Illinois. GCSU ASAs work closely with our law enforcement partners in the Chicago Police Department as well as the United States Attorney's Office, the FBI and ATF. Building on the initial success of the GCSU, the SAO looks to expand the GCSU model into other Chicago police districts as well as Calumet City.

- **FY2021 Performance Metrics**

For fiscal year 2021, SAO is focused on returning the criminal courts to their full capacity. The SAO has set 2021 targets with the assumption that future disruption to the courts is minimized. Because of the pandemic's impact on the courts, court cases length as increased and the rate of cases being opened has been out passing the rate of cases being closed. This impact can be clearly seen in the 2021 YTD metrics which are based on Dec 20 through June 21. As Cook County turns the corner on COVID, the SAO is optimistic that 2<sup>nd</sup> half of 2021 will prove to be more efficient.

# FY2021 Mid-Year Budget Review

Performance Metric Name	2019 Actual	2020 Actual	2021 Target	2021 Actual YTD
Chicago Felony Court-Cases Closed	18,978	10,625	20,000	6,393
Chicago Felony Court-Cases Closed per Case Arraigned	.93	.73	1.40	.72
Chicago Felony Trial-Avg. Closed Case Length in Days	235	201	300	368
Suburban Felony Court-Cases Closed	10,379	5,855	8,000	3,796
Suburban-Felony Court Cases Closed per Case Arraigned	.91	.68	1.30	.86

## II. FY2021 Revenue (for revenue generating offices)

Comparison of YTD budget (as of 5/31/2021) vs YTD actual revenue with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.

Revenue	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
State of Illinois	\$85,070	\$87,587	\$2,517	2.9%

- Explanation of variances greater than 1% and \$1 million
  - Personal property replacement taxes collected by the State of Illinois and paid to local governments to replace money that was lost by local governments when their powers to impose personal property taxes on corporations, partnerships, and other business entities were taken away. This revenue reimburses the salary of the State's Attorney.
- What corrective action will be taken?
  - No corrective action needed. The amount to be reimbursed is flat; the variance is a result of the projected YTD budget which is an estimate on the distribution's timing.

## III. FY2021 Expenditure Projections

Comparison of YTD budget (as of 5/31/2021) vs YTD actual expenses with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
Personnel	\$ 59,240,419	\$ 55,802,109	\$ 3,438,310	5.8%
Contractual Services	\$ 1,491,598	\$ 778,816	\$ 712,782	47.8%
Supplies and Materials	\$ 585,870	\$ 394,249	\$ 191,620	32.7%

# FY2021 Mid-Year Budget Review

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
Operations and Maintenance	\$ 1,851,251	\$ 1,829,826	\$ 21,424	1.2%
Capital Expenditures				
Rental and Leasing	\$ 204,662	\$ 204,661	\$ 1	0.0%
Contingencies and Special Purposes	\$ 384,728	\$ 39,331	\$ 345,397	89.8%
<b>Total</b>	<b>\$63,758,527</b>	<b>\$59,048,993</b>	<b>\$4,709,534</b>	<b>7.4%</b>

- Explanation of variances greater than 1% and \$1 million
  - **Personnel** — Due to the nature of the attorney licensing process in the State, the majority of Assistant State’s Attorney (ASA) hiring occurs after the July bar examination, so it is not unusual for the SAO to carry vacancies in the first half of the fiscal year which represents the variance of the YTD Budget to the YTD Actuals.
  - **Contractual Services** — Due to court closures, the office is receiving less expenditure payment requests associated with case activity, notably court reporting and the acquisition of medical records, expert witness fees, etc. which largely make up this funding category. Additional funds in this category unspent are for support services, activity that has be unrealized due to the pandemic and its impact on hiring.
  - **Supplies and Materials** — There is currently a significant surplus of unspent funds in the office supply account. This account is the central exchange for all District Offices, the Leighton Court Office and Administrative offices, such as 69West Washington and the Daley Center. As a result of the stay-at-home order related to COVID-19, less consumption of supplies is occurring. Where needed, COVID-19-related Personal Protective Equipment (PPE) or other COVID-19 needs have been supported collectively by the Department of Homeland Security, making it unnecessary to use SAO appropriated funds for such. As the SAO fully returns to the work environment, needed PPE will be evaluated, possibly resulting in increased spending.
  - **Contingencies & Special Purpose** — Various end-of-the-year transactions that supplement grant funding (cash matches). Future year’s budget allocation will reflect and fall expenditure to prevent the reporting of a variance.
  
- What corrective action will be taken if required?
 

No corrective action is planned, future spend is dependent on the return of normal operating conditions.



# FY2021 Mid-Year Budget Review

---

---

## IV. Status of FY2021 Hiring

Please provide a status (as of 5/31/21) on the office's hiring efforts to date and planned through the end of the year. This section applies to only operating fund positions. For OUP, please provide responses at the Bureau-level. For all other elected/appointed offices, please provide responses at the office/department-level.

Bureau/Department*	# of FY2021 Appropriated FTE	# of Filled Positions	# of Vacant Positions
State's Attorney	1,170	1,061	109

- If your office has vacant positions, please provide an indication of what percentage of vacancies are anticipated to be filled by fiscal year-end and what actions are currently in place to help achieve that goal.

The SAO's goal is to fill 100% of the vacancies by fiscal year end. Currently there are 121 vacancies in the office, 75 of which have pending employment activity for August 1<sup>st</sup>. The remaining 46 consists of attorney positions that are currently in the hiring /interviewing process and non-attorney positions that will be filled after required Collective Bargaining and or other posting timeframe and interviews.

- To the extent your agency has positions vacant as of 5/31/21, please provide the Board information on what, if any, challenges your office has faced in filling the positions.

The legal job market like many others is faced with the challenge of attracting talented lawyers. This has been exacerbated by the COVID-19 virus and the dip in law school admissions. The SAO is working to meet the hiring needs of the office through the implementation of a robust recruitment schedule. Additionally, the office has expanded its geographical reach in an effort to attract candidates from a wider pool with the Uniform Bar Exam that allows attorneys to change jurisdictions with greater ease. In addition to expanding the pool of applicants, the SAO has expanded its sourcing, is looking to add an application tracking system to help better capture candidate's information, aggregate data, index resumes more efficiently and improve onboarding. Further, the SAO is developing an initiative to create interest in working in a prosecutor's office as early as high school.

# FY2021 Mid-Year Budget Review

## V. FY2021 Contracts

Please provide a list of your office's existing and anticipated contracts for FY2021 in the format provided below. (Feel free to attach this list separately if more room is needed)

Vendor Name	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*	Department
<b>Chicago United Industries Ltd</b>	Audio Video Presentation Equipment	\$9,904.00	11/2/2020	11/1/2021	Expiring-Nothing further needed	SAO Management Information Services (MIS) AVU
<b>Appriss Inc.</b>	Victim Incident Notification Everyday Services	\$786,000.00	11/1/2018	10/31/2021	New contract requested in Procurement	SAO Victim Witness
<b>Pitney Bowes</b>	Postage Machines, Maintenance and Meters	\$177,466.52	12/20/2019	12/19/2021	Renewing & increasing (\$30K meters & maintenance, initial amt include machines)	SAO Administration
<b>Enterprise Fleet Management</b>	Vehicle Leasing and Maintenance	\$815,374.40	6/1/2020	5/31/2024	Active ( 20 vehicles)	SAO Administration Fleet
<b>LexisNexis</b>	Legal Online Research and Related Products	SAO \$502,110.00 Total \$1,675,800	10/1/2020	9/30/2023	Active	Countywide * Budget Lead / SAO was Lead
<b>West Publishing Corp DBA West, A Thomson Reuters Business</b>	Legal Online Research and Related Products	SAO \$36,348.00 Total \$1,090,581.72	10/1/2020	9/30/2023	Active	Countywide * Budget Lead / SAO was Lead
<b>Sutton Ford</b>	Countywide Vehicles	SAO Allotment \$613,803.50 Total \$1,207,878.76	6/1/2021	5/31/2022	Active	Countywide * SAO Lead
<b>BCR Automotive DBA Roesch Ford</b>	Countywide Vehicles	SAO Allotment \$27,517.00 Countywide Total \$299,877.00	5/1/2021	4/30/2022	Active	Countywide * BOA Fleet Lead SAO participant

# FY2021 Mid-Year Budget Review

Vendor Name	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*	Department
Twomaytoz	Food service for impaneled Jury Trials and Victim Witness	SAO Allotment \$47,625.00 OCJ-Total \$299,877.00	8/17/2018	8/16/2021	New contract request in-process by OCJ	Office of the Chief Judge
Galls, LLC.	Ballistic Vests	SAO Allotment \$33,075.00 Total \$454,086.25	11/1/2019	10/31/2022	Increase request in-process to include SAO	Sheriff's Office
Paper Solutions, Inc.	Printed File Jackets and Folders	SAO Allotment \$45,170.00 Total \$2,674,665.00	8/16/2020	8/15/2023	Active	Countywide Clerk of the Circuit Court Lead Dept
OVE Inc. DBA Century Springs	Countywide Bottled Drinking Water	SAO Allotment \$94,691.00 Total \$782,348.22	5/18/2021	5/17/2024	Active	Countywide (pending BAM placement of ION machines)

- \*For any contract that is expiring this year, please indicate:
  - Whether the contract will be renewed, extended or re-bid.
  - If re-bid, the status of the procurement

## VI. Capital Equipment Updates

*Please provide a list of your office's FY2021 capital equipment projects and the status of projects in the format provided below. (Feel free to attach this list separately if more room is needed)*

Capital Equipment Project	Project Status (Not Started/Started/Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
030 SAO Audio & Visual Equipment	Started	Completing review of availability on marketplace and finalizing specifications, expected completion October 2021
033 SAO Vehicle Replacement Proposal	Started	Purchase Order provided to vendor, awaiting delivery of vehicles
041 SAO Supplemental Colling for Press Room	Completed	Completed

# FY2021 Mid-Year Budget Review

Capital Equipment Project	Project Status (Not Started/Started/ Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
206 SAO Case Management System	Delayed	RFP in process with the OCPO; contract award anticipated during 4Q21
25763 SAO Furniture Proposal Community Justice Centers	Delayed	Requested rollover of funding due to lease acquisition in progress (Two locations: West and South)

## VII. Grant Funding

Grant Name	Department	Appropriated Award Amount	Awards Start Date	Award End Date	Grant Set-Up Status
G53550-Grant 2018 SAO Gun Crime Strategies TF	1250.SAO	\$185,000	10/1/2017	9/30/2021	Set-Up
G53582-Grant 2018 SAO Equitable Sharing Program - Treasury	1250.SAO	\$1,082,550	12/1/2017	11/30/2022	Set-Up
G53583-Grant 2018 SAO Equitable Sharing Program - Justice	1250.SAO	\$2,344,759	12/1/2017	11/30/2022	Set-Up
G53605-Grant 2019 SAO Internet Crimes Against Children	1250.SAO	\$210,249	10/1/2018	9/30/2021	Set-Up
G53606-Grant 2019 SAO Law Enforcement Prosecution and County Victim Assistance	1250.SAO	\$187,040	7/1/2019	12/31/2020	Set-Up
G53723-Grant 2018 SAO Human Trafficking Task Force	1250.SAO	\$169,551	10/1/2018	9/30/2021	Set-Up
G53744-Grant 2020 SAO Appellate Assistance	1250.SAO	\$2,461,585	7/1/2020	6/30/2021	Set-Up
G53745-Grant 2020 SAO Title IV-D STATE	1250.SAO	\$5,781,064	7/1/2020	6/30/2022	Set-Up
G53746-Grant 2020 SAO Title IV-D FED	1250.SAO	\$11,222,066	7/1/2020	6/30/2022	Set-Up
G53747-Grant 2020 SAO Complex Drug Prosecution	1250.SAO	\$571,103	10/1/2020	9/30/2021	Set-Up
G53748-Grant 2020 SAO Community Justice Center	1250.SAO	\$196,346	7/1/2020	6/30/2021	Set-Up
G53749-Grant 2020 SAO Human Trafficking Coordinator	1250.SAO	\$75,362	7/1/2020	6/30/2021	Set-Up
G53750-Grant 2020 SAO Victim Sensitive Interview IAG	1250.SAO	\$100,429	7/1/2020	6/30/2021	Set-Up
G53777-Grant 2020 SAO Domestic Violence MDT	1250.SAO	\$18,364	1/1/2020	12/31/2020	Set-Up
G53778-Grant 2020 SAO Sexual Assault Multidisciplinary Team (MDT)	1250.SAO	\$42,024	1/1/2020	12/31/2020	Set-Up
G53818-Grant 2019 SAO Combating Violence Crime	1250.SAO	\$201,458	10/1/2019	9/30/2021	Set-Up
G53823-Grant 2019 SAO Intellectual Property Enforcement Program	1250.SAO	\$186,925	10/1/2019	9/30/2021	Set-Up
G53824-Grant 2019 Improving Criminal Justice Response to Sexual Assault	1250.SAO	\$546,109	10/1/2019	9/30/2022	Set-Up
G53825-Grant 2019 SAO Justice Reinvestment Program	1250.SAO	\$793,064	10/1/2019	9/30/2022	Set-Up

# FY2021 Mid-Year Budget Review

Grant Name	Department	Appropriated Award Amount	Awards Start Date	Award End Date	Grant Set-Up Status
G53826-Grant 2020 SAO Prosecuting Cold Cases DNA Program	1250.SAO	\$295,603	1/1/2020	12/31/2022	Set-Up
G53845-Grant 2020 SAO Facility Dog Program	1250.SAO	\$7,000	1/1/2020	12/31/2027	Set-Up
G53847-Grant 2020 SAO Post Conviction DNA Grant	1250.SAO	\$469,585	1/1/2020	12/31/2021	Set-Up
G53897-Grant 2021 SAO Law Enforcement Prosecution & County Victim Assis	1250.SAO	\$2,895,269	1/1/2021	12/31/2021	Set-Up
G53898-Grant 2021 SAO Skokie Adult Drug Treatment Court	1250.SAO	\$400,000	#N/A	#N/A	Not Set-Up
G53900-Grant 2021 SAO Sexual Assault/Domestic Violence Specialist	1250.SAO	\$21,670	#N/A	#N/A	Not Set-Up
G53901-Grant 2021 SAO Hidden Victim Support Group	1250.SAO	\$10,800	#N/A	#N/A	Not Set-Up
G53902-Grant 2021 SAO Domestic Violence MDT	1250.SAO	\$225,204	1/1/2021	12/31/2021	Set-Up
G53903-Grant 2021 SAO Sexual Assault MDT	1250.SAO	\$487,462	1/1/2021	12/31/2021	Set-Up
G53905-Grant 2021 SAO Internet Crimes Against Children	1250.SAO	\$812,460	#N/A	#N/A	Not Set-Up
G53906-Grant 2021 SAO Project Safe Neighborhoods	1250.SAO	\$200,000	#N/A	#N/A	Not Set-Up
G53907-Grant 2021 SAO Human Trafficking Task Force	1250.SAO	\$1,000,000	#N/A	#N/A	Not Set-Up
G53909-Grant 2021 SAO Intellectual Property Enforcement Program	1250.SAO	\$273,393	#N/A	#N/A	Not Set-Up
G53910-Grant 2021 SAO Complex Drug Prosecution	1250.State's Attorney	\$806,854	#N/A	#N/A	Not Set-Up
G53913-Grant 2021 SAO Appellate Asst	1250.SAO	\$3,400,000	#N/A	#N/A	Not Set-Up
G53914-Grant 2021 SAO Walgreens	1250.SAO	\$6,000	#N/A	#N/A	Not Set-Up
G53917-Grant 2021 SAO IL DCFS-Child Sexual Abuse Specialist	1250.SAO	\$37,932	#N/A	#N/A	Not Set-Up
G53918-Grant 2021 SAO IL Attorney General Child Sexual Abuse Specialist	1250.SAO	\$18,600	#N/A	#N/A	Not Set-Up
G53975-Grant 2020 SAO Criminal Tax Fraud Program	1250.SAO	\$408,155	8/1/2020	7/31/2021	Set-Up
G53976-Grant 2020 SAO Motor Vehicle Grant	1250.SAO	\$409,667	3/1/2020	6/30/2021	Set-Up
G54005-Grant 2020 SAO Child Sexual Abuse Specialist	1250.SAO	\$29,018	7/1/2020	6/30/2021	Set-Up
G54007-Grant 2020 SAO VCVA - Hidden Victim Grant	1250.SAO	\$10,500	7/1/2020	6/30/2022	Set-Up
G54020-Grant 2021 SAO Victims of Crime Act Multi-Victim	1250.SAO	\$282,416	12/24/2021	11/30/2021	Set Up
G53897-Grant 2021 SAO Law Enforcement Prosecution and County Victim Assistance	1250.SAO	\$1,375,000	1/1/2021	1/31/2022	Set Up

# FY2021 Mid-Year Budget Review

---

---

- Please detail your office's efforts this year to seek out new sources of grant funding. The office is applying for and anticipates receiving funding for all grants listed. Awards with a status of "not set up" are the current grant's successor. Additionally, the SAO is applying for two new grants:

## **Putting a Stop to Domestic Violence (PAST DV) Program \$550,000**

The PAST DV Program will: Goal #1) Increase batterer's intervention services to offenders without increasing collateral damage of a DV conviction and Goal #2) Reduce future violence and recidivism rates for graduates of the program.

The three main components of the proposed program are to: 1) establish a separate docket with a dedicated judge specifically for the PAST DV Program participants; 2) staff dedicated partner abuse intervention groups for the program, and 3) provide support, services, and safety planning for victims of program participants. This program will use a promising practice-based approach toward this project. The groups will use the Moral Reconciliation Therapy (MRT) approach for the batterer's intervention program.

## **First Bridge Program \$340,000**

Establish a pre-plea diversion program that connects low-level offenders charged with Unlawful Use of a Weapon (UUW) or Aggravated UUW (Agg UUW) to services, based on their needs. The goal of the program is to de-escalate the risk of potential violence and prevent individuals with little to no other criminal history from obtaining a conviction. This program would provide meaningful interventions, in lieu of probation or incarceration, beginning in three Chicago Police Department Districts (4, 5, and 22) whose cases are heard in Cook County's 5th Circuit Court District, Bridgeview.

- How many full-time or part-time staff members in your office are responsible for the administration of grants? (*Indicate how many are full-time and how many are part-time*)  
The SAO's Program and Development Unit consists of one Director and two Program Specialists; a total of three full-time staff dedicated to grants.

## **VIII. COVID-19 Operational Impacts**

*Please respond to each question below and provide details and take-aways about your operations as it relates to the COVID-19 public health crisis.*

- Describe any initiatives you have implemented that have resulted in greater efficiencies within your operations and how such initiatives can or will be carried forward into your operations as we transition back to full operation. Are there additional cost-saving or efficiency-saving measures you envision incorporating into your operations as a result of lessons learned during the pandemic?  
During COVID-19 the office shifted planned attendance for several conferences or training activities (which included travel) to online or streaming platforms if offered by the vendor. Where possible, the office would like to continue to engage vendors to provide remote

# FY2021 Mid-Year Budget Review

---

---

learning, training or conference options. While there is an inherent value to staff meeting and learning in an environment with their office colleagues and others, cost was saved as a result of non-travel and in many instances more staff were able to participate given the flexibility.

- How did you incorporate technology and digital access into your processes in the midst of COVID-19? The SAO migrated from network drives to OneDrive and SharePoint. Laptops were deployed laptops and staff learned to utilize Microsoft Teams to “be together” while apart. E-Filing rolled out 6.29.2021 - Odyssey Efile IL allows all attorneys to file and serve documents electronically. Attorneys have the option of using the e-file system to file and serve pleadings, but they are not required to do so. Pleadings may still be filed by all parties in all the traditional methods.

- Are you contemplating implementing more innovative/transformational technological initiatives to systematically transform operations within your office and improve public accessibility? How can your office accelerate these improvements and what impact would that have on your budgets?

The office has always envisioned using less paper and reducing the number of printers; COVID19 has demonstrated the ability to move information throughout the supply and information chain without paper and all its underlying costs (printer, toner, postage, delivery) Continuing to strive toward removing paper from day-to-day operations will save money on physical and human resources while shrinking the office’s carbon footprint.

The Office of the Chief Judge is leading a collaborative effort with the State's Attorney's Office, Public Defender's Office, Sheriff's Office, Clerk of the Circuit Court, and Offices Under The President of the Cook County Board of Commissioners, to provide state-of-the-art evidence presentation technology in all criminal, civil and traffic courtrooms throughout Cook County. The proposed system will enable litigants to present physical and digital evidence in criminal, civil and traffic matters in a uniform and standardized way in any courtroom, thus eliminating the need for departments to purchase separate, and, oftentimes, duplicate presentation equipment.

## IX. FY2022 Preliminary Forecast

Below is the target for the entire elected or appointed official’s budget. Department level targets are available in the Hyperion budgeting system.

<b>FY2022 Budget Target</b>	<b>\$139,037,132</b>
-----------------------------	----------------------

- Please provide preliminary ideas of how your office is planning to meet your budget target for FY2022.

The SAO tentatively feels that it will be able to meet its budget target. The office recognizes that the 4% or \$5,437,582, increase over last year’s appropriation is a significant investment into the office’s mission and will make a best attempt to stay within that funding mandate.



Cook County Clerk



# FY2021 Mid-Year Budget Review

---

---

## County Clerk

**Objective: Update on FY2021 Goals and Objectives, review FY2021 YTD budget, FY2020 year-end projections and operational lessons learned during the COVID-19 public health crisis.**

The Cook County Clerk's Office is committed to providing quality and efficient service to the public in our four major divisions, Vital Records, Real Estate & Tax Services, Elections and Recording Operations. In addition, we manage an Election Operations Center which houses our election equipment and Clerk records. We have six funds, which includes our Corporate Fund and five Special Funds: Elections, Automation, Document Storage, GIS, and Real Estate Housing.

The focus for the office for FY2021 continues to be efficiency in operations, advocacy, cybersecurity, accuracy.

The Clerk is the Chief Election Authority for all towns and villages in suburban Cook County, which total more than 125 individual communities. This includes providing all voting information and services to the public, including voter registration, mail voting, early voting, and election day voting.

FY 2021 continues to be a challenge as we shift from the pandemic. Vital Records, Tax Services, and Recordings are critical, public facing functions in which we continue to make shifts in our processes to serve customers quickly, efficiently, and safely.

We are continuously assessing the office for operating efficiencies, economies of scale, and internal control enhancements to properly employ our fiduciary duties, by serving the citizens of Cook County and managing taxpayer dollars.

## I. Update on FY2021 Initiatives and Goals

- **Assumption of Duties-Recording Operations Division Consolidation Actions:** The assumption of duties included, but was not limited to, hiring of staff to perform Recorder of Deeds operational functions and duties, consolidation of websites, the analysis, assessment, and implementation of outdated technology (i.e., servers, maintenance, software, equipment, and other), reduce recordings backlog, and establish new indexing servicer. We were successful in hiring to fill needed positions by 12/3/2020. We are increasing our usage of electronic recording, thus reducing the "foot traffic" to visit our office. All recordings take place at Cook County Building, 118 N. Clark Street.
- **Real Estate & Tax Services Advancements:** Maintain efficiency toward the next tax-cycle which includes web-portal enhancements planned as part of the IPTS implementation and with stand-alone improvements to fully automate levy submissions. In addition, we will be expanding our electronic capabilities for sharing redemption documentation between taxpayers and tax buyers.
- **Technology Infrastructure Enhancements:** Completion of Phase II roll out of the new Cashiering, Accounting System and Document Management platform in Real Estate & Tax Services and implementation of the accounting-general ledger software upgrade in both Tax Services and Recording Operations. This platform replaces our legacy system creating processes and workflow efficiencies, reducing any revenue slippage, and one platform for the key revenue collection divisions.

# FY2021 Mid-Year Budget Review

---

---

- **Information Security Improvements:** Upgrade cybersecurity systems to stay ahead of the ever-evolving cybersecurity threat environment, with specific focus on improving the resiliency of software code and backup systems. To date the Information Technology team has successfully assumed the technical responsibilities of the new Recording's Division creating a new server hardware and infrastructure platform, a new office -wide back up system, and deployed a new Elections Results system for display of election results on the Clerk's website. They worked diligently to successfully create an automated upload for the backlogged recordings to be indexed by an external vendor.
- **Election Services Accountability and Cybersecurity:** As an advocate for Election services, we are the only large jurisdiction in the nation to conduct in person live voting for pre-trial detainees in Cook County Jail voting. In addition, we are currently conducting elections in 12 languages. Nursing Home- Continuously advocate for nursing home residents to vote seamlessly without fear of COVID-19.
  - The Election Division rolled out the new voter equipment countywide for the 2020 Presidential Primary. All these machines underwent an extensive pre-election testing prior to voter-usage. The new equipment provides three measures of security via paper ballot, digital image, and results transmission.
  - Cook County and Chicago are the first Election authorities in a large municipality that conducts in person live voting at Cook County Jail. Pre-trial detainees that are eligible Cook County Voters have full and complete rights to vote. This process started in March of 2020 and in 2021 the Clerk was the first Election Authority to conduct municipal Elections at Cook County Jail. It is an incredibly important process that is humbling to administer.
  - Our most recent election was the Consolidated Election this past April. It is one of the most complex elections in the United States. This past election there were more than 2,500 candidates running in a total of 1,025 races in municipalities, townships, school districts, park districts, library districts and fire protection districts.
  - And just as we saw in the Presidential Election, the way voters cast their ballots in the Consolidated Election trended away from in person voting --- toward mail voting and early voting. And we do believe that this will be the wave of the future.
  - Mail ballot voting increased 487 percent between 2019 and 2021 and early voting increased nearly 20 percent from 2019 to 2021.
- **Vital Records Technology and Space Improvements:** As of June 2021, Cook County Vital Records began utilizing a new print process for all Marriage, Birth, Civil Union, Death front counter and back-office purchases. The new "Virtual Records Printer" was deployed to help improve three areas:
  - Reduction in paper waste and the spoilage of security paper.
  - Improve security paper tracking and reporting reducing theft and loss.

# FY2021 Mid-Year Budget Review

---

- Enhanced printing on security paper templates eliminating manual intervention.
- 1<sup>st</sup> Q FY2021 Vital Records relocated from the 50 W Washington to 118 N. Clark Suite #120 as part of the Clerk’s “Assumption of Duties”. Sharing the Suite with our Recording Operations improving our visibility and access to customers.
- In 2<sup>nd</sup> Q FY2021 Vital Records migrated from a legacy Notary Approval Platform to a Web based Platform. The system affords an automated tracking of Annual Notary Commissions reducing errors.
- 3<sup>rd</sup> Q FY2021 Vital Records will implement a Virtual Queuing System that will assist with managing the customer demand creating an opportunity for scheduling and appointment and holding a virtual position in line.

## II. FY2021 Revenue *(for revenue generating offices)*

*Comparison of YTD budget (as of 5/31/2021) vs YTD actual revenue with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021, will be reported in the upcoming monthly Revenue and Expense report.*

Revenue	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
County Clerk Fees	\$23,959,250	\$34,178,094	\$10,218,844	42.7%

The Clerk’s Recording Division is experiencing an increase in revenue due to the processing of 2020 backlogged recordings and 2021 overall being a “sellers’ market”. Due to the Pandemic in 2020, the Recorder of Deeds Office experienced a delay in processing recordings. After the Assumption of Duties, the Clerk’s focus was to get back on track with recordings. Therefore, back logged recordings are impacting 2021 revenue. In addition, according to real estate investors they are seeing housing sales and prices continuing to have a positive trend. Mortgage rates are low in which homeowners are taking advantage by refinancing.

The Treasurer’s Annual Tax Sale will dictate a significant portion of the revenue generated by the Real Estate & Tax Services Division for redemption purposes. The sale has been delayed for FY 2021 due to the Executive Oder. The new date has yet to be established, therefore revenue will be impacted by the delay.

# FY2021 Mid-Year Budget Review

### III. FY2021 Expenditure Projections

*Comparison of YTD budget (as of 5/31/2021) vs YTD actual expenses with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.*

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
<b>Personnel</b>	\$ 7,567,147	\$ 6,953,490	\$ 613,657	8.1%
<b>Contractual Services</b>	\$ 784,300	\$ 144,213	\$ 640,087	81.6%
<b>Supplies and Materials</b>	\$ 334,507	\$ 187,025	\$ 147,482	44.1%
<b>Operations and Maintenance</b>	\$ 487,022	\$ 477,523	\$ 9,499	2.0%
<b>Capital Expenditures</b>	-	-	-	-
<b>Rental and Leasing</b>	-	-	-	-
<b>Contingencies and Special Purposes</b>	(\$ 50,000)	-	(\$ 50,000)	100.0%
<b>Total</b>	<b>\$ 9,292,885</b>	<b>\$ 7,857,159</b>	<b>\$ 1,435,726</b>	<b>15.4%</b>

**Personnel:** The variation is due to several retirements creating vacancies in our Vital Records and Real Estate & Tax Services Divisions. In addition, we have outstanding positions to be filled from the Assumption of Duties consolidation.

**Contractual Services:** Projects associated with the Assumption of Duties have not been fully deployed as of 2<sup>nd</sup> quarter. For the recordings-indexing process, it has been outsourced to one of our revenue generating vendors. Thus, charges are being deducted from the preestablished revenue contract for index services rendered.

**Operations and Maintenance:** We are below the budgeted amount due to the delay in the deployment of the Real Estate & Tax Services Division cashing system. Thus, license payments are not due until the system has been fully deployed.

# FY2021 Mid-Year Budget Review

## IV. Status of FY2021 Hiring

*Please provide a status (as of 5/31/21) on the office’s hiring efforts to date and planned through the end of the year. This section applies to only operating fund positions. For OUP, please provide responses at the Bureau-level. For all other elected/appointed offices, please provide responses at the office/department-level.*

Bureau/Department*	# of FY2021 Appropriated FTE	# of Filled Positions	# of Vacant Positions
County Clerk	183	160	23

- **If your office has vacant positions, please provide an indication of what percentage of vacancies are anticipated to be filled by fiscal year-end and what actions are currently in place to help achieve that goal.**
- **To the extent your agency has positions vacant as of 5/31/21, please provide the Board information on what, if any, challenges your office has faced in filling the positions.**

For the Assumption of Duties (“AOD”) of the Recorder of Deeds Office, the Cook County Clerk’s Office must adhere to the employment-related policies, practices, and procedures referenced in the Assumption of Duties Hiring Plan when filling Shakman Non-Exempt positions. The Assumption of Duties Hiring Plan (“AOD Hiring Plan”) shall expire on December 1, 2021. There are several positions still vacant from the assumption of duties which will be filled by 4<sup>th</sup> quarter.

## V. FY2021 Contracts

*Please provide a list of your office’s existing and anticipated contracts for FY2021 in the format provided below. (Feel free to attach this list separately if more room is needed)*

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*
<b>Anvenu Insights and Analytics</b>	Recording Operations	Software Maintenance	\$85,000	9/4/2019	9/3/2021	Being Replaced by Onyx
<b>International Security Paper (ISP)</b>	Vital Records	Security Paper for Vital Records	\$410689	5/18/2020	5/17/2021	Procurement for Bid

The bulk of the Clerk contracts are for election services which support a broad range of election needs. Many are up for renewal and are being reassessed for rebids (i.e., movers for election equipment, ballot

# FY2021 Mid-Year Budget Review

printing, van leasing, and other). Many of the current contracts have been in place on average five years or more thus a rebid will potentially cause an increase in our contract fees.

## VI. Capital Equipment Updates

*Please provide a list of your office's FY2021 capital equipment projects and the status of projects in the format provided below. (Feel free to attach this list separately if more room is needed)*

Capital Equipment Project	Project Status (Not Started/Started/Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
Digitization of Recording Records	Not Started	Delayed until procurement process is completed.
Cashiering Solution Upgrade	Started	In progress.
Election Operation Center Asset/Inventory Tracking System	Started	In progress. Will piggyback on current records management contract.
Consolidated Website	Started	In progress. Rebuilding servers.
Taxpayer/Tax buyer Submission Payment Portal	Not Started	Delayed until Tax Cashiering System Upgrade is completed with Credit Card Services being applied.
Taxing District Portal	Not Started	Delayed until 2020 Tax Cycle is complete, and resources are available.
Website Security Upgrade	Started	Completed. Implemented the Edgewise Cyber Security package to protect against ransomware.

## VII. Grant Funding

Grant Name	Department	Award Amount	Award State Date	Award End Date	Grant Set Up Status
[a] G53989-Grant 2020 CC HAVA Cares Act	County Clerk	\$ 1,989,872	\$ 43,952	\$ 44,196	Set-Up
[a] G53996-Grant 2020 CC 2020 HAVA Election Security Grant	County Clerk	\$ 286,409	\$ 43,983	\$ 44,408	Set-Up

[a] - In FY21 Appropriation

[b] - Approved by Board/Budget Director

- Please detail your office's efforts this year to seek out new sources of grant funding.

# FY2021 Mid-Year Budget Review

---

---

- **How many full-time or part-time staff members in your office are responsible for the administration of grants?**

The HAVA Cares Act Grant is administered by our Elections Division and the HAVA Election Security Grant is administered by both our Election Division and Information Technology Department. Both are reimbursable grants for specific purchases and/or staffing resources utilized to perform the required election duties. Our office works diligently with the State to stay abreast of upcoming elections legislature which may require grant support.

## VIII. COVID-19 Operational Impacts

*Please respond to each question below and provide details and take-aways about your operations as it relates to the COVID-19 public health crisis.*

- **Describe any initiatives you have implemented that have resulted in greater efficiencies within your operations and how such initiatives can or will be carried forward into your operations as we transition back to full operation.**
  - **Are there additional cost-saving or efficiency-saving measures you envision incorporating into your operations because of lessons learned during the pandemic?**
- **How did you incorporate technology and digital access into your processes during COVID-19?**
- **Are you contemplating implementing more innovative/transformational technological initiatives to systematically transform operations within your office and improve public accessibility?**
  - **How can your office accelerate these improvements and what impact would that have on your budgets?**

### Election Services

#### **Making Enhancements for Flexibility, Accountability and Safety during Covid**

COVID-19 greatly impacted the elections as we had to change polling places within hours of the election due to the concern and safety of residents in nursing homes and other normal polling facilities. The Clerk administered six elections, and the 2020 Presidential Election was unprecedented --- in so very many ways. For the suburban primary and general elections held in April 2021, we were better prepared with proper PPE and readily available and less judges dropping out at the last minute.

Between March and November 2020, we worked around the clock to administer an election process that would be safe and secure. One that would provide flexibility for voters to choose a voting plan that they felt most comfortable with – whether that was voting by mail, early voting, or election-day voting.

We re-designed the entire mail ballot system. We petitioned and were acquired grant funds to complete an acquisition of equipment that is the most advanced mail ballot processing center in the State of Illinois.



# FY2021 Mid-Year Budget Review

---

---

With the nation experiencing a resurgence of Covid-19 in the fall months leading up to the General Election, we urged voters to take advantage of Early Voting and Vote by Mail, and they answered that call in historic fashion.

Suburban Cook County voters shattered previous voting records, with the highest level of voter participation recorded over any previous election. Early voting increased significantly, and voter registration was at an all-time high.

## **Real Estate & Tax Services Governed by State Statutes Impacting Redemptions**

The overall redemption process is 80% over the counter, yet 100% paper based. Our teams developed a detailed Business Continuity plan that would ease the concern of delinquent taxpayers. We implemented several new processes and procedures and ensured that each was highlighted on our website.

We electronically communicated with Tax Buyers to meet their needs in conjunction with the required state statutes. We created three new email boxes to manage customer request based on type of service needed. This allowed remote office staff to respond to the request and inquiries daily. We will keep the email boxes to easily determine customer needs and reduce customer foot traffic.

We are currently working with our technical team to develop a web-portal for customers to submit their request and pay electronically for documents needed. Our real estate footprint has changed due to COVID. We have instituted an in-office drop box in which a customer is in and out within 15 minutes by giving them the option to pay by check and we will mail the requested documentation.

## **Recording Operations Initiatives to Reduce Fiscal Impact to Customers**

As a result of Cook County's Proclamation of Disaster, the fees for recording Transfer of Death documents for the period of May 2020 through December 2020 was reduced by the County Board to give financial relief to submitters.

Due to Covid Pandemic, contactless drop off and pickup services were offered for County Agencies, FEDEX, UPS, City of Chicago, and Title Companies, by allowing these agencies to walk in their documents and drop off. This process has worked very efficiently and reduced the direct contact for safety purposes.

## **IX. FY2022 Preliminary Forecast**

<b>FY2022 Budget Target</b>	<b>\$19,753,005</b>
-----------------------------	---------------------

**Please provide preliminary ideas of how your office is planning to meet your budget target for FY2022.**



# FY2021 Mid-Year Budget Review

---

---

To meet our expenditure target, The Office of the Cook County Clerk (CCCO) is focused on continuous cost efficiencies, economies of scale, and implementing best practices. CCCO's goal is to submit a budget of personnel and non-personnel expenses that are reasonable based on the services provided and objectives for FY 2022. We will continue monitoring the Recording Operations Division's needs, derived from the assumption of duties to ensure the continuous flow of business.

FY 2022, revenue will be generated through four sources: Real Estate & Tax Services, Vital Records, Ethics, and Recording Operations. We do not plan to create any additional product offerings or new revenue streams but build upon our current services and ensure revenue accuracy.

Currently, the real estate market is in an upswing. Recordings Divisions revenue depends upon the continuous growth of the Real Estate (R/E) Market which fluctuates based on the economy. The R/E market dictates the transactions that come into our office. However, the R/E market can become uncertain at any time due to the outlook of business conditions, unemployment, and income impacted by COVID-19. In addition, revenue will be impacted by the timing of the various tax sales which will occur by the end of FY 2021 and beginning of FY 2022. Revenue from Vital Records will continue to be impacted by the need for the REAL ID in which the deadline continues to be extended.



# Cook County Board of Review

# FY2021 Mid-Year Budget Review

## Board of Review

**Objective:** Update on FY2021 Goals and Objectives, review FY2021 YTD budget, FY2020 year-end projections and operational lessons learned in the midst of the COVID-19 public health crisis.

### I. Update on FY2021 Initiatives and Goals

- **FY2021 Digital Appeals Processing System (DAPS) Enhancements**

- The CCBOR is meeting its goal. The CCBOR made improvements to the Illinois Property Tax Appeal Board (PTAB) workflow, Certificate of Error Process and the Exemption Application workflow. Many of the enhancements were accelerated by the Governor’s “Stay at Home” Order which forced CCBOR employees to work remotely.

- **FY2021 High Volume Subscription Service**

The CCBOR implemented the “Bulk Filing” feature of the subscription service for the 2020 tax year appeal session.

The “Bulk Filing” enhancement generated additional revenue for the County. This funding is helping the BOR outreach to underserved neighborhoods and communities, providing all property owners with access to the appeal process. The Board of Review is committed to serving all communities in Cook County.

- **FY2021 Virtual Non-Attorney and Attorney Hearings.**

- As a direct result of the Governor’s “Stay at Home” Order, the CCBOR did not conduct any “in person” hearings for the 2020 tax year session. Certain efficiencies were realized that will be implemented for the 2021 tax year session

### II. FY2021 Revenue (*for revenue generating offices*)

*Comparison of YTD budget (as of 5/31/2021) vs YTD actual revenue with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.*

Revenue	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
<b>Board of Review</b>	\$200,000	\$80,000	\$(120,000)	(60.0)%

- The current BOR revenue source is a “Data Subscription Service” provided to high volume users at the BOR. The product is a compiled data package of BOR appeal decisions which allows users to digitally organize their filings and results. The cost structure is based on appeal volume tiers. Users are invoiced annually at the beginning of the BOR Appeal Session. This revenue has yet to be received for this fiscal year. We anticipate meeting the revenue goals.

# FY2021 Mid-Year Budget Review

- For the 2020 Appeal Session, “Bulk Filing Service” was added. This service allowed users to bulk file appeals through a web-based system. It is anticipated this service will increase revenues.

### III. FY2021 Expenditure Projections

Comparison of YTD budget (as of 5/31/2021) vs YTD actual expenses with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
Personnel	\$ 6,404,582	\$ 6,288,045	\$ 116,537	1.8%
Contractual Services	\$ 90,435	\$ 37,212	\$ 53,223	58.9%
Supplies and Materials	\$ 82,487	\$ 55,411	\$ 27,076	32.8%
Operations and Maintenance	\$ 122,224	\$ 36,723	\$ 85,501	70.0%
Capital Expenditures	-	-	-	-
Rental and Leasing	\$ 27,414	\$ 24,810	\$ 2,604	9.5%
Contingencies and Special Purposes	-	-	-	-
<b>Total</b>	<b>\$ 6,727,143</b>	<b>\$ 6,442,202</b>	<b>\$ 284,941</b>	<b>13.8%</b>

### IV. Status of FY2021 Hiring

Please provide a status (as of 5/31/21) on the office’s hiring efforts to date and planned through the end of the year. This section applies to only operating fund positions. For OUP, please provide responses at the Bureau-level. For all other elected/appointed offices, please provide responses at the office/department-level.

Bureau/Department*	# of FY2021 Appropriated FTE	# of Filled Positions	# of Vacant Positions
Board of Review	142	135	7

The Board of Review anticipates hiring into all vacancies in the 3<sup>rd</sup> quarter as a ramp up to the 2021 appeal session.

### V. FY2021 Contracts

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*
Co-Star		Real Estate	83,000	7/1/2021		active

# FY2021 Mid-Year Budget Review

---



---

## VI. Capital Equipment Updates

Please provide a list of your office's FY2021 capital equipment projects and the status of projects in the format provided below. (Feel free to attach this list separately if more room is needed)

Capital Equipment Project	Project Status (Not Started/Started/Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
See Attached		

## VII. Grant Funding

Grant Name	Department	Award Amount	Award State Date	Award End Date	Grant Set Up Status
N/A					

## VIII. COVID-19 Operational Impacts

Please respond to each question below and provide details and take-aways about your operations as it relates to the COVID-19 public health crisis.

- Describe any initiatives you have implemented that have resulted in greater efficiencies within your operations and how such initiatives can or will be carried forward into your operations as we transition back to full operation.
  - Are there additional cost-saving or efficiency-saving measures you envision incorporating into your operations as a result of lessons learned during the pandemic?

Due to pandemic related health and safety concerns, the CCBOR did not conduct any “in person” hearings for the 2020 tax year session, pivoting to telephonic proceedings for non-attorney (“Pro Se”) matters and virtual proceedings via Microsoft Teams for attorney matters. Through informal polling of CCBOR stakeholders of the hearing process, namely, taxpayers and practitioners, the CCBOR learned that a number of invaluable lessons which are the following:

An integral component of the “Pro Se” hearings, is the Chief Clerk’s “pre-screening” process. Here, a CCBOR “case worker” contacts the non-attorney appellant who has requested a hearing to determine whether an “oral hearing” is necessary. The case worker will discuss the basis of the appeal, determine the required valuation evidence, if necessary, instruct the appellant on methods of evidence submission while highlighting the benefits of a desk review.

# FY2021 Mid-Year Budget Review

---

---

If it is determined that an appellant will speak with an analyst, the case will be scheduled for a telephonic hearing when the filing period ends. Complaints that proceed to hearing will be divided amongst the staffs and their respective hearing analysts. Each analyst will have assigned cases and be responsible for calling and conducting the hearing on a designated day. The appellant will be given a window of time to await such call.

Due to long standing spatial constraints related to the current CCBOR hearing room, both the appellant/tax payers, practitioners and CCBOR hearing officers faced audio and visual challenges which impacted the oral hearing experience. Specifically, due to the number of oral hearing participants speaking simultaneously in a constricted physical space, effective communication was, at best, a challenge. In addition, due to the current configuration of the CCBOR hearing room, the sharing of digital documentation amongst the parties was limited.

Virtual hearing proceedings addressed the aforementioned audio and visual challenges by allowing one on one communication and the utilization of the TEAMS “screen sharing” feature which were both beneficial to all parties.

The noted realized benefits will be adopted for the 2021 tax year session.

## IX. FY2022 Preliminary Forecast

<b>FY2022 Budget Target</b>	<b>\$14,776,153</b>
-----------------------------	---------------------

The BOR will explore all options of efficiencies across all expenses that will not prevent the BOR from fulfilling its responsibilities to the County and its constituents.



# Chicago Board of Election Commissioners

# FY2021 Mid-Year Budget Review

## Board of Election Commissioners

**Objective:** Update on FY2021 Goals and Objectives, review FY2021 YTD budget, FY2020 year-end projections and operational lessons learned in the midst of the COVID-19 public health crisis.

### I. Update on FY2021 Initiatives and Goals

- **FY2021 Initiative/Goal #1**
  - Successfully conducted the citywide Primary Election and Presidential Election during a pandemic with new mailing and voting equipment.
  - Provided safe voting options.
- **FY2021 Initiative/Goal #2**
  - Utilized the Board’s voter canvass in an effort to grow email lists to increase in efficient and timely communications with voters.
  - Increased Early Voting and Vote By Mail by 73% to a record high.

### II. FY2021 Revenue (for revenue generating offices)

*Comparison of YTD budget (as of 5/31/2021) vs YTD actual revenue with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.*

Revenue	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
Revenue Source #1	N/A			

- Explanation of variances greater than 1% and \$1 million
- What corrective action will be taken?

### III. FY2021 Expenditure Projections

*Comparison of YTD budget (as of 5/31/2021) vs YTD actual expenses with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.*

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
Personnel	\$ 217,072	\$ 215,104	\$ 1,968	0.9%
Contractual Services	\$ 407,000	\$ 123,124	\$ 283,876	69.7%
Supplies and Materials	-	-	-	-
Operations and Maintenance	-	-	-	-



# FY2021 Mid-Year Budget Review

<b>Capital Expenditures</b>	-	-	-	-
<b>Rental and Leasing</b>	-	-	-	-
<b>Contingencies and Special Purposes</b>	-	-	-	-
<b>Total</b>	<b>\$ 624,072</b>	<b>\$ 338,228</b>	<b>\$ 285,844</b>	<b>45.8%</b>

- Explanation of variances greater than 1% and \$1 million
- What corrective action will be taken if required?

## IV. Status of FY2021 Hiring

*Please provide a status (as of 5/31/21) on the office's hiring efforts to date and planned through the end of the year. This section applies to only operating fund positions. For OUP, please provide responses at the Bureau-level. For all other elected/appointed offices, please provide responses at the office/department-level.*

<b>Bureau/Department*</b>	<b># of FY2021 Appropriated FTE</b>	<b># of Filled Positions</b>	<b># of Vacant Positions</b>
<b>Board of Election Commissioners</b>	4	4	0

- If your office has vacant positions, please provide an indication of what percentage of vacancies are anticipated to be filled by fiscal year-end and what actions are currently in place to help achieve that goal. N/A
- To the extent your agency has positions vacant as of 5/31/21, please provide the Board information on what, if any, challenges your office has faced in filling the positions. N/A

## V. FY2021 Contracts

*Please provide a list of your office's existing and anticipated contracts for FY2021 in the format provided below. (Feel free to attach this list separately if more room is needed)*

<b>Vendor Name</b>	<b>Department</b>	<b>Contract Purpose</b>	<b>Contract Amount</b>	<b>Contract Start Date</b>	<b>Contract End Date</b>	<b>Contract Status*</b>
N/A						

- \*For any contract that is expiring this year, please indicate:
  - Whether the contract will be renewed, extended or re-bid.
  - If re-bid, the status of the procurement.

## VI. Capital Equipment Updates

# FY2021 Mid-Year Budget Review

Please provide a list of your office's FY2021 capital equipment projects and the status of projects in the format provided below. (Feel free to attach this list separately if more room is needed)

Capital Equipment Project	Project Status (Not Started/Started/Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
N/A		

## VII. Grant Funding

Grant Name	Department	Award Amount	Award State Date	Award End Date	Grant Set Up Status
N/A					

- Please detail your office's efforts this year to seek out new sources of grant funding.
- How many full-time or part-time staff members in your office are responsible for the administration of grants? (Indicate how many are full-time and how many are part-time)

## VIII. COVID-19 Operational Impacts

Please respond to each question below and provide details and take-aways about your operations as it relates to the COVID-19 public health crisis.

- Describe any initiatives you have implemented that have resulted in greater efficiencies within your operations and how such initiatives can or will be carried forward into your operations as we transition back to full operation.
  - Are there additional cost-saving or efficiency-saving measures you envision incorporating into your operations as a result of lessons learned during the pandemic?
- As a result of the work-from-home protocols put in place, we discovered a more efficient way to track registration data and employees' output. These metrics were used to measure the productivity of staff, which in turn, led to better overall management of registration responsibilities, resulting in greater efficiencies for the Registration Department and the Board as a whole.
  - Are you contemplating implementing more innovative/transformational technological initiatives to systematically transform operations within your office and improve public accessibility?
- As we were bring back staff on staggered shifts, we determined that we could cross train a large portion of our staff to help with projects at our warehouse, ensuring both their social distancing

# FY2021 Mid-Year Budget Review

---

---

compliance, as well as a major surge in our productivity in clearing a large backlog of projects which had been previously caused by a lack of warehouse staff.

## IX. FY2022 Preliminary Forecast

<b>FY2022 Budget Target</b>	<b>N/A</b>
-----------------------------	------------

- Please provide preliminary ideas of how your office is planning to meet your budget target for FY2022
- We have reviewed and updated projections based on previous elections.
- Based on previous years, each department has provided a list of their needs which will be considered, and they will ultimately receive a departmental budget and budgeting tool to assist the entire organization in staying within our provided budget.
- Communication of expectations and goals are more widely spread throughout the organization.
- We are preparing for emergencies.



Clerk of the Circuit Court

# FY2021 Mid-Year Budget Review

## Clerk of the Circuit Court

**Objective:** Update on FY2021 Goals and Objectives, review FY2021 YTD budget, FY2020 year-end projections and operational lessons learned in the midst of the COVID-19 public health crisis.

### I. Update on FY2021 Initiatives and Goals

#### ▪ FY2021 Initiative/Goal #1

Court Operations, e-Filing Program (Output Metric)	2019 Year End Actual	2020 Year End Actual	2021 Year to Date 2nd Quarter Actual	2021 Year End (Revised) Target
Number of e-Filings	3,017,961	2,087,971	1,070,000	2,200,000

- On July 1, 2018, e-Filing became mandatory for all civil areas of law. From 2019 to 2020 the number of e-filings that the Office of the Cook County Clerk of the Circuit Court (our Office) received decreased due to the COVID-19 pandemic. In the second quarter of FY2020 there were 378,000 e-filings and in the second quarter of FY2021, there were 502,000 e-filings, showing an increase due to higher use of the Courts by the public and operations returning to normal. We anticipate that the FY2021 target of 2,200,000 will be reached.

#### ▪ FY2021 Initiative/Goal #2

Court Operations Courtroom Clerks (Output Metric)	2019 Year End Actual	2020 Year End Actual	2021 Year to Date 2nd Quarter Actual	2021 Year End (Revised) Target
Number of cases filed (output)	729,980	463,021	199,481	495,000

- The number of case filings is separate from the number of e-filings. A single case may contain multiple e-filings. From 2019 to 2020, the number of case filings decreased considerably from 729,980 to 463,021 due to the COVID-19 pandemic. During the second quarter year-to-date of FY2021, there were 199,481 case filings. As stakeholders begin to conduct more business in the Courts and operations return to normal, our Office anticipates a slightly higher FY2021 target of 495,000 case filings compared to the 463,021 filings from last fiscal year.

# FY2021 Mid-Year Budget Review

## II. FY2021 Revenue (for revenue generating offices)

Comparison of YTD budget (as of 5/31/2021) vs YTD actual revenue with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.

	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
<b>402000-Fees and Lic</b>	28,487,500	27,749,605	(\$737,895)	(2.7%)

- The COVID-19 pandemic negatively impacted revenue streams, becoming the primary cause of the negative variance. As the Courts are used more by stakeholders and the general public, our Office's revenue will increase. We anticipate that the revenue variance at the end of FY2021 will be less than 1%.

## III. FY2021 Expenditure Projections

Comparison of YTD budget (as of 5/31/2021) vs YTD actual expenses with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
<b>Personnel</b>	\$43,844,907	\$39,898,306	\$3,946,601	9.0%
<b>Contractual Services</b>	\$384,863	\$289,741	\$95,122	24.7%
<b>Supplies and Materials</b>	\$338,764	\$60,079	\$278,684	82.3%
<b>Operations and Maintenance</b>	\$3,787,623	\$3,849,442	(\$61,819)	(1.6%)
<b>Capital Expenditures</b>				
<b>Rental and Leasing</b>	\$252,790	\$211,548	\$41,242	16.3%
<b>Contingencies and Special Purposes</b>				
<b>Total</b>	\$48,608,947	\$44,309,116	\$4,299,831	8.8%

# FY2021 Mid-Year Budget Review

---



---

<b>Personnel</b>	Positive variance during the first half of the year is due to vacant union and non-union positions. During the second half of FY2021 the variance will decrease but remain positive due to the Department of Budget and Management Services (DBMS) approval of the Request to Hire (RTH). In addition, we will fill 100 vacant positions before the end of FY2021's third quarter.
<b>Contractual Services</b>	Positive variance is mainly due to the unspent funds of the amount budgeted for the purchase or printing of City of Chicago and Suburban Tickets. Our Office currently has enough unused tickets in stock. The variance will be spent throughout the second half of the year. The anticipated variance at fiscal year-end is expected to be less than 1%.
<b>Supplies and Materials</b>	Positive variance is mainly due to unspent funds of the amount budgeted due to our Office using money from a different funding source to purchase PPE. Our Office anticipates this expenditure will be used more the second half of this fiscal year to purchase supplies to keep staff and the public safe.
<b>Operations and Maintenance</b>	Negative variance is due to the greater use of commercial licenses than was originally budgeted for under Maintenance & Repair Contracts in the first half of FY2021. The annual chargeback amount has been greater than the actual preloaded budgeted amount or the amount anticipated in the past.
<b>Capital Expenditures</b>	
<b>Rental and Leasing</b>	Positive variance exists because the full payment of the Panic Alarm Security System Software contract is not due yet. The positive variance should be gone by the end of the year upon full payment of the expenditure described.
<b>Contingencies and Special Purposes</b>	

## IV. Status of FY2021 Hiring

# FY2021 Mid-Year Budget Review

Please provide a status (as of 5/31/21) on the office's hiring efforts to date and planned through the end of the year. This section applies to only operating fund positions. For OUP, please provide responses at the Bureau-level. For all other elected/appointed offices, please provide responses at the office/department-level.

Bureau/Department*	# of FY2021 Appropriated FTE	# of Filled Positions	# of Vacant Positions
Clerk of the Circuit Court	1,256	1,038	218

- Our Office anticipates filling 100 of the 218 vacant positions by the end of the current fiscal year's third quarter. We expect to fill a considerable number of the remaining vacant positions during the fourth quarter.

## V. FY2021 Contracts

Please provide a list of your office's existing and anticipated contracts for FY2021 in the format provided below. (Feel free to attach this list separately if more room is needed)

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status
Chicago Tribune	Court Operations	Publication of Legal Notices - Court Ordered	\$102,000.00	8/1/2021	7/31/2022	Ongoing
CDW-G/SHI International	MIS	VMWare Support Subscription Production Technical Support-Licenses for server environment	\$29,434.77	8/5/2021	8/5/2022	Ongoing
CDW-G/SHI International	MIS	Maintenance for Idera SQL Diagnostic Manager Software-Licenses for troubleshooting server environment	\$13,297.30	8/17/2021	8/17/2022	Ongoing
CDW-G/SHI International	MIS	Maintenance and Technical Support for HP Hardware	\$204,528.86	10/1/2021	9/30/2022	Ongoing



# FY2021 Mid-Year Budget Review

Cummins - Allison Corp.	Court Operations	Maintenance of currency counters	\$59,964.00	10/15/2019	10/14/2021	Ongoing
Cummins - Allison Corp	Court Operations	Maintenance of currency counters	\$30,130.00	12/1/2021	11/30/2022	Tentative Date
Engineered Security Systems (ESS)	MIS	Maintenance for Preventative Hardware and Software for Camera Security Cashiering System	\$225,000.00	10/18/2021	10/17/2022	Ongoing
Powell Photography	Public Information	Photography/ Videography Services	\$12,500.00	10/25/2020	10/25/2022	Ongoing
Zuno Photography	Public Information	Photography/ Videography Services	\$12,500.00	10/25/2020	10/25/2022	Ongoing
Video Parachute	Public Information	Photography/ Videography Services	\$12,500.00	10/25/2020	10/25/2022	Ongoing
SHI International	MIS	Maintenance enhanced support Idera Precise SQL Licenses	\$10,000.00	10/30/2021	10/30/2022	Ongoing
SHI International	MIS	Maintenance and Technical Support Licenses for Images/troubleshooting in server environment	\$163,709.23	1/1/2022	12/31/2022	Re-instate
Microsoft	MIS	Maintenance for Microsoft Premier	\$92,421.00	1/6/2021	1/6/2022	Ongoing
Davis Bancorp	Court Operations	Armored Car Service	\$232,560.00	4/1/2018	5/31/2022	Ongoing
Tyler Technologies	MIS	Electronic Case Management	\$36,449,035.00	4/8/2021	4/8/2022	Ongoing
SHI International	MIS	Maintenance and Technical Support for Insight Software	\$17,265.31	5/1/2021	4/30/2022	Ongoing
Ensono	MIS	Mainframe Outsourcing Disaster Recovery Implementation	\$2,000,000.00	10/1/2021	9/30/2022	Ongoing

# FY2021 Mid-Year Budget Review

Paper Solutions	Court Operations	Supply and Delivery of City and Suburban Tickets	\$264,280.00	11/30/2021	11/30/2021	Ongoing
SHI International	MIS	VM Ware Enterprise Licenses - for server environment	\$47,868.95	8/14/2021	8/14/2022	Ongoing
CDW-G/SHI International	MIS	Maintenance for Idera Precise SQL Licenses - for server environment	\$40,518.80	10/31/2018	10/30/2023	Ongoing
CDW-G/SHI International	MIS	Maintenance for Idera ER/Studio Data ARCH Platform-Licenses for migration to CMS	\$21,810.31	11/9/2018	11/9/2023	Ongoing
Johnson Controls	Court Operations	Maintenance and Monitoring of Burglar/Fire Alarm Systems	\$79,236.30	5/15/2021	5/14/2026	Ongoing
Envelope Connection Inc.	Court Operations	Printing of Court Diversion Envelopes	\$151,200.00	9/1/2017	8/31/2021	Ongoing
NCR	Court Operations	Printing Court Diversion Envelopes	\$45,000.00	9/1/2021	8/31/2023	Tentative Date
TradeMark Products	Court Operations	Repair of Time Stamps, Court Sealers and Hand Stamps	\$86,840.00	8/28/2020	9/27/2023	Ongoing
TradeMark Products	Court Operations	Purchase of Hand Stamps	\$25,000.00	7/26/2021	7/25/2023	Tentative
Ove Water Services, Inc.	Court Operations	Countywide Water Delivery	\$40,000.00	5/1/2021	5/17/2024	Ongoing
Quadient/Neopost	Mailroom	Maintenance & Rental of Mail Meter Machine	\$622.00	12/1/2020	11/30/2221	Ongoing
Pitney Bowes	Mailroom	Rental for Connect Meter Postage Machines	\$1,071.00	4/1/2021	3/31/2022	Ongoing
Pitney Bowes	Mailroom	Maintenance: Postal Equipment and Mono Printer Module with Connect 2000 Feeder	\$1,337.16	4/1/2020	3/31/2021	Ongoing
Ove Water Services, Inc	Court Operations	Countywide Water Coolers	\$1,946.10	6/1/2021	11/30/2021	Ongoing
Paper Solutions	Court Operations	File Jackets	\$145,671.90	12/1/2020	11/30/2021	Ongoing
Countywide Contract	Court Operations	Legal Services	\$125,000.00	12/1/2019	11/30/2021	Ongoing

# FY2021 Mid-Year Budget Review

## VI. Capital Equipment Updates

Please provide a list of your office's FY2021 capital equipment projects and the status of projects in the format provided below. (Feel free to attach this list separately if more room is needed)

Capital Equipment Project	Project Status (Not Started/Started/ Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
Microfilm Readers	Started	We are working on amending an existing contract to purchase the microfilm readers, and anticipate completion by end of year.
Van for Records Management (2)	Delayed	We need a budgetary transfer and anticipate completion by end of year.
HPE Primera Enterprise Storage Solutions	Completed	Project was completed in FY2021.
Chairs	Started	We submitted SAC form to Assent Management, and anticipate completion by end of year.

## VII. Grant Funding

Grant Name	Department	Award Amount	Award State Date	Award End Date	Grant Set Up Status
G53795-Grant 2020 CCC Child Support FED	1335.Clerk Of Cret Crt Off.Of Clerk	\$394,206.00	7/1/2020	6/30/2021	Set-Up
G53795-Grant 2020 CCC Child Support FED	1335.Clerk Of Cret Crt Off.Of Clerk	\$203,076.00	7/1/2020	6/30/2021	Set-Up
G53972-Grant 2021 CCC Child Support Grant FED	1335.Clerk Of Cret Crt Off.Of Clerk	\$1,493,574.00	#N/A	#N/A	Not Set-Up
G53973-Grant 2021 CCC Child Support Grant STE	1335.Clerk Of Cret Crt Off.Of Clerk	\$151,169.00	#N/A	#N/A	Not Set-Up
G53998-Grant 2020 CCC Self-Represented Litigant Coordinator Grant	1335.Clerk Of Cret Crt Off.Of Clerk	\$10,000.00	8/1/2020	7/31/2021	Set-Up

# FY2021 Mid-Year Budget Review

---

---

- Please detail your office's efforts this year to seek out new sources of grant funding.
  - The following summarizes our Office's potential grants for FY2021.

## **Access to Justice - Self-Represented Litigant Coordinator Grant (seeking \$20K)**

- Our Office is requesting to be considered for the Court Navigator Network Self-Represented Litigant Coordinator 2021-2022 Grant Award. Funds awarded will be utilized for a Clerk Coordinator to spearhead our Office's newly created Family Law Self-Represented Litigant Customer Service Center (Center).
- Led by the Coordinator, the Family Law Self-Represented Litigant Customer Service Center will play a critical role in adequately supporting (Self-Represented Litigants) SRLs. Specifically, grant funds will be used to move frequently engaged SRL services from the inadequate and constricted existing space to a more functional, welcoming and customer friendly area.

## **Access to Justice - Online Dispute Resolution Grant (seeking \$19K)**

- Our Office would like to explore the possibility of implementing an automated dispute resolution system or Online Dispute Resolution (ODR) software.
- We currently use Odyssey software, a Tyler Courts & Justice Solution, as the Court's official record management system. One of the functions available through Odyssey is an already existing ODR modular platform called Modria. Our Office has not activated Modria, but we have a high interest in exploring its adoption.

- How many full-time or part-time staff members in your office are responsible for the administration of grants? (*Indicate how many are full-time and how many are part-time*)
  - Our Office currently has one full-time employee who administers the grant funds summarized above.

## **VIII. COVID-19 Operational Impacts**

*Please respond to each question below and provide details and take-away about your operations as it relates to the COVID-19 public health crisis.*

- Describe any initiatives you have implemented that have resulted in greater efficiencies within your operations and how such initiatives can or will be carried forward into your operations as we transition back to full operation.
  - During the first half of FY2021, our Office implemented numerous reforms and initiatives focused on its workforce in tandem with the federal court's Shakman Compliance Administrator (CCCA). These changes have enabled our office to hire, transfer, train and retrain staff in a more transparent and efficient manner. As the impacts of COVID-19 pandemic continue to recede, our Office realizes that the public will require greater access and more flexible accommodations that will allow them to file cases, pay fees and court costs, and conduct other business with the court system. However, we remain aware of its lingering

# FY2021 Mid-Year Budget Review

---

---

impacts and the strong possibility that it can reemerge in the fall and winter. On June 28, the governor noted that the more dangerous and contagious COVID-19 Delta variant was increasing in prevalence and the State’s public health officials “expect it to dominate our cases statewide by the fall.”

## **Shakman Compliance**

- Over the past six months our Office has worked diligently with its CCCA to comply with the court's decrees and thereby increase the efficiency of our Office’s operations. Working with the Plaintiff’s attorney and the CCCA, our Office has amended the Shakman Employment Plan, amended the exempt list and the exempt positions descriptions, updated telework, transfer and temporary assignment policies and forms, revised and improved time and attendance enforcement, improved employment actions notices, updated and implemented the lateral transfer process, and revised and finalized position descriptions for the entry-level bargaining unit hiring process. Our Human Resources Department has had regular and consistent contact and meetings with the CCCA and her staff to continuously move toward substantial compliance in a collaborative manner.

## **Staff Hiring**

- During the first half of the current fiscal year, our Office has hired 87 Shakman-Exempt staffers in conjunction with the CCCA and with the approval of the Federal Judge.
- Additionally, our Office completed the Entry-Level Bargaining Unit Position Hiring process to bring greater transparency to the hiring of entry-level bargaining positions. On June 11, 2021, our Office commenced the Entry-Level Bargaining Unit Position Hiring process by posting six positions on Taleo: (1) Clerk IV, Senior; (2) Cashier II; (3) Appeals Clerk I; (4) Financial Room Clerk II; (5) Expungement Clerk I; and (6) Warehouse Records Clerk I, Sr.

## **Staff Transfers**

- In March 2021, our Office initiated the first Lateral Transfer process under the Employment Plan for Clerk IV, Sr., Cashier II, and Financial Room Clerk II. Our Office is currently working on lateral transfer offers to 30 Clerk Court I employees.

## **Staff Training**

- Shakman Training: Our Office and the CCCA agreed that training the Exempt and Non-Exempt employees on requirements under Shakman monitoring was imperative. By the end of March 2021, our Office completed Shakman training to both Shakman-exempt and Non-exempt staff.
- Employment Plan Training: The current Shakman Employment Plan requires comprehensive annual Employment Plan training for HR employees and Supervisors. On June 16, 2021, the CCCA and our Office presented HR Employment Plan training to the HR staff. Later this summer, the training for Supervisors will be completed.
- Interviewer Training: The Employment Plan requires that all employees who are eligible to interview Candidates for any Non-Exempt position receive comprehensive training on proper interviewing conduct, techniques, requirements and the prohibition of Unlawful

# FY2021 Mid-Year Budget Review

---

---

Political Contacts and Unlawful Political Discrimination before the employee may participate on an Interview Panel. This training is scheduled to be completed by the end of summer 2021.

- **Self-Represented Litigant Assistance:** Our office continues to work with outside partners to improve our operations. We are working with many stakeholders including but not limited to the Chicago Bar Association, Chicago Bar Foundation and various groups that assist self-represented litigants in the court system. In addition, we have been working with other city, county, and state offices to improve the quality of services provided by the entire court system. Our Office plans to strengthen its network of outside partnerships to increase awareness of our Office and the services we provide.
- **CBA:** Our Office began negotiations for a new Collective Bargaining Agreement and is committed to negotiating a contract that is fair to the employees and supportive of operations.
- **Notices:** Our Office continues to send Zoom Hearing Notices to the prosecutors and attorneys of record on a case (when required by statute).
- Are there additional cost-saving or efficiency-saving measures you envision incorporating into your operations as a result of lessons learned during the pandemic?
  - To promote access to information, we need to increase access to the courts, the court clerks and the services they provide, starting with greater access to case records online. Making court records accessible online is a multistep process that is described in greater detail below and will hopefully be completed by January 1, 2022. Once the process is complete, our Office will be fully integrated into the Odyssey Case Management System, the electronic docket will then be considered the official court record and our case files will be searchable online.
- How did you incorporate technology and digital access into your processes in the midst of COVID-19?
  - COVID-19 pandemic uniquely impacted the Cook County court system. Adapting to the current pandemic required our Office to integrate technology into our processes to keep the public and our employees safe. Our Office utilized this time to explore how to more efficiently and conveniently deliver its services to the public, Self-Represented Litigants (SRLs) and attorneys.
  - The eCourtesy copy project allows signed orders from court to be sent by our clerks to the individual emails on file for the case. Our Office began sending a courtesy digital copy of signed court orders at the beginning of the COVID-19 pandemic. We plan to continue this practice going forward.

# FY2021 Mid-Year Budget Review

---

---

- Instead of requiring stakeholders to submit subsequent filings on certain cases in person, our Office has created a system that allows them to file electronically, saving time and cutting costs.
  - We have updated our website to provide the most accurate and timely information and services as possible. By visiting the website, customers can:
    - view court case information through the Electronic Docket,
    - get Zoom hearing information and links,
    - access fillable court forms that our Office is continuously reviewing and updating to increase ease of use and to ensure they meet AOIC standards,
    - retrieve expungement and sealing information and electronic appeals filings,
    - review Electronic Service Providers via the eFiling Information Portal,
    - subscribe to our mailing list, and
    - sign up for case management E-Notices.
  - Our Office continues to use Zoom and Microsoft Teams to disseminate information to staff regarding court operations, Office operations and the impact COVID-19 has on those operations. This communication technology will be essential for the foreseeable future as our Office continues to review policies and procedures to decide on changes necessary to improve operations.
- Are you contemplating implementing more innovative/transformational technological initiatives to systematically transform operations within your office and improve public accessibility?
- We inherited the Odyssey Case Management System for Civil and Traffic divisions that cannot be implemented without court approval. Due to contracts with technology vendors that predate the current administration, our Office is obligated to work within the parameters of those contracts while working to find better solutions. Our Office has been working with the Office of the Chief Judge and various Presiding Judges to implement Odyssey in those divisions and eventually all divisions of the Circuit Court. The new system will allow for the viewing of docket images through a portal. The Probate and Domestic Relations divisions are on track to transition to Odyssey by the end of July 2021. It is our intention to gain court approval for all divisions by January 1, 2022. Furthermore, we are working with the Administrative Office of the Illinois Courts and Office of the Chief Judge on eFileIL (the statewide centralized electronic filing manager for civil cases), electronic order entry and other matters. As each division is integrated with Odyssey, SRLs, attorneys of record and all agencies will be able to see their case files and images through the Odyssey Portal.
  - Once we have fully integrated all divisions with Odyssey, we can complete the Disaster Recovery project and implement eRecord, meaning the electronic docket becomes the official court record. Then, we can get certified for re:SearchIL, allowing users to have access to the State's cross-jurisdictional portal to view case files throughout all 102 counties. Our target to complete this process by January 1, 2022.
  - Our Office currently uses informational kiosks and digital signage in the court houses to provide information to the public such as court calls in multiple language. We have had preliminary conversations on how to expand the use of these kiosks and the deployment of more digital signage.



# FY2021 Mid-Year Budget Review

---

---

- Our Office has also had early conversations on how to use a queuing system similar to the one used at secretary of state facilities in our offices throughout the County. This will allow the customer to get a number, to know where they are in the queue and to be serviced in a timely manner.
- Our Office is taking several steps over the coming months that will allow it to communicate information on policies and processes more clearly to the general public.
  - In addition to the initiatives that we have started and are outlined above, we are developing a proposal for a call center that will more effectively field inquiries from the public.
  - The pre-pandemic manner in which the public and stakeholders interacted with the circuit court and our Office is unlikely to return. The continued use of Zoom for hearings and trials is a distinct possibility as well, given the fact that users of the court system have become accustomed to remote interactions. To meet the needs of the court system experience moving forward, we propose the creation of a Call Center to serve as a safe support resource that will make it easier for County residents and other users to get answers to court questions without having to physically go to a County facility. The Center will not only benefit the elderly, the differently abled, and those facing language or other barriers, it will be a more efficient and transparent resource that leverages existing assets. The proposed Center will consist of 30 trained, Cisco licensed agents and will partner with an additional service to provide access to over 200 languages for non-English speakers. These resources will greatly enhance our Office's obligation to provide greater access to justice as prescribed by the Illinois State Supreme Court.
  - Our Office will develop and launch a new website, but not in the near future. In the meantime, we will continue to review and update the current website in order to improve transparency and accessibility with a focus on user experience by restructuring the navigation bar and by prioritizing information. We are also in the process of adding American Disabilities Act (ADA) and Web Content Accessibility Guidelines (WCAG) tools to the home page for individuals who require additional aid in navigating the site.
- How can your office accelerate these improvements?
  - By better utilizing our Office's budgeted headcount and filling vacant positions, we intend to accelerate these improvements and begin contemplating additional changes to increase efficiency and adapt more effective technology.
- What impact would that have on your budgets?
  - Vacant positions have resulted in a \$3.9 million (9%) positive variance during first half of FY2021. This positive variance will decrease but remain positive as we fill those positions. In addition, our Office's current staffing level is inadequate to address the anticipated increase in demand for Court services. In order to meet the projected increase and help accelerate improvements, additional staff must be hired and trained.



# FY2021 Mid-Year Budget Review

---

---

## IX. FY2022 Preliminary Forecast

Below is the target for the entire elected or appointed official's budget. Department level targets are available in the Hyperion budgeting system.

<b>FY2022 Budget Target</b>	<b>\$103,377,846</b>
-----------------------------	----------------------

- Please provide preliminary ideas of how your office is planning to meet your budget target for FY2022.
- Currently, our Office will need to, and has begun to, hire additional Court Operations staff to provide the necessary services as the Courts return to normal operations. This will require additional approved FTEs and funding. In addition, we will continue to implement new technological systems that will lead to greater ease of service and record keeping.



# Offices of the Chief Judge

# FY2021 Mid-Year Budget Review

---

---

## Circuit Court of Cook County, Office of the Chief Judge

**Objective:** *Update on FY2021 Goals and Objectives, review FY2021 YTD budget, FY2020 year-end projections and operational lessons learned in the midst of the COVID-19 public health crisis. Provide current status of initiative/goal. Provide impact on any key performance indicators.*

### I. Update on FY2021 Initiatives and Goals

#### **Jury Trials in the Criminal Division**

On June 30, 2021, the Illinois Supreme Court issued two new orders that, effective October 1, 2021, will resume statutory time restrictions for speedy trials and, effective immediately, relaxes social distancing requirements. The statutory time restrictions in the Code of Criminal Procedure and the Juvenile Court Act for bringing an accused person to trial will no longer be tolled. For the past many months, the Circuit Court has been planning for this eventuality, building upon the court's early adjudication work since the onset of the pandemic, and, effective March 22, 2021, by resuming jury trials.

Between April 2020, and the end of May 2021, the Circuit Court continued to administer justice through the use of technology and innovative practice, even with the limitations imposed on in-person proceedings. About 128,000 criminal cases have been disposed in the court during this time. The court recognized, however, that, even as the dangers of COVID-19 persist, the court must move forward to increase the scope of its operations in areas where the suspension of in-person proceedings out of concerns for public health are causing harm by potentially infringing on the rights of litigants. This is particularly the case with pending criminal matters where defendants have stated they are ready for trial and have demanded a trial by jury.

In January 2021, the court worked with public safety stakeholders and prepared a plan for criminal court jury trials at the Leighton courthouse and in the municipal district courthouses. Following courthouse space modifications to ensure safety, two pilot jury trials were held in March, one at the Leighton courthouse and one in Municipal District Five. Since that time, jury trials have been conducted at Leighton and all five municipal districts, a total of 26 trials to date. Planning efforts have intensified. In June, Chief Judge Evans formed a committee of criminal justice stakeholders to determine how to safely and expeditiously accelerate the resumption of in-person proceedings. Meanwhile, facilitated by the Supreme Court orders and new social distancing guidelines from the Cook County Dept. of Public Health, the pace of trial activity quickened earlier this month, as courtrooms were modified by Cook County Facilities Management to accommodate more relaxed social distancing rules. By August, the court plans to summon jurors five days a week to accommodate 30-40 criminal trials each week. In the coming days, 86 courtrooms across the county will be ready with space modifications to accommodate trials, 76 of which can be used for jury trials.

We believe that the court will have sufficient courtroom space in the coming months to accommodate the backlog of jury trial and bench trial demands. As of July 2, 2021, a total of 159 cases have been identified based on a submission of a written demand for trial and the court is on track to dispose of those 159 before October 1, 2021. If additional jury trial capacity beyond current plans is deemed necessary in the coming months, additional space for assembly of potential jurors will be required. Several alternatives are being considered for jury assembly beyond current capacity: the Richard J. Daley Center, the auditorium at the Cook County Juvenile Center, temporary tent facilities at Leighton, and leased space from local colleges and private facilities which have recently confirmed interest, all of which will require logistical and financial support. Available

# FY2021 Mid-Year Budget Review

---

---

staffing for a large number of simultaneous trials in the offices of the State's Attorney, the Public Defender, the Sheriff and the Circuit Clerk will also be a significant factor in determining the pace that jury trials can be conducted.

## **Pretrial Services and Electronic Monitoring**

Throughout the pandemic, the Adult Probation Department's (APD) Pretrial Services Division has continued to provide the courts with risk assessment information (PSA) and to supervise defendants ordered to pretrial-release supervision. Since December 2020, Pretrial Services has completed over 10,700 PSAs, at an assessment completion rate of over 97%. Pretrial-release supervision caseloads continued to increase steadily throughout the pandemic and have begun to stabilize at over 7,000 defendants. These caseloads are higher than recommended, leading administrators to reassign staff to the highest-need areas. Communication with defendants who have limited access to phones and computers has remained a challenge, though staff continue to provide court date reminders to clients and monitor conditions of release. Pretrial officers have shown initiative and resourcefulness in continuing their important work, including setting up Google Voice numbers to maintain privacy while talking with clients and using various video conferencing platforms to check in with them.

A large part of Cook County's collective response to the pandemic was reducing the jail population, which included releasing defendants from the jail more quickly and periodically reviewing the jail population to identify detainees suitable for release. These strategies led to significant increases in the electronic monitoring populations. For example, in APD's GPS program for domestic violence cases, the Bischof Law makes persons charged with certain domestic violence offenses involving an intimate partner and subject to no-contact orders eligible for monitoring by GPS. Orders to EM are activated and monitored by APD's Home Confinement Unit.

At the start of the pandemic, the number of defendants under GPS monitoring increased significantly, as a result of jail reduction strategies and the early, temporary suspension of all non-emergency court hearings. This combination of new GPS activations and very limited deactivations caused the GPS population to more than double from January through July 2020. When the courts reopened for non-emergency matters, the active population began to decrease and has stabilized between 900 and 1,000 active defendants, a 37% increase from APD's pre-pandemic caseload.

Pretrial Services is on track to exceed the FY21 target caseload of about 6,500 defendants, but has maintained a high assessment completion rate. The Home Confinement Unit is also on track to exceed the FY21 target for GPS activations of about 3,600.

## **Legal Aid for Housing and Debt**

The Cook County Legal Aid for Housing and Debt (CCLAHD) program includes the Early Resolution Program (ERP) and the Mortgage Foreclosure Mediation Program (MFMP). The CCLAHD hotline opened in November 2020, and the in-court services for the ERP started in January 2021. The MFMP, initiated in 2010 to meet the mortgage foreclosure crisis and closed by the County in 2017, is expected to re-launch later in 2021.

The ERP program provides both pre-court and in-court services for parties involved in residential eviction cases, consumer debt cases, and tax deed sales. ERP services are available for both landlords and tenants on claims of non-payment of rent and are currently provided remotely. Pre-court services include a hotline, legal aid, and assistance for applying for rental assistance through city, county, or statewide rental assistance programs. Outreach is becoming more robust, as federally-funded assistance programs enter second and third

# FY2021 Mid-Year Budget Review

---

---

rounds, to keep cases from reaching the courts. In-court services include case management by a case manager from the Center for Conflict Resolution and immediate connection with a legal aid agency such as CARPLS, managed through the Chicago Bar Foundation, to receive legal advice. Once a case is referred into the ERP, the parties have two weeks to use the legal aid and mediation services to reach a resolution for the case. If needed, the parties can ask for additional time to continue negotiating. As of early June 2021, nearly 8,000 residents have received some form of assistance from the ERP, either pre-court or in court. From April 17, 2021, through June 7, 2021, 608 people were referred to the ERP by a judge, and 36% of those referred were landlords. Calls to the hotline have averaged about 1,500 calls per month. Outreach will increase as the County provides additional funding for ERP services. Capacity of the legal aid agencies during the court calls is a concern once the moratorium on evictions lifts fully and evictions are free to move in the normal course of business.

Steps to re-launch the MFMP are currently underway, expected potentially this fall. The Illinois Housing Development Authority (IHDA) is currently negotiating an intergovernmental agreement with Cook County's Bureau of Economic Development (BED) to provide housing counseling services. Similarly, The Chicago Bar Foundation (CBF) will negotiate contracts with the BED for outreach and the legal aid and mediation components. There is now a new rule in place by the Consumer Financial Protection Bureau (CFPB) at the federal level that implements new steps for foreclosure mitigation prior to the filing of a new foreclosure complaint. The expectation is that this new rule will suppress and slow the filing of new cases through the end of 2021. This development would provide time to re-establish MFMP systems and to allow the court to hire new case managers for in-court oversight. The goal is to have the MFMP in place before these new mitigation rules lapse.

## **Community Courts**

The Restorative Justice Community Courts program was established late in 2017 to address the needs of emerging adults, ages 18-26, charged with certain non-violent types of misdemeanors and low-level felonies. The courts use a restorative justice approach to repair harm, providing targeted intervention services to these young adults and restoring the communities where their crimes are committed. There are currently four Restorative Justice Community Courts operating under the auspices of the Chief Judge, three established in targeted communities throughout Chicago: North Lawndale, Englewood, and Avondale. The fourth court, which opened in January of this year, addresses specific drug charges city-wide.

During the pandemic, community court activities slowed in 2020, but, for the most part, proceedings and community services are now in-person. Case assignments to the courts are increasing this year, due to relaxed safety protocols for all four courts.

# FY2021 Mid-Year Budget Review

---

---

## II. FY2021 Revenue

*Comparison of YTD budget (as of 5/31/2021) vs YTD actual revenue with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.*

	<b>FY2021 YTD Budget</b>	<b>FY2021 YTD Actuals</b>	<b>\$ Variance</b>	<b>% Variance</b>
State of Illinois	\$27,336,060	\$2,389,356	\$53,296	+0.2%
Public Guardian	\$890,000	\$1,405,141	\$515,141	+36.7%

Many probation and detention positions are partly or wholly subsidized by the State of Illinois. By law, these subsidies should include \$1,000 per month for “salary subsidy” positions and 100 percent funding for the salaries of “grants-in-aid” and “pretrial services” positions. In their letter of August 27, 2020, the Administrative Office of the Illinois Courts (AOIC) announced that the allocation for the probation and court service departments and detention staff for the Circuit Court of Cook County would be \$60,398,802 for the state fiscal year ended June 30, 2021, to fully reimburse currently existing positions in accordance with 725 ILCS 185/33 and 730 ILCS 110/15(4 and 4a). The County budget for the fiscal year was established at \$54,672,120, less than the full state allocation due to position vacancies. So far this year, subsidy revenues are on target with budget due to continuing position vacancies in all three probation agencies and in the JTDC, mostly related to COVID-19 and associated hiring delays and difficulties.

However, the court is pleased to announce that the AOIC has agreed to re-characterize the subsidies between “salary subsidy” and “grant-in-aid” categories for probation staff, effective retroactively to the beginning of the year. We expect that this change will allow the Court to collect the full annual allocation, an increase of \$5.7 million from previous estimates. The AOIC recognizes that COVID-19 has significantly slowed hiring across the state and as a result, the state has available funds to reimburse county probation costs. The court is now awaiting instructions to complete the paperwork necessary to secure the additional funding.

Public Guardian revenues mostly include legal and estate fees charged to their adult clients. Collections to date are substantially ahead of budget due to a reversal of the slow collection activities in 2020 due to COVID-19. Collections remain strong through June, \$1,651,784, although we expect collections to slow considerably in the final months as the backlog is reduced.

# FY2021 Mid-Year Budget Review

## III. FY2021 Expenditure Projections

Comparison of YTD budget (as of 5/31/2021) vs YTD actual expenses with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
<b>Personnel</b>	\$106,659,710	\$103,222,467	\$3,437,243	+3.2%
<b>Contractual Services</b>	6,712,700	3,658,069	3,054,631	+45.5%
<b>Supplies and Materials</b>	2,290,290	1,737,605	552,685	+24.1%
<b>Operations and Maintenance</b>	10,790,364	10,363,273	427,091	+4.0%
<b>Capital Expenditures</b>	0	14,300	(14,300)	
<b>Rental and Leasing</b>	462,725	481,415	(18,689)	(4.0%)
<b>Contingencies and Special Purposes</b>	593,688	(192,742)	786,430	+132.5%
<b>Total</b>	<b>\$127,509,478</b>	<b>\$119,284,387</b>	<b>\$8,225,091</b>	<b>6.5%</b>

The positive personnel variance to date of about three percent reflects the effects of vacant positions, mostly the JTDC, Adult Probation and the Office of the Chief Judge. Vacant position values are sufficient to satisfy the court's payroll turnover obligations of about 6.6% overall. The positive trends in personnel costs are reduced somewhat by offsetting negative variances in overtime costs at the JTDC.

The large positive variance in contractual services mostly relates to savings in jury-related fees, food services and postage, cognitive behavioral therapy programming in Adult Probation and in therapy services and detention alternative programs for minors administered through the Juvenile Probation Department, all due to lingering Covid-19 effects.

The large positive variance in supplies and materials reflects the continuing degree of remote operations in most offices, reducing the need for office supplies, paper, and books. The largest component of this group, JTDC food supplies, is trending on target with expectations.

The budget for operations and maintenance includes lease costs for court properties and is largely on target with the budget.

The court's budget for contingencies and special purposes includes several special-purpose allocations, both charges and credits. The largest charge relates to legal and associated fees for attorneys appointed by the court to represent indigent parties, mostly arising from the Child Protection and Criminal Divisions of the court. Expenses for these services are trending well below budget due to COVID restrictions and savings achieved through remote operations. It should be noted that the costs of representation for sexual violent persons is reimbursed by the State of Illinois and those reimbursements to date are trending in line with the budget. Contingencies and special purposes also includes budgeted transfers (credits) from special purpose probation

# FY2021 Mid-Year Budget Review

funds totaling \$2,624,622 for the year. These transfers have not been made yet; the court is waiting to determine the need based on overall budget trends.

## IV. Status of FY2021 Hiring

*Please provide a status (as of 5/31/21) on the office's hiring efforts to date and planned through the end of the year. This section applies to only operating fund positions. For OUP, please provide responses at the Bureau-level. For all other elected/appointed offices, please provide responses at the office/department-level.*

Bureau/Department*	# of FY2021 Appropriated FTE	# of Filled Positions	# of Vacant Positions
Adult Probation	554.0	488.0	66.0
Judiciary	437.0	382.0	55.0
Office of the Chief Judge	484.6	444.0	40.6
Public Guardian	208.4	199.0	9.4
Forensic Clinical Services	24.8	20.0	4.8
Social Service	207.0	189.0	18.0
Juvenile Probation	329.0	302.0	27.0
Juvenile Temporary Detention Center	604.3	526.0	78.3
<b>TOTAL</b>	<b>2,849</b>	<b>2,550</b>	<b>299</b>

The court's position vacancy counts are currently a bit lower than those outlined above; a group of 30 Adult Probation officers began employment late last month. A number of Associate Judge retentions are also expected in the coming months. The court maintains a detailed hiring plan and has submitted a number of hiring requests. Overall, hiring has been slower than in normal times, particularly the JTDC, which typically has a lengthy period before position posting and hire. Slow hiring there has contributed to a substantial growth in overtime spending.

## V. FY2021 Contracts

*Please provide a list of your office's existing and anticipated contracts for FY2021 in the format provided below. (Feel free to attach this list separately if more room is needed)*

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*
As below						

The court has many contracts that expire in the next 12 months, many of which are for food, clothing and other products for resident minors at the JTDC. The court has other contracts in process as well. The court's contracts are summarized on the attached report.



# FY2021 Mid-Year Budget Review

## VI. Capital Equipment Updates

Please provide a list of your office's FY2021 capital equipment projects and the status of projects in the format provided below. (Feel free to attach this list separately if more room is needed)

Capital Equipment Project	Project Status (Not Started/Started/ Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
1280 Case Management System, CMS Year 2 of 2	Started	The Adult Probation Department has been working with the vendor to design and develop the complex, comprehensive case management system that meets the Department's needs which involves interfaces with other stakeholders' systems and banking and automated financial processes. The court hopes to complete migration to production by the end of the year and will continue to work on the various post go-live items and out of scope work. All FY2021 funding that is not expended will be carried over to FY2022. A FY2022 CEP business case was submitted to request additional funding in anticipation of some large enhancements to meet the court's needs.
1310 Computer Equipment	Started	A majority of the equipment has been ordered. Due to supply chain issues, computer and monitors are taking up to 3 months for delivery. All funds will be expended.
1310 Jury Administration	Delayed	Jury Administration is developing a RFP for a new management system. Funds were requested to be moved to FY2022 to provide time to release RFP, negotiate a contract and implement the new system.
1313 Social Service – 2 Way Radios	Started	Radios have been ordered, and delivery is anticipated in August 2021. Fieldwork training is ongoing with anticipation of more radios ordered over the next 2-3 years.
1326 Juvenile Probation EMS (JEMS)	Started	Juvenile Probation's new case management system went live in November 2020. Some of the work planned for FY2020 was delayed and pushed to FY2021 due to the pandemic but the Department completed the staff training and is currently working on the post go-live enhancements. The Department requested a FY2022 capital appropriation for work that was planned for FY2021.
1440 JTDC Video Camera Project	Not Started	The JTDC is working with Capital Planning and Facilities Management to complete this project. A project funding request has been submitted to roll

# FY2021 Mid-Year Budget Review

		funding in FY2022. This project is not expected to be completed until FY2022.
--	--	-------------------------------------------------------------------------------

## VII. Grant Funding

*Please detail your office's efforts this year to seek out new sources of grant funding.*

*How many full-time or part-time staff members in your office are responsible for the administration of grants? (Indicate how many are full-time and how many are part-time)*

Grant Name	Department	Appropriated Award Amount	Awards Start Date	Award End Date	Grant Set-Up Status
G53576-Grant 2017 OCJ Safety and Justice Challenge	Office of the Chief Judge	\$577,921	10/1/2017	5/31/2021	Set-Up
G53596-Grant 2019 OCJ Access & Visitation	Office of the Chief Judge	2,000	7/1/2019	6/30/2020	Set-Up
G53683-Grant 2018 OCJ North Suburban Drug Court Enhancement	Office of the Chief Judge	921,809	9/30/2018	9/29/2021	Set-Up
G53696-Grant 2018 AP Risk, Need, Responsivity	Adult Probation	344,819	10/1/2018	9/30/2021	Set-Up
G53732-Grant 2020 OCJ Access & Visitation	Office of the Chief Judge	54,062	7/1/2020	6/30/2021	Set-Up
G53733-Grant 2020 OCJ Adult Redeploy	Office of the Chief Judge	359,786	7/1/2020	6/30/2021	Set-Up
G53734-Grant 2020 OCJ DV Partner Abuse	Office of the Chief Judge	8,678	7/1/2020	6/30/2021	Set-Up
G53735-Grant 2020 JTDC National School Lunch	Juvenile Temporary Detention Center	163,838	7/1/2020	6/30/2021	Set-Up
G53736-Grant 2020 JTDC School Breakfast	Juvenile Temporary Detention Center	88,973	7/1/2020	6/30/2021	Set-Up
G53737-Grant 2020 JTDC IL Lunch and Breakfast	Juvenile Temporary Detention Center	3,239	7/1/2020	6/30/2021	Set-Up
G53755-Grant 2020 OCJ Drug and Mental Health Court Services Enhancement	Office of the Chief Judge	495,125	5/31/2020	5/30/2021	Set-Up
G53803-Grant 2019 OCJ SAMHSA Suburb Drug	Office of the Chief Judge	276,060	9/30/2019	9/29/2021	Set-Up
G53805-Grant 2020 OCJ RAP Expansion	Office of the Chief Judge	217,918	7/1/2020	6/30/2021	Set-Up

# FY2021 Mid-Year Budget Review

G53849-Grant 2020 OCJ Safety Justice Challenge	Office of the Chief Judge	1,847,391	1/1/2020	12/31/2021	Set-Up
G53881-Grant 2020 OCJ W/RAP Substance Abuse Treatment Capacity Expansion	Office of the Chief Judge	272,217	7/30/2020	7/29/2021	Set-Up
G53882-Grant 2021 OCJ Adult Redeply Illinois ACT	Office of the Chief Judge	677,137	#N/A	#N/A	Not Set-Up
G53883-Grant 2021 OCJ Adult Redeply Illinois RAP	Office of the Chief Judge	371,432	#N/A	#N/A	Not Set-Up
G53884-Grant 2021 OCJ Adult Redeply Illinois RRP	Office of the Chief Judge	219,730	#N/A	#N/A	Not Set-Up
G53885-Grant 2021 OCJ Access and Visitation	Office of the Chief Judge	99,601	7/1/2021	6/30/2022	Set-Up
G53886-Grant 2021 OCJ Partner Abuse Intervention	Office of the Chief Judge	40,000	7/1/2021	6/30/2022	Not Set-Up
G53887-Grant 2021 OCJ SAMHSA Drug and Mental Health Court	Office of the Chief Judge	399,847	5/31/2021	5/30/2022	Set-Up
G53888-Grant 2021 OCJ SAMHSA WRAP Court	Office of the Chief Judge	397,737	#N/A	#N/A	Not Set-Up
G53889-Grant 2021 JTDC National School Lunch	Juvenile Temporary Detention Center	285,072	#N/A	#N/A	Not Set-Up
G53890-Grant 2021 JTDC School Breakfast	Juvenile Temporary Detention Center	151,938	#N/A	#N/A	Not Set-Up
G53891-Grant 2021 JTDC Lunch and Breakfast	Juvenile Temporary Detention Center	5,558	#N/A	#N/A	Not Set-Up
G53893-Grant 2020 OCJ Adult Redeply Illinois RRP	Office of the Chief Judge	123,571	7/1/2020	6/30/2021	Set-Up
G54002-Grant 2020 JTDC 2020 PREA TIPS	Juvenile Temporary Detention Center	47,563	6/8/2020	7/30/2022	Set-Up
G54004-Grant 2020 OCJ Cook County Justice for Family Project	Office of the Chief Judge	650,000	10/1/2020	9/30/2023	Set-Up
G54008-Grant 2021 OCJ Veteran Treatment Court Mentor Program	Office of the Chief Judge	499,989	10/1/2020	9/30/2023	Set-Up

# FY2021 Mid-Year Budget Review

G54002-Grant 2020 JDTC Prison Rape Elimination Act Targeted Implementation Planning and Support	Juvenile Temporary Detention Center	47,563	6/8/2020	8/29/2022	Not Set Up
G53892-Grant 2021 JP Juvenile Detention Alternative Initiative	Juvenile Probation	25,000	12/31/2020	12/31/2021	Set Up

As of June 2021, the court was managing 16 different grant programs funded by 19 federal, state and private grantors with a total award value of \$8.6 million to administer or enhance programs to increase access to justice to the court’s clients.<sup>1</sup> Four of the grant programs (\$2.5 million) from the U.S. Department of Health and Human Services enhance various drug courts and mental health courts across the county, by expanding and expediting client access to community-based substance abuse treatment services, cognitive behavioral therapies and improving communications and coordination through electronic case management. The court also administers three Adult Redeploy Illinois grants (\$1.2 million) to divert low-level non-violent criminal defendants suffering from behavioral problems from incarceration at the Illinois Department of Corrections (IDOC).

In FY2021, the court started implementation of two new grant programs. In late 2020, the court was granted a three year award to enhance the Veteran Treatment Court Program (VTC) through mentorship of veteran clients to promote improvements in the treatment and recovery outcomes. In FY2021 the court hired the first staff to coordinate volunteer mentors to work in the six districts. The court also received a 3 year funding to improve the response of the civil and criminal justice system to families with a history of domestic violence by providing supervised child visitation services and legal advice and assistance preparing motions for pro se litigants. In FY2021, the court worked with the County Chief Procurement Office to execute agreements to collaborate with three community partners.

Court applications have been submitted for three new competitive grants to enhance the current court operations in addition to five state grant renewals and no-cost extensions. One of the grants concerns the emerging adult population. It is well documented that the young adults’ (age 18 – 24) cognitive development is closer to that of youth than to that of adults. When those in that age-range on juvenile probation get in further conflict with the law, they are treated as adults and developmentally appropriate, individualized support and services only available in juvenile probation are no longer available to them. The court has recently been notified of an award to address this gap in the services, to coordinate services and advocacy for such youth who are transitioning into the adult system.

Domestic violence is a complex societal issue that has grown as a national concern during the COVID-19 pandemic. Data indicates that the re-arrest rates while on probation are higher for individuals convicted of interpersonal violence than for overall caseloads and recidivism rates are significantly higher for specialized domestic violence cases than for all clients on probation. To address this issue, the court applied for multiyear federal funding to identify a validated domestic violence risk assessment tool, to train staff on an evidenced-based supervision model and to enhance information sharing on risk, compliance and progress with stakeholders.

<sup>1</sup> This amount represents the total grant amounts for agreements active in June 2021 and does not equal the total funds available as of June 2021 or the amounts reported in the adopted annual appropriation.

# FY2021 Mid-Year Budget Review

---

---

The court has also applied for funding to enhance the south suburban adult drug courts located in the fourth, fifth and sixth municipal districts by building program capacity to assess needs, offering practical recovery supports, integrating clinical case management with health literacy and health insurance assistance, and providing targeted evidence-based substance abuse treatment. The court anticipates serving 80 clients over the four year funding period.

Further, the court is preparing an application for a new competitive funding opportunity from the MacArthur Foundation's Safety and Justice Challenge initiative.

The court does not have a dedicated division to manage its grant portfolio. Rather, the court's finance division, grant program managers and problem solving court staff dedicate hours to complete both administrative and programmatic responsibilities. The court has four positions fully funded by grants that administer grant programs and six staff members funded by the court's operating budget who are responsible for financial and administrative duties and/or programmatic responsibilities.<sup>2</sup>

## VIII. COVID-19 Operational Impacts

*Please respond to each question below and provide details and take-a-ways about your operations as it relates to the COVID-19 public health crisis. Describe any initiatives you have implemented that have resulted in greater efficiencies within your operations and how such initiatives can or will be carried forward into your operations as we transition back to full operation. Are there additional cost-saving or efficiency-saving measures you envision incorporating into your operations as a result of lessons learned during the pandemic? How did you incorporate technology and digital access into your processes in the midst of COVID-19? Are you contemplating implementing more innovative/transformational technological initiatives to systematically transform operations within your office and improve public accessibility? How can your office accelerate these improvements and what impact would that have on your budgets?*

### Circuit Court Operations

On March 17, 2020, as COVID-19 began to emerge as a serious public health threat and appeared to present risk to the health and safety of Cook County residents, Chief Judge Timothy Evans issued General Administrative Order 2020-1 to modify court operations, scaling back non-emergency court proceedings and postponing non-emergency court-related activities that involved human-to-human contact. At the same time, the order ensured access to emergency justice.

Much has changed since that time, as the court has mostly returned to pre-pandemic operating levels through modification of courtroom facilities and the innovative deployments of remote-access technologies. All court facilities are open for business, and with more than 400 courtrooms equipped for Zoom teleconference hearings, the court hosted nearly 1.5 million hours of Zoom court sessions with more than 1.8 million participants between March 17, 2020, and March 11, 2021, in all divisions and districts. And even though jury trials were postponed for a time, more than 120,000 criminal matters have been heard either in-person or remotely during these difficult months.

---

<sup>2</sup> Several grants enhance the Problem Solving Courts; for that reason the court has staff funded by the operating budget who provide program and administrative support.

# FY2021 Mid-Year Budget Review

---

---

The court recognizes that as the dangers from the pandemic recede, there remains a real opportunity to learn from the tragedy and modernize operations by integrating technology into court operations to support remote and hybrid proceedings. The court is now firmly committed to remote operations in certain circumstances and for certain types of proceedings, in-line with the strong support for remote proceedings affirmed by the Illinois Supreme Court.

On June 24, 2021, the Cook County Board approved of a budget transfer proposed by the court to facilitate the purchase of a number of *Cisco Webex Dual 55* video conferencing systems. These systems will allow pro-se and other court participants in hybrid proceedings to fully hear, view and communicate with all parties, to experience the proceedings in equal measure to an in-person proceeding. As such, the systems provide for increased access of justice for court participants, who otherwise may not be fully engaged. The equipment will be deployed in the Juvenile courtrooms, as well as courtrooms in the Chancery Division and in the Municipal Courts scheduled to hear cases involved in the Legal Aid for Housing and Debt Program. The cost of the systems will be reimbursed through the state COVID Rapid Relief Funding for Remote Capabilities Program.

In addition and in collaboration with the justice stakeholder and offices under the President, the court has submitted a Capital Improvement Project (CIP) proposal to upgrade the AV technology across all courtrooms countywide. Courtroom technology is disparate from courthouse to courthouse and among agencies. This project will streamline technology infrastructure in the courtroom so that agencies will have uniform access to standardized evidence presentation equipment.

In time, and assuming the health risks are under control, the choice for the appropriate form of court proceedings; remote, hybrid or in-person will involve a complex calculus. The court must weigh case processing efficiency relative to the interests of the parties in litigation: the constitutional rights of defendants to face their accusers, access to justice, and the time and costs of litigation to the parties involved. The court expects that responses will differ not only across case types in general, but from case-to-case depending on the parties involved, the locales, and the circumstances of the litigation. As we look past the pandemic, it is expected that judges will embrace technology, but will retain discretion in the form of proceedings for their cases.

The court is in the process of drafting a new order for a modification of its operations in response to changes in the pandemic. That order, expected in the coming days, will provide information on the court's plans going forward.

## **Adult Probation**

As of June 2021, APD had an active caseload of 12,233 sentenced individuals and 7,040 defendants supervised by the Pretrial Services Division. APD's core programs include Pretrial Services, Standard Probation Supervision, the Home Confinement Unit, and staffing for the problem-solving courts.

The responsibilities of the Pretrial Services unit significantly increased beginning with the Chief Judge's 2017 general order addressing bond reform and has seen its workloads expand considerably during COVID-19. But even with increased caseloads, over 80% of defendants under supervision attend all court hearings and about 80% remain arrest-free while in the community. The countywide push to reduce the jail population during COVID also contributed to a substantial increase in the number of defendants monitored with EM technology. The number of individuals with a curfew being monitored by the Home Confinement Unit has increased 30%



# FY2021 Mid-Year Budget Review

---

---

since December 2020. The number of defendants charged with certain domestic violence offenses monitored by GPS has remained relatively stable since December 2020, but the average daily population remains about 37% higher than in March 2020. Although the pandemic paused some plans for implementing partnerships with providers in the community, APD has continued to communicate with these agencies and has worked to build relationships that will benefit those under supervision.

The COVID-19 pandemic has continued to affect APD's operations in other important ways. Public health guidelines and court orders require all interactions between APD staff and clients to continue remotely, with only limited exceptions for drug testing and DNA collection. As vaccination rates climb, APD is planning for a return to in-person operations. Returning to a new normal, while heeding public health guidelines and internalizing lessons learned from remote operations, will remain a major focus for FY2022.

As APD returns to in-person interactions with clients, another major opportunity will be the increased use of Core Correctional Practices. The Administrative Office of the Illinois Courts is expected to implement mandatory training for all probation staff in the state, covering effective supervision strategies and essential officer skills to help clients make prosocial behavioral changes. This training will further APD's push to implement Effective Practices in Community Supervision for higher risk clients. Continuing a drive to incorporate data and research findings into operations, APD will also continue to build linkages with Cook County Health and outside researchers to address the opioid crisis among people under supervision.

## **Social Service**

During the past 15 months, the Social Service Department (SSD) has retooled numerous business practices and changes have been made to all aspects of policies related to client services from intake through termination, as well as fee collection and cash management. Meanwhile SSD has been involved in the following to address pandemic issues:

- Participating in weekly and Quarterly meetings with the Cook County Bureau of Asset Management for direction of re-entry planning.
- Training for implementation guidelines and informing staff of phase requirements.
- Procuring, storing and delivering PPE supplies to 11 outlying locations monthly.
- Posting of safety/social distancing signage throughout our 11 locations.
- Coordination with HR to monitor operations and inform staff of new policies, room usage and proper distancing of high traffic areas.

SSD added additional pre-trial staff last year to enhance its ability to monitor post-release clients. The pretrial staff has been working throughout the pandemic to support Bond Court seven days a week. Additionally, SSD staff have been maintaining contact with their clients via the phone and the internet. The Fee Unit has continued to collect and record fee payments and the finance staff continue to work on the implementation of SSD's new web-enabled case/fee management system. SSD has worked on resolving gaps identified during the migration and early releases of the application. SSD is also poised to purchase radio equipment and train staff to complete home visits required by the AOIC.

SSD's treatment agency partners have tried to continue work with their clients during the pandemic and are exploring individual counseling sessions to replace group sessions. Cost remains a concern however. The Illinois Department of Human Services provided funding to keep pace with the agency's requests for individual treatment, but additional county funding may be necessary in the long-run.

# FY2021 Mid-Year Budget Review

---

---

## **Juvenile Probation**

The Juvenile Probation Department (JPD) continues to endure an approximately decade-long, net decrease in personnel due to staff attrition outpacing any actions to fill vacancies. Indeed, since FY2014, when the last probation officers and non-sworn administrative staff were hired, the JPD's ranks have shrunk at every level, from 449.5 FTEs in FY15 to 329 FTEs in FY21. During this same period, although the number of children and youth entering the juvenile justice system at the local, state, and national levels has continued to shrink in volume, supervision and treatment have expanded in complexity.

Today, JPD continues its historic role as the formal community-based alternative for justice-involved youth to avoid incarceration in either youth detention or prison facilities. However, some of the young people involved are now older, with significant community exposure to violence and trauma; unaddressed behavioral health, educational, and vocational challenges; and a longer history of contact with law enforcement throughout childhood, including offenses involving firearms and violence towards others. Unfortunately, the challenging work of supporting a young person's positive behavior change and successful exit from juvenile court is often undermined, as they fall victim to tragic violence themselves.

With the assistance of nationally-recognized experts, and in alignment with statewide standards for probation best practices, the JPD has focused on redesigning its case management model and developing broad partnerships with an ever-growing set of aligned partners in behavioral health and social service agencies to provide more comprehensive and protective support to probation-involved youth. Indeed, JPD completed a strategic plan through a competitive grant process in FY19 and incorporated new statewide case management standards both of which necessitated a reorganization of staff in FY20. This reorganization calls for an update of existing staff assignments that the JPD had duly negotiated with the relevant bargaining units and includes the hope of filling a majority of staff vacancies, particularly line officer positions. However, the reorganization and related hiring has not occurred and remains delayed due to the pandemic and changes in leadership.

Pandemic-related exigencies prompted an attenuated and revised implementation of the JPD's strategic plan, reorganization, and contract service collaborations. The case management model that juvenile probation officers utilize is now the primary focus of development. The department continues to incorporate new technology to support telehealth models of service delivery and participation in court-related proceedings. The telehealth model utilizing Zoom and Teams allowed for more equity and parity in caseload sizes as geographical areas were expanded. Staff were allowed to obtain games and workbooks to use virtually that focused on increasing decision making, empathy, and social skills.

JPD's ground-level operating protocols have changed extensively since March 2020. Staff were assigned tablets and/or laptops upon evacuation of office spaces to resume operations remotely and were introduced and trained in the utilization of Zoom, Teams, FaceTime and Google Voice (for private calling) as well as the department's new case management system to cFIVE Supervisor. The ability to provide staff with necessary equipment allowed staff to maintain contact with each other, the clients and families we are privileged to serve as well as community partners who work in collaboration with our clients and families. We arranged a virtual meeting room utilizing Zoom for clients and family members who were present in-person for court hearings to connect with their Probation Officer after their court hearing concluded. We modified several roles to ensure the least amount of staff were present in our office spaces ensuring optimal production for communication of court



# FY2021 Mid-Year Budget Review

---

---

orders utilizing Zoom and Teams. Printers were configured to process all court orders and many court documents were converted to a fillable format which allowed the Officers to complete probation orders remotely. The challenges of the pandemic demonstrated that with the adequate tools and resources JPD was quickly able to modify operations without compromising the quality of client interaction.

Meanwhile, community-based partners were similarly revisiting their approaches for engaging youth in a variety of services that addressed their risks and needs and have also removed geographic limits to expand their service areas. But despite concerns for the virus, JPD staff remain critical to ensuring that at-risk youth remain connected to homes and communities at precisely a time when secure facilities and other institutions cannot safely house them without increased health risks at a time when our communities are most impacted by the public health and social justice issues of the day.

The JPD is working to incorporate new practice models that both reflect the lessons learned during the pandemic and the best practices reflected in the strategic plan as aligned with state and national standards and research. This means a hiring plan that minimally ensures continuity of leadership through strategic promotions among shrinking subordinate ranks, and quality professional development and data-driven quality assurance. Moreover, the effectiveness of community-based youth corrections is largely dependent on partnerships with community-based assets at both the family and neighborhood levels for which grant funding is critical but inadequate. Thus, contracted services for alternatives to incarceration and clinical services remain necessary to ensure youth success.

The JPD had entered FY21 with a plan that was “right-sized” to meet a challenging workload in support of public safety in a manner that was both efficient and sufficient. The pandemic and national discussions around racial justice and equity have further validated formal investments in community-centered support for young people and JPD’s operational approach and direction represents a credible example of such investments.

## **Forensic Clinical Services**

The early part of 2020 brought about unexpected and unprecedented restrictions/limitations in Forensic Clinical Services’ (FCS) operations due to health and safety concerns from the COVID-19 pandemic. These restrictions impacted both court-ordered clinical evaluations and court expert testimonies. However, by last summer, FCS implemented videoconferencing technology for conducting remote forensic evaluations and providing court testimonies. As the months progressed, it also became necessary to develop and implement several new clinical protocols to address different populations served by FCS, i.e. those housed in Cook County Corrections and IDOC, Illinois Department of Human Services patients housed in medical facilities, and those at home, released on bond, under electronically monitoring, etc.

FCS reports that between July of last year and the end of June 2021, FCS psychiatrists and psychologists completed 580 forensic evaluations, provided 93 court testimonies (48 in-court and 19 remotely), and developed 261 psycho-social reports. FCS has worked closely and collaboratively with both the Cook County Public Defender’s Office and Cook County State’s Attorney’s Office in meeting its goals. FCS will continue to make necessary changes and refine existing protocols in an effort to further its mission to serve the Court and our community.

# FY2021 Mid-Year Budget Review

---

---

## **Juvenile Temporary Detention Center**

The Juvenile Temporary Detention Center (JTDC) has continued to operate through the COVID-19 pandemic, which includes the Nancy Jefferson School, which re-opened for the 2020-21 school year, with the return of staff on April 23. To ensure public safety, special precautions continue to be taken to protect the residents and staff. All new admissions continue to be screened for evidence of the virus. Those without symptoms are quarantined before being allowed contact with the general population. In addition, all employees are regularly tested for the virus at the facility to identify asymptomatic carriers. As a result, the JTDC has had limited incidence of the virus at the center. Meanwhile, special court detention hearings continue to be held at Juvenile Court to divert residents to probation supervision when safety allows. The resident population has declined from 206 on March 13, 2020, to 162 as of this writing on July 6, 2021.

The JTDC struggles with critical staffing challenges due to the pandemic. The 24-hour operation has experienced significant COVID-19 staff absenteeism as it continues to ensure the protection of the constitutional rights of its minor residents. The JTDC is also working on a restructuring plan for the institution which will provide for a more structured and efficient operation. This plan will help reduce overtime and improve accountability throughout the facility.

## **Office of the Public Guardian**

The Office of the Public Guardian (PG) faces a number of challenges entering the second half of the fiscal year. PG's AS400-based systems (multiple stand-alone systems that are not integrated) for the Juvenile Division are more than 15 years old, not web-based, and far beyond their functional lifespan, with resultant inefficiencies. With the pandemic, it has become increasingly urgent that the office obtain an updated, web-based, integrated case management system so that information can be accessed by staff working remotely. There is also a level of fundamental procedural fairness, as the Cook County Public Defenders and DCFS have robust case management systems that allow them to access critical information remotely. The PG has contracted with a consulting firm that is conducting a technology needs assessment, analyzing PG juvenile division business processes, and developing an RFP to select a vendor to provide an optimal web-based client management system to track court proceedings and dockets, child placement histories, special needs, contacts, and other information for the PG's 7,000 child clients.

The office is also concerned about the ability to appropriately staff cases with increasing caseloads. Child abuse and neglect cases have skyrocketed during the COVID-19 pandemic as families have been isolated at home under stressors correlated with child abuse, such as worries about health, employment, and finances. In January 2020, the PG had 6,071 child clients in the Juvenile Division. At the end of June 2021, the office had 7,070 child clients, an increase of 1,000 cases, or more than 18%, since the pandemic began. Further, as has been widely reported in the news media, although filings in Juvenile Court are up, reports of child abuse to DCFS have been drastically lower during the pandemic. This is because many children are not being seen by teachers, doctors, and other mandated reporters. Experts warn that there is a large group of abused children currently not known to authorities who will be entering the courts once they fully reopen. On the Adult Guardianship side, the same is true with respect to elder abuse and seniors who are isolated in the community and need help but who, as of yet, are unknown to authorities.

# FY2021 Mid-Year Budget Review

---

---

## IX. FY2022 Preliminary Forecast

*Below is the target for the entire elected or appointed official's budget. Department level targets are available in the Hyperion budgeting system.*

<b><i>FY2022 Budget Target</i></b>	<b><i>\$270,949,273</i></b>
------------------------------------	-----------------------------

In May, the court submitted preliminary projections for the 2022 budget, which totaled \$277.7 million. Although those estimates were incomplete, as they included the county's preloaded values for salaries and payroll fringe benefits and did not reflect any new staff requests and expected adjustments, we expect the court's initial request later this month will likely be generally in line with May projections. Budget increases must be considered to restore values of certain services to pre-pandemic levels. These include, for example, jury-related services, client services, training, and travel. In addition, the court is planning an expansion of services in certain areas, such as community court and detention alternatives for minors. Nevertheless, the court is reviewing its options for the submission due July 23. At this point, all are under consideration.

CIRCUIT COURT OF COOK COUNTY

CONTRACTS AT 6-30-21

Contract	Department	Vendor	Value	Description	Start Date	End Date	Renewable	Extendable	Renewal Options, Notes	Max Renewal End Date
1953-17712	1280.ADJLT PROBATION DEPT.	LOYOLA UNIVERSITY OF CHICAGO INC	\$ 293,347	Program Behavior And Research Services	01 May 2019	30 Sep 2021	true	true		
1790-171421	1280.ADJLT PROBATION DEPT.	POLISH AMERICAN ASSOCIATION	80,000	Domestic Violence Intervention Counseling	01 Dec 2018	30 Nov 2021	true	true		
1790-17142G	1280.ADJLT PROBATION DEPT.	LAKAR ENTERPRISE CORP	80,000	Domestic Violence Intervention Counseling	01 Dec 2018	30 Nov 2021	true	true		
1790-17142F	1280.ADJLT PROBATION DEPT.	KIRBY REHABILITATION	80,000	Domestic Violence Intervention Counseling	01 Dec 2018	30 Nov 2021	true	true		
1790-17142E	1280.ADJLT PROBATION DEPT.	HEALTH CARE ALTERNATIVE SYSTEMS INC	120,000	Domestic Violence Intervention Counseling	01 Dec 2018	30 Nov 2021	true	true		
1790-17142D	1280.ADJLT PROBATION DEPT.	CRISIS CENTER FOR SOUTH SUBURBIA	95,000	Domestic Violence Intervention Counseling	01 Dec 2018	30 Nov 2021	true	true		
1790-17142B	1280.ADJLT PROBATION DEPT.	BEHAVIORAL SERVICES CENTER	80,000	Domestic Violence Intervention Counseling	01 Dec 2018	30 Nov 2021	true	true		
1790-17142A	1280.ADJLT PROBATION DEPT.	AVANCE INC	95,000	Domestic Violence Intervention Counseling	01 Dec 2018	30 Nov 2021	true	true		
1790-17142L	1280.ADJLT PROBATION DEPT.	SOUTH SUBURBAN FAMILY SHELTER	320,000	Domestic Violence Intervention Counseling	15 Dec 2018	14 Dec 2021	true	true		
1790-17142K	1280.ADJLT PROBATION DEPT.	SARAH'S INN	305,000	Domestic Violence Intervention Counseling	15 Dec 2018	14 Dec 2021	true	true		
1790-17142J	1280.ADJLT PROBATION DEPT.	THE SALVATION ARMY	120,000	Domestic Violence Intervention Counseling	15 Dec 2018	14 Dec 2021	true	true		
1790-17142H	1280.ADJLT PROBATION DEPT.	PATHWAY TO PEACE NFP	155,000	Domestic Violence Intervention Counseling	15 Dec 2018	14 Dec 2021	true	true		
1790-17142C	1280.ADJLT PROBATION DEPT.	CENTER FOR ADVANCING DOMESTIC PEACE INC	411,050	Domestic Violence Intervention Counseling	15 Dec 2018	14 Dec 2021	true	true	Two (2) - One (1) Year Renewal C	14 Dec 2023
1515-15006B	1280.ADJLT PROBATION DEPT.	TRACK GROUP INC	17,454,255	Bedroom Monitoring Services - Gps	28 Jan 2019	27 Jan 2022	true	true	Two (2) - One (1) Year Renewal C	27 Jan 2024
1318-1326A	1280.ADJLT PROBATION DEPT.	CFIVE SOLUTIONS INC	6,605,519	Adult Probation Case Management System	06 Apr 2016	05 Apr 2022	true	true		05 Apr 2023
1890-17539H	1280.ADJLT PROBATION DEPT.	WESTCARE ILLINOIS INC	150,000	Substance Abuse Counseling And Treatment Services	01 Jun 2019	31 May 2022	true	true	renewal planned for 2022	
1890-17539G	1280.ADJLT PROBATION DEPT.	TASC INC	90,000	Substance Abuse Counseling And Treatment Services	01 Jun 2019	31 May 2022	true	true	renewal planned for 2022	
1890-17539F	1280.ADJLT PROBATION DEPT.	PILSEN WELLNESS CENTER INC	150,000	Substance Abuse Counseling And Treatment And Services	01 Jun 2019	31 May 2022	true	true	new contract for July Board approval; south Cook, 1953-17892	
1890-17539E	1280.ADJLT PROBATION DEPT.	MCDERMOTT CENTER	600,000	Substance Abuse Counseling And Treatment Services	01 Jun 2019	31 May 2022	true	true	renewal planned for 2022	
1890-17539D	1280.ADJLT PROBATION DEPT.	LUTHERAN SOCIAL SERVICES OF ILLINOIS	300,000	Substance Abuse Counseling And Treatment Services	01 Jun 2019	31 May 2022	true	true	renewal planned for 2022	
1890-17539C	1280.ADJLT PROBATION DEPT.	GATEWAY FOUNDATION INC	600,000	Substance Abuse Counseling And Treatment Services	01 Jun 2019	31 May 2022	true	true	renewal planned for 2022	
1890-17539B	1280.ADJLT PROBATION DEPT.	THE CATHOLIC CHARITIES	90,000	Substance Abuse Counseling And Treatment Services	01 Jun 2019	31 May 2022	true	true	renewal planned for 2022	
1890-17539A	1280.ADJLT PROBATION DEPT.	BEHAVIORAL SERVICES CENTER	90,000	Substance Abuse Treatment And Counseling Services	01 Jun 2019	31 May 2022	true	true	renewal planned for 2022	
1853-17658	1280.ADJLT PROBATION DEPT.	WESTCARE ILLINOIS INC	1,556,324	Cognitive Behavioral Treatment Services	01 Aug 2019	31 Jul 2022	true	true		31 Jul 2024
1953-17789	1280.ADJLT PROBATION DEPT.	TASC INC	493,674	Clinical Case Management Services - (Wrap/RIE)	01 Jan 2020	31 Dec 2022	true	true		31 Dec 2024
1890-17232	1300.JUDICIARY	PROFESSIONAL DYNAMIC NETWORK	568,357	Idem - 24th Cd	01 Sep 2018	31 Aug 2021	true	true		30 Aug 2021
1753-16211	1300.JUDICIARY	CENTER FOR DIVORCE EDUCATION	0	Online Parenting Education	01 Feb 2018	31 Jan 2022	true	true		
1753-17075	1300.JUDICIARY	PRADO & RENTERIA CPAS PROF. CORP	15,560	Marriage And Audit Services	01 Mar 2018	28 Feb 2022	true	true	Two (2) - One (1) Year Renewal C	28 Feb 2023
1853-17270	1305.PUBLIC GUARDIAN	PANORAMIC SOFTWARE INC	294,000	Adult Guardianship Case Management System And System Maintenance Agreement	12 Sep 2018	16 Sep 2021	true	true	Two (2) - One (1) Year Renewal C	16 Sep 2022
1718-16372	1305.PUBLIC GUARDIAN	QUADENT INC	35,992	Scaling Of Postage Machines And Meters	06 Dec 2020	05 Dec 2021	true	true	Two (2) - One (1) Year Renewal C	05 Dec 2021
1950-17746	1305.PUBLIC GUARDIAN	CLARITY PARTNERS LLC	548,540		01 Dec 2020	30 Nov 2022	true	true	Two (2) - One (1) Year Renewal C	30 Nov 2024
NA	1310.OFFICE OF THE CHIEF JUDGE	NATIONAL SAFETY COUNCIL	-	No cost paid by program participants	5/31/2021	6/1/2022	no	no	RFP in process	
1830-17325	1310.OFFICE OF THE CHIEF JUDGE	TWOMAYTOZ INC	653,785	Food Service For Impaired/Injured Jury Trials Held At The 2600 S California Avenue Courthouse	17 Aug 2018	16 Aug 2021	true	true	Two (2) - One (1) Year Renewal C	16 Aug 2023
1830-17256	1310.OFFICE OF THE CHIEF JUDGE	TASC INC	550,775	Circuit Court Of Cook County Suburban Municipal Districts Drug Court Services Enhancement Program	01 May 2018	30 Sep 2021	true	true	One (1) - One (1) Year Renewal C	30 Sep 2021
1830-17322	1310.OFFICE OF THE CHIEF JUDGE	MCDERMOTT CENTER	169,996	Circuit Court Of Cook County Suburban Municipal Districts Drug Court Services Enhancement Program	01 May 2018	30 Sep 2021	true	true	One (1) - One (1) Year Renewal C	30 Sep 2021
1830-17326	1310.OFFICE OF THE CHIEF JUDGE	GATEWAY FOUNDATION INC	139,960	Gateway Site - Courts	01 Aug 2018	30 Sep 2021	true	true		30 Sep 2021
1630-15618	1310.OFFICE OF THE CHIEF JUDGE	JJ COLLINS & SONS INC	-	Jury Summons Envelopes	01 Dec 2016	30 Nov 2021	true	true	Two (2) - One (1) Year Renewal C	30 Nov 2021
1753-16842	1310.OFFICE OF THE CHIEF JUDGE	NORTH WESTERN UNIVERSITY	7,691,000	Mental Health Services For Court Involved Youth	01 Dec 2017	30 Nov 2021	true	true	RFP process is underway. Anticipate completing RFP process and awarding new contract before end FY2021	30 Nov 2021
1630-15349	1310.OFFICE OF THE CHIEF JUDGE	LANS USA INC	277,233	Linux Software Application Development Support And Maintenance	16 May 2021	15 May 2022	true	true		15 May 2022
1925-17752	1310.OFFICE OF THE CHIEF JUDGE	RUNCO OFFICE SUPPLY & EQUIPMENT COMPANY	48,969	Red Journals	01 Aug 2019	31 Jul 2022	true	true		
1925-17945	1310.OFFICE OF THE CHIEF JUDGE	PITNEY BOWES INC	95,070	Scaling Of Postage Machines	24 Dec 2019	23 Dec 2022	true	true		23 Dec 2024
1953-17581	1310.OFFICE OF THE CHIEF JUDGE	PRESENCE BEHAVIORAL HEALTH	1,334,664	Mental Health Court Clinical Case Management Services	01 Mar 2020	28 Feb 2023	true	true		
1925-18030	1310.OFFICE OF THE CHIEF JUDGE	TWOMAYTOZ INC	1,019,184	Jury Meal Service	01 Apr 2020	31 Mar 2023	true	true		31 Mar 2025
1944-17845	1310.OFFICE OF THE CHIEF JUDGE	THE CHICAGO BAR FOUNDATION	790,346	Jury Advice And Guardianship Assistance Help Desk	01 May 2020	30 Apr 2023	true	true		30 Apr 2025
1830-17645	1310.OFFICE OF THE CHIEF JUDGE	MCDERMOTT CENTER	944,595	Circuit Court Of Cook County North Suburban Municipal Districts Drug Court Services Enhancement Program (Ndsocp)	19 Dec 2018	29 Sep 2023	true	true		29 Sep 2024
1853-17646	1310.OFFICE OF THE CHIEF JUDGE	GATEWAY FOUNDATION INC	1,302,402	Substance Abuse Treatment And Counseling Services	25 Jan 2019	29 Sep 2023	true	true		29 Sep 2024
1853-17648	1310.OFFICE OF THE CHIEF JUDGE	PRESENCE BEHAVIORAL HEALTH	830,167	Client Case Management Services	25 Jan 2019	29 Sep 2023	true	true		
2112-18536	1310.OFFICE OF THE CHIEF JUDGE	CENTER FOR ADVANCING DOMESTIC PEACE INC	26,000	Subsidiary Justice For Families Grant: Center For Advancing Domestic Peace Justice For Families Program	15 Apr 2021	14 Apr 2024	true	true		14 Apr 2024
2012-18205	1310.OFFICE OF THE CHIEF JUDGE	LANGUAGE LINE SOLUTIONS	36,600	Telephonic Language Interpretation Services	15 Apr 2021	14 Apr 2024	true	true	Two (2) - One (1) Year Renewal C	14 Apr 2028
1790-17144F	1313.SOCIAL CASEWORK SERVICES	RONALD CSIMMONS	75,000	Sex Offender Assessment And Treatment Services	01 Dec 2018	30 Nov 2021	true	true		
1790-17144E	1313.SOCIAL CASEWORK SERVICES	NEW HOPE COMMUNITY SERVICE CENTER INC	135,000	Sex Offender Assessment And Treatment Services	01 Dec 2018	30 Nov 2021	true	true		
1790-17144D	1313.SOCIAL CASEWORK SERVICES	EMGES INC	135,000	Sex Offender Assessment And Treatment Services	01 Dec 2018	30 Nov 2021	true	true		
1790-17144B	1313.SOCIAL CASEWORK SERVICES	CENTER FOR CONTEXTUAL CHANGE LTD	75,000	Sex Offender Assessment And Treatment Services	01 Dec 2018	30 Nov 2021	true	true		
1790-17142M	1313.SOCIAL CASEWORK SERVICES	UNIVERSAL FAMILY CONNECTION	135,000	Domestic Violence Intervention Counseling	01 Dec 2018	30 Nov 2021	true	true		
1790-17144C	1313.SOCIAL CASEWORK SERVICES	COGNITIVE BEHAVIORAL SOLUTIONS	360,000	Sex Offender Assessment And Treatment Services	15 Dec 2018	14 Dec 2021	true	true		
1790-17144A	1313.SOCIAL CASEWORK SERVICES	ADELANTE PC	165,000	Sex Offender Assessment And Treatment Services	15 Dec 2018	14 Dec 2021	true	true		
13-23-001	1326.JUVENILE PROBATION	AUNT MARTHAS YOUTH SERVICE CENTER INC	12,005,623	Pre-Trial Services And Being Reporting Center	01 Oct 2013	30 Nov 2021	true	true	RFP process completed. Anticipate awarding a new contract before end of FY2021.	30 Nov 2018
1515-15006B	1326.JUVENILE PROBATION	TRACK GROUP	1,108,140	RM	1/28/2019	1/27/2022			In the process of requesting first year renewal option. To begin 01/28/2022 through 01/27/2023, with a contract increase of \$430,695	
11-84-036	1326.JUVENILE PROBATION	HEARTLAND HUMAN CARE SERVICES INC	6,501,721	Respite Care Services	01 Feb 2013	30 Nov 2021	true	true	RFP process underway. Anticipate new contract award before end FY2021.	30 Nov 2021
1853-17522	1440.JTDC	AMC MECHANICAL INC	69,527	Cooking Equipment Preventive Maintenance And Repair	01 Nov 2018	31 Oct 2021	true	true	Two (2) - One (1) Year Renewal C	31 Oct 2022
1768-16752	1440.JTDC	BLACK DOG FOODS LLC	887,500	Meat Products	01 Dec 2017	30 Nov 2021	true	true		30 Nov 2021

Contract	Department	Vendor	Value	Description	Start Date	End Date	Renewable	Extendable	Renewal Options, Notes	Max Renewal End Date
1925-17978	1440.JTDC	BLACK DOG FOODS LLC	252,340	Dairy Products For JDC	01 Jan 2020	31 Dec 2021	true	true		31 Dec 2024
1925-17936	1440.JTDC	WASH BURN MACHINERY INC	28,570	Laundry Room Equipment Preventive Maintenance And Repair For The Juvenile Temporary Detention Center	20 Jan 2020	19 Jan 2022	true	true		19 Jan 2024
1730-16924	1440.JTDC	TABB TEXTILES INC	74,586	linen Supplies	15 Feb 2018	14 Feb 2022	true	true	Two (2) - One (1) Year Renewal C	14 Feb 2022
1925-17909	1440.JTDC	AMC MECHANICAL INC	99,650	Refrigeration Equipment Preventive Maintenance And Repair	17 Mar 2020	16 Mar 2022	true	true		16 Mar 2024
1925-18044	1440.JTDC	BLACK DOG FOODS LLC	122,294	Kitchen Supplies Bt \$Am 100,000	01 Apr 2020	31 Mar 2022	true	true		31 Mar 2023
1825-17540R	1440.JTDC	AMC MECHANICAL INC	68,925	Dishwasher Maintenance	05 Apr 2019	04 Apr 2022	true	true		
1903-18063	1440.JTDC	BLACK DOG FOODS LLC	2,227,313	Dry And Canned Goods \$2,268,597.17	01 May 2020	30 Apr 2022	true	true		30 Apr 2024
1903-18080	1440.JTDC	VALDES LLC	102,895	Disposable Supplies \$8596,000	15 May 2020	14 May 2022	true	true		14 May 2025
1925-17856	1440.JTDC	CHICAGO UNITED INDUSTRIES LTD	147,398	Resident SymBiot	01 Jun 2020	31 May 2022	true	true		31 May 2025
2053-18206	1440.JTDC	BLACK DOG FOODS LLC	228,142	Bread And Pastry Goods	01 Jul 2020	30 Jun 2022	true	true		30 Jun 2025
2053-18209	1440.JTDC	UXC ECLIPSE (USA) LLC	2,046,619	Juvenile Resident And Management Information System	01 Jun 2020	31 May 2023	true	true		31 May 2024
2045-18282B	1440.JTDC	AMERCARE PRODUCTS INC	302,108	Hygiene Supplies	01 Oct 2020	30 Sep 2023	true	true	Two (2) - One (1) Year Renewal C	30 Sep 2025
1925-17986	1440.JTDC	VICTORY SUPPLY LLC	220,858	Resident'S Clothing	01 Nov 2020	31 Oct 2023	true	true	Two (2) - One (1) Year Renewal C	31 Oct 2025
1903-18076	1440.JTDC	CRISTINA FOODS INC	157,277	Bread Produce -Bt \$ 252,000	14 Nov 2020	13 Nov 2023	true	true		13 Nov 2025
2003-18445	1440.JTDC	CRISTINA FOODS INC	684,102	POULTRY PRODUCTION JDC	01 May 2021	30 Apr 2024	true	true	Two (2) - One (1) Year Renewal C	30 Apr 2026



# Office of the Independent Inspector General

# FY2021 Mid-Year Budget Review

## Office of the Independent Inspector General

**Objective:** Update on FY2021 Goals and Objectives, review FY2021 YTD budget, FY2020 year-end projections and operational lessons learned in the midst of the COVID-19 public health crisis.

### I. Update on FY2021 Initiatives and Goals

- **FY2021 Initiative/Goal #1 – Replace outdated desktop computers with laptops with VPN service to allow direct access to the OIIG case management system by all OIIG staff when off-site.**

The OIIG has successfully met this goal by replacing desktop computers with laptops and secured VPN to access the OIIG’s case management system. This has enabled all OIIG staff to effectively and efficiently work off-site while enhancing the office’s capacity to streamline workflow, manage critical documents, coordinate OIIG activities and manage case progression.

- **FY2021 Initiative/Goal #2 – Continue statutory responsibilities to diligently pursue unlawful political discrimination complaints as well as addressing sexual harassment and employment discrimination matters.**

In addition to the other important responsibilities enumerated in the OIIG enabling ordinance, the OIIG has dedicated staff to addressing allegations of sexual harassment and other forms of employment discrimination and misconduct in all offices under its jurisdiction and addressing allegations involving unlawful political activity. The OIIG has successfully met its legal mandate by increasing its cadre of investigative support in 2021 by five (approximately 50%).

### II. FY2021 Revenue (*for revenue generating offices*) - Not applicable.

### III. FY2021 Expenditure Projections

*Comparison of YTD budget (as of 5/31/2021) vs YTD actual expenses with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.*

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
Personnel	\$ 1,066,517	\$ 874,577	\$ 191,940	18.0%
Contractual Services	\$ 6,226	\$ 1,174	\$ 5,051	81.1%
Supplies and Materials	\$ 6,135	\$ 4,852	\$ 1,283	20.9%
Operations and Maintenance	\$ 64,568	\$ 54,090	\$ 10,477	16.2%
Capital Expenditures				
Rental and Leasing	\$ 3,240	\$ 4,644	*(\$1,403)	*(43.3%)
Contingencies and Special Purposes	(\$92,622)	(\$306,307)	\$ 213,685	** (230.7%)
<b>Total</b>	<b>\$1,054,063</b>	<b>\$633,031</b>	<b>\$421,033</b>	<b>39.9%</b>

# FY2021 Mid-Year Budget Review

\*Please note that the OIIG’s rental and leasing budget for the year is \$4,644 and covers the cost of copier rentals and two parking spaces for OIIG vehicles. Both expenses are paid upfront in December for the entire year. No other expenses are required out of this account.

\*\*The OIIG has issued invoices to the MWRD totaling approximately \$175,700 and to the FPD totaling \$20,570.

## IV. Status of FY2021 Hiring

*Please provide a status (as of 5/31/21) on the office’s hiring efforts to date and planned through the end of the year. This section applies to only operating fund positions. For OUP, please provide responses at the Bureau-level. For all other elected/appointed offices, please provide responses at the office/department-level.*

Bureau/Department*	# of FY2021 Appropriated FTE	# of Filled Positions	# of Vacant Positions
Office of the Independent Inspector General	19	17	2

Please note, as of July 12, 2021, the OIIG had one vacancy in the position of Deputy Inspector General – General Investigations which will be posted in the coming weeks.

## V. FY2021 Contracts

*Please provide a list of your office’s existing and anticipated contracts for FY2021 in the format provided below. (Feel free to attach this list separately if more room is needed)*

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*
Column Technologies		Ongoing maintenance services	\$41,483.23	3/15/2021	11/30/2023	N/A

- \*For any contract that is expiring this year, please indicate:
  - Whether the contract will be renewed, extended or re-bid.
  - If re-bid, the status of the procurement.

## VI. Capital Equipment Updates - Not applicable.

## VII. Grant Funding – Not applicable.



# FY2021 Mid-Year Budget Review

---

---

## VIII. COVID-19 Operational Impacts

*Please respond to each question below and provide details and take-aways about your operations as it relates to the COVID-19 public health crisis.*

Due to the circumstances triggered by the pandemic, the OIIG increased use of technology to continue to meet its mandate which has resulted in greater efficiencies. As outlined above, the OIIG has replaced all of its desktop computers with laptops with secured VPN access. This has significantly enhanced OIIG processes by enabling OIIG staff to manage all case activity through the OIIG case management system remotely. The office also used this technology for the conduct of all witness interviews during the pandemic. We will be incorporating the protocols established for use of on-line witness interviews in many OIIG investigations moving forward. The OIIG has also adopted a policy permitting OIIG Investigators to request approval for remote work up to two days per week.

The OIIG is currently exploring opportunities to expand the use of the case management system to facilitate the completion of certain “check-the-box” activities, such as the completion of the *OIIG Certification of Independence and Conflict Avoidance* form which each Investigator and Case Supervisor completes upon assignment of any investigation.

## IX. FY2022 Preliminary Forecast

<b>FY2022 Budget Target</b>	<b>\$1,987,143.13</b>
-----------------------------	-----------------------

The OIIG budget primarily consists of costs associated with personnel giving us the ability to meet our budget target.



# Cook County Sheriff

# FY2021 Mid-Year Budget Review

---

---

## Sheriff's Bureau

**Objective:** Update on FY2021 Goals and Objectives, review FY2021 YTD budget, FY2020 year-end projections and operational lessons learned in the midst of the COVID-19 public health crisis.

### I. Update on FY2021 Initiatives and Goals

- The Sheriff's Office will continue adapting to the COVID-19 pandemic by keeping the virus contained in the jail.
  - A study by Yale and Stanford Universities found that the measures implemented by Sheriff Dart and his staff at the Jail, which exceed public health recommendations, prevented thousands of COVID-19 infections, hundreds of hospitalizations, and dozens of deaths in just the first three months of the outbreak.
  - 3 detainees (all of whom were positive at intake) of the more than 5,900 in custody at the jail are positive as of July 12, 2021.
    - CCDOC 7-day test positivity rate is 0.0%, well below Suburban Cook County (1.1%) and Illinois (1.6%) 7-day TPRs.
    - As of July 12, 2021, 13 staff have tested positive
      - Only 5 of those work inside the jail
  - As of July 12, 2021, 55.0% of employees and 59.0% of detainees have been vaccinated.
- The Sheriff's Office will also continue to expand its non-traditional law enforcement and corrections initiatives in 2021.
  - Sheriff's Office expanded the Treatment Response Team. TRT is a collaborative intervention connecting public safety (Sheriff's Police Officers) and public health professionals (TRT Clinicians) to create community-based pathways to treatment.
    - TRT responds to incidents referred by the Overdose Mapping and Application Program and the CC Emergency Call Center and links individuals in need to community-based treatment services.
    - In January 2021, the Sheriff's Office began to use tablets for telehealth interventions between Sheriff's Police Officers and TRT clinicians for individuals in crisis. So far, in 2021 Sheriff's Police have referred 186 individuals to TRT, and there are 146 total active clients.
  - Sheriff's Office implemented the Community Resource Center. CRC is partnered with over 250 community providers.
    - To date, 1800 individuals are receiving some type of service or linkage to a community provider. Since the inception, CRC staff has made 14,990 outreach calls to Cook County residents, including those returning to communities and EM participants, to offer services and follow up on referrals.
    - CCSO's team of Domestic Violence Specialists provides support to victims of domestic violence, including navigation of health insurance, referrals to shelters, and connections to counseling. The team makes 40-50 weekly outreach calls and has handled 712 outreach cases since 12/1/20.
- The Sheriff's Electronic Monitoring program will continue transitioning to monitor all participants by GPS.
  - All detainees ordered to Electronic Monitoring are now on GPS.

# FY2021 Mid-Year Budget Review

## II. FY2021 Revenue (for revenue generating offices)

Comparison of YTD budget (as of 5/31/2021) vs YTD actual revenue with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.

Revenue	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
Sheriff General Fees	\$8,502,554	\$3,924,665	(\$4,577,889)	(116.6%)

The Sheriff's Office revenue shortfall is primarily driven by COVID-19 disrupting collection. The Eviction moratorium, a halt on annual tax sales conducted by the Treasurer and the substantial decline in court filings are contributing factors to the reduction in Civil Process revenue collections. In January, due to the eviction moratorium, the Sheriff's Office informed the Bureau of Finance to reduce the original \$15M projection to \$11M. We expect Sheriff's revenue collection to steadily increase as the State's reopening phases progress.

## III. FY2021 Expenditure Projections

Comparison of YTD budget (as of 5/31/2021) vs YTD actual expenses with explanations for major variances and corrective action steps. Final unaudited actuals for May 31, 2021 will be reported in the upcoming monthly Revenue and Expense report.

Operating Expenses	FY2021 YTD Budget	FY2021 YTD Actuals	\$ Variance	% Variance
Personnel	\$ 258,846,649	\$ 235,989,405	\$ 22,857,245	8.8%
Contractual Services	\$ 5,681,861	\$ 9,449,625	(\$ 3,767,763)	(66.3%)
Supplies and Materials	\$ 1,120,861	\$ 1,024,385	\$ 96,476	8.6%
Operations and Maintenance	\$ 7,710,087	\$ 6,167,573	\$ 1,542,514	20.0%
Capital Expenditures	\$ 0	-	\$ 0	-
Rental and Leasing	\$ 452,835	\$ 414,145	\$ 38,690	8.5%
Contingencies and Special Purposes	(777,835)	(274,460)	(\$ 503,375)	64.7%
<b>Total</b>	<b>\$273,034,459</b>	<b>\$252,770,672</b>	<b>\$20,263,787</b>	<b>7.4%</b>

### Personnel - \$22,857,245 Positive Variance

The Sheriff's Office positive variance in personnel is driven by CARES Act reimbursements to the salary and fringe benefit account. This variance will decrease by \$10.6M once the Cook County Board approved transfer from the March 18th Board Meeting for food services is completed.

# FY2021 Mid-Year Budget Review

## **Contractual Services - \$3,767,763 Negative Variance**

As referenced above, the contractual services FY2021 YTD Budget does not include a \$10.6M Cook County Board approved transfer from the personnel account. This transfer creates a \$6.8M positive variance which we expect to expend in the second half of the fiscal year.

## **Supplies and Materials - \$96,476 Positive Variance**

In the first half of the fiscal year, the Sheriff's Office has limited spending in the supplies and materials accounts to an absolute minimum. Due to delayed purchasing, increases in raw material prices, and a surge in the detainee population, we expect to expend all appropriated funding.

## **Operations and Maintenance - \$1,542,514 Positive Variance**

The annual invoices for our IT operation and maintenance account are typically received in the second half of the fiscal year. These payments will negate the current surplus by fiscal year end.

## **Rental and Leasing - \$38,690 Positive Variance**

The Sheriff's Office expects the rental and leasing accounts' positive variance to be expended by year end. This is an account budgeted and controlled by the County.

## **Contingencies and Special Purposes - \$503,375 Negative Variance**

Sheriff's Office reimbursements are typically billed quarterly. The invoices for the 2nd quarter are not billed until June. Any shortfall in this account will be offset by a surplus in the County's Department of Revenue account.

**Overall, the Sheriff's Office will remain in budget for FY21 due to past and pending reimbursements from FEMA, CARES Act and ARPA.**

## **IV. Status of FY2021 Hiring**

*Please provide a status (as of 5/31/21) on the office's hiring efforts to date and planned through the end of the year. This section applies to only operating fund positions.*

<b>Bureau/Department*</b>	<b># of FY2021 Appropriated FTE</b>	<b># of Filled Positions</b>	<b># of Vacant Positions</b>
1210-Office of the Sheriff	13	13	
1214-Sheriff's Administration And Human Resources	330	325	5
1216-Office of Prof Review, Prof Integrity Special Investigations	31	31	
1217-Sheriff's Information Technology	91	88	3
1230-Court Services Division	799	795	4
1231-Police Department	624	615	9

# FY2021 Mid-Year Budget Review

1232-Community Corrections Department	173	168	5
1239-Department of Corrections	3,480	3,453	27
1249-Sheriff's Merit Board	19	18	1

- We expect that 100% of the above vacancies will be filled by year-end by hiring additional Correctional Officers, thus giving us the ability to promote/transfer into Courts, EM and Police.
- Much like law enforcement agencies across the Country, the CCSO has faced challenges over the past year in attracting qualified Correctional Officer candidates despite increasing recruitment efforts across the state. Also, due to lower-than-average industry compensation for many roles, we have faced difficulty in filling civilian positions, particularly in IT.
- There are also 19 appropriated FTEs at the Merit Board, 18 of which are filled. The Merit Board is created by statute, but the administration and hearings are independent of the Sheriff Office.

## V. FY2021 Contracts

*Please provide a list of your office's existing and anticipated contracts for FY2021 in the format provided below. (Feel free to attach this list separately if more room is needed)*

**See Attached**

## VI. Capital Equipment Updates

*Please provide a list of your office's FY2021 capital equipment projects and the status of projects in the format provided below. (Feel free to attach this list separately if more room is needed)*

**See Attached**

## VII. Grant Funding

Grant Name	Department	Appropriated Award Amount	Awards Start Date	Award End Date	Grant Set-Up Status
G53491-Grant 2018 SHE HighIntensity Drug Traffic	1210.Office Of The Sheriff	\$8,400.00	1/1/2018	12/31/2020	Set-Up
G53602-Grant 2019 SHE HIDTA	1210.Office Of The Sheriff	\$2,431,606.00	1/1/2019	6/30/2021	Set-Up
G53613-Grant 2019 SHE Child Support	1210.Office Of The Sheriff	\$27,313.00	7/1/2019	6/30/2020	Set-Up
G53650-Grant 2018 SHE Equitable Share - Justice	1210.Office Of The Sheriff	\$455,705.00	12/1/2017	11/30/2022	Set-Up
G53651-Grant 2018 SHE Equitable Share - Treasury	1210.Office Of The Sheriff	\$1,104,992.00	12/1/2017	11/30/2022	Set-Up
G53710-Grant 2019 SHE HUNT Alternatives	1210.Office Of The Sheriff	\$17,800	1/1/2019	12/31/2019	Set-Up
G53725-Grant 2019 SHE Child Support STE	1210.Office Of The Sheriff	\$14,070	7/1/2019	6/30/2020	Set-Up
G53743-Grant 2020 SHE HIDTA	1210.Office Of The Sheriff	\$4,700,160	1/1/2020	12/31/2021	Set-Up
G53807-Grant 2020 SHE Child Support FED	1210.Office Of The Sheriff	\$845,143	7/1/2020	6/30/2022	Set-Up
G53808-Grant 2020 SHE Child Support STE	1210.Office Of The Sheriff	\$435,377	7/1/2020	6/30/2022	Set-Up

# FY2021 Mid-Year Budget Review

G53851-Grant 2020 SHE Overdose Prevention and Response Project (ORS Project)	1210.Office Of The Sheriff	\$141,079	11/19/2019	6/30/2021	Set-Up
G53919-Grant 2021 SHE Child Support FED	1210.Office Of The Sheriff	\$1,005,538	#N/A	#N/A	Not Set-Up
G53920-Grant 2021 SHE Child Support STE	1210.Office Of The Sheriff	\$518,004	#N/A	#N/A	Not Set-Up
G53921-Grant 2021 SHE HIDTA	1210.Office Of The Sheriff	\$4,248,342	#N/A	#N/A	Not Set-Up
G53922-Grant 2021 SHE STEP	1210.Office Of The Sheriff	\$103,536	#N/A	#N/A	Not Set-Up
G53923-Grant 2021 SHE Residential Substance Abuse Treatment	1210.Office Of The Sheriff	\$187,975	10/1/2020	9/30/2021	Set-Up
G53979-Grant 2020 SHE Coronavirus Emergency Supplemental Funding	1210.Office Of The Sheriff	\$458,198	10/1/2020	9/30/2021	Set-Up
G53980-Grant 2020 SHE Drug - Impaired Driving Training Grant	1210.Office Of The Sheriff	\$135,158	7/1/2020	6/30/2021	Set-Up
G54018-Grant 2020 SHE Comp Law Enforcement Resp to Drugs	1210.Office Of The Sheriff	\$79,500	10/1/2020	9/30/2021	Set Up
G53923-Grant 2020 SHE Residential Substance Abuse Treatment (RSAT)	1210.Office Of The Sheriff	\$187,975	10/1/2020	9/30/2021	Set Up
G53979-Grant 2020 SHE Coronivirus Emergency Supplemental Funding	1210.Office Of The Sheriff	\$458,198	10/1/2020	9/30/2021	Set Up

The Sheriff's Office currently has 2 full-time staff members who are responsible for the administration of grants.

The Cook County Sheriff's Office (CCSO) continues its efforts to seek out and pursue grant funding through Federal, State, Local, and philanthropic funding opportunities. Our grant personnel conduct daily searches of numerous granting organizations, including but not limited to Community Oriented Policing Services (COPS), Bureau of Justice Assistance (BJA), National Institute of Justice (NIJ), Office of Juvenile Justice and Delinquency Prevention (OJJDP), Office for Victims of Crime (OVC), Illinois Criminal Justice Information Authority (ICJIA), and MacArthur Foundation, in order to identify potential grant funding that aligns with the CCSO's mission and policies. These efforts allow the CCSO to identify the most pressing crime-related challenges confronting the justice system and to provide information, training, coordination, and innovative strategies and approaches for addressing these challenges.

Current efforts include maintaining and monitoring seven (7) FY20 grant awards which support a wide range of programming. CCSO applied for six more and are in the process of applying for two additional grant awards.

FY21 Grants Applied for:

- Comprehensive Law Enforcement Response to Drugs (renewal) – Increase public safety and improve the behavioral health of community residents.
- Intellectual Property Program – The goal of this program is to improve coordination of intellectual property (IP) enforcement efforts among federal, state, and local authorities, which contributes to the Department's

# FY2021 Mid-Year Budget Review

---

---

priority of reducing crime. These efforts shall include aggressive investigating and prosecuting a wide range of IP crimes, with a particular focus on: (1) public health and safety; (2) theft of trade secrets and economic espionage; and (3) large scale commercial counterfeiting and piracy.

- Second Chance Act Addressing the Needs of Incarcerated Parents and Their Minor Children – The goal of this program is to assist states and localities in developing or expanding services that meet the needs of incarcerated parents and their minor children to prevent violent crime, reduce recidivism, and provide support for minor children.
- COPS Hiring Program – To provide funding to hire additional personnel in an effort to increase community policing and crime prevention efforts.
- Second Chance Act Pay for Success – To enhance public safety, lower recidivism, and improve the lives of those coming out of the criminal justice system by increase programming for and reduce recidivism in the target reentry population.
- Comprehensive Opioid, Stimulant, and Substance Abuse Site-based Program – To reduce the impact of opioids, stimulants, and other substances on individuals and communities, including a reduction in the number of overdose fatalities, as well as mitigate the impacts on crime victims by supporting comprehensive, collaborative initiatives.

FY21 grants in process of applying for:

- Child-friendly Family Visiting Spaces in Jails and Prisons Programs
- Urban Agriculture and Innovative Program

## VIII. COVID-19 Operational Impacts

*Please respond to each question below and provide details and take-aways about your operations as it relates to the COVID-19 public health crisis.*

### COVID-19 Update

- As you all know, it has been an outrageously difficult time this past year and a half. COVID-19 has brought challenges we never expected to face.
  - A study by Yale and Stanford Universities found that the measures implemented by Sheriff Dart and his staff at the Jail, which exceed public health recommendations, prevented thousands of COVID-19 infections, hundreds of hospitalizations, and dozens of deaths in just the first three months of the outbreak.
  - Measures to fight the virus have proven greatly successful at Cook County Jail, which continues to show positivity rates and cases-per-capita numbers that are much lower overall.
  - The Jail successfully fought off the surge everyone experienced in the Fall and Winter. Masks and social distancing are still being followed based on the CDC recommendations for congregate settings, they have shown to work, and we continue to offer vaccines to every detainee and staff member.
  - We will keep working to contain the virus and will continue to build mitigation strategies from scratch and to have those recognized and validated by the CDC and other recent studies
- We wrote the playbook for other jails, prisons, and congregate settings due to the incredible effort made by CCSO staff and the staff at Cermak. We have constantly innovated and adapted in the fight against the pandemic. We are a national model for others.
- **This is evidenced by a CDC study published on July 14, 2020 that found the combined efforts of the Sheriff's Office and our partners at Cermak Health Services dramatically reduced the spread of COVID at the Jail.** (This was sent to the commissioners on Monday, 11/2/20)



# FY2021 Mid-Year Budget Review

---

---

- The study concludes that the number of new cases plummeted due to the combination of a host of interventions, including:
  - Quarantine and isolation
  - Limited movement by detainees and staff
  - The massive undertaking to single cell as many detainees as possible
  - The creation of the off-site isolation and quarantine facility at the former Boot Camp
  - Aggressive testing
- **We also have continued many of our COVID-19 related efforts, such as the deployment of multidisciplinary teams that started in March 2020 to assist with and coordinate COVID-19 related discharge planning.**
  - These teams are responsible for contacting the homes that detainees were preparing to return to in order to ensure that the detainee could self-isolate if needed, and to ensure that no one else in the home was sick.
  - We coordinate with the City and State Departments of Public Health to develop housing plans for detainees being released without a stable place to go in the community.
  - We provide COVID-19 educational packets including vaccination information to all detainees upon release and speak with them about best practices to stay healthy.
- **These efforts are working.**
  - Virus is contained at the jail, per Dr. Mennella, CDC and CDPH. 3 detainees (all of whom were positive at intake) of the more than 5,900 in custody at the jail are positive as of 7/12/21.
    - CCDOC 7-day test positivity rate is 0.0%, well below Suburban Cook County (1.1%) and Illinois (1.6%) 7-day TPRs.
    - As of 7/12/21, 13 staff have tested positive.
      - Only 5 of those work inside the jail
    - And of course, our thoughts and prayers are with the families and friends of the staff members and detainees we have lost to this horrible virus.
    - CCSO and Cermak have received a 2021 Achievement Award from the National Association of Counties for the collaborative efforts to control the spread of COVID in the Jail.
- **Vaccinations**
  - Vaccination remains a major priority of the Sheriff's Office, and Jail staff continues to work daily with its medical provider, Cermak Health Services, to ensure that vaccinations are provided as quickly as possible.
    - As of July 12, 2021, 55.0% of employees and 59.0% of detainees have been vaccinated.
  - We continue to work on incentives to motivate staff to get vaccinated.
    - Offering onsite COVID-19 vaccination.
    - Offering onsite COVID-19 testing.
    - COVID-19 patch design contest open to all staff – to be given to all vaccinated staff.
    - Evaluating percentage of vaccinated staff based on work location (courthouse, division). The highest percentage will be incentivized with free lunch, prizes, goody bags, etc.
  - Since we started providing vaccines to detainees at CCDOC in February 2021, we have made changes to our processes to expand our efforts.
    - For example, we now have a central vaccination clinic in Division 6 that operates 5 days a week.
    - Detainees are scheduled after they submit a health service request form.
    - Walk ins are also an option based on the number of spots available.
    - Cermak has the capacity to offer 150 shots a day.

# FY2021 Mid-Year Budget Review

---

---

- We have expanded our educational efforts to include PSAs, interviews with health care providers and other detainees who received the shot, educational information, and more on our Daily Television programming.
- Additionally, we have developed a team to do outreach to anyone who has either refused to get the shot or who has yet to have contact with Cermak regarding the vaccine.
- Our officers go tier to tier to speak with these individuals in an attempt to engage them in the process.
- **Containing COVID-19 costs money.**
  - Since the beginning of the COVID-19 pandemic, we have spent nearly \$450 million dollars of budgeted and unbudgeted resources to protect not only detainees and staff from the pandemic and its repercussions, but also the citizens of Cook County.
  - Due to opening previously closed sections of the jail to allow for single celling and social distancing, creating approximately 450 additional posts per day and higher than normal absenteeism, we have expended \$52M in overtime dollars through May 2021.
  - We transferred hundreds of deputies to the jail from closed and limited capacity courthouses, but many of them have moved back due to resumed courts operations.
  - Our office has been in constant communication with the County Finance team, and we are optimistic that we will remain within our budget for FY21 due to (past and pending) reimbursements from CARES Act, FEMA and the American Rescue Plan Act.
  - How did you incorporate technology and digital access into your processes in the midst of COVID?
    - The Sheriff’s Office implemented multiple technology plans and actions in response to COVID-19 in order to ensure detainee, officer and civilian employee safety and to maintain ongoing operations and to continue to enhance and expand technology capabilities.
    - Critical operations include:
      - Enabling detainee remote hearing appearance in collaboration with County BOT, the Chief Judge, Public Defender, and State’s Attorney’s Office.
      - Enabling detainee remote video access to counsel and support services.
      - Enabling detainee remote visitation with friends and family.
      - Enabling detainee remote access to medical staff for non-critical appointments.
      - Expanding public access to enable remote visitation.
      - Quickly mobilizing and supporting employees to enable work-from home efforts.
      - Enhancing enterprise security to ensure data integrity and availability.
      - Custom built applications deployed (i.e., contact tracing, scheduling applications).
      - Utilizing camera system to monitor PPE equipment distribution.
      - Working with justice partners in the Bond Court Automation project to streamline data integrations and operations
    - Key technologies utilized include:
      - Secure and easy-to-use videoconferencing platforms.
      - Mobile devices including laptops and smartphones.
      - Secure remote access systems including enhanced authentication and VPN.
      - Internally developed monitoring and business intelligence applications.
  - Are you contemplating implementing more innovative/transformational technological initiatives to systematically transform operations within your office and improve public accessibility? Yes, we plan to do the following:

# FY2021 Mid-Year Budget Review

---



---

- Expanding use of remote conferencing technology for detainee visitation with their attorneys and families.
  - Expanding use of automation to allow personnel to focus on mission-critical requirements and continuous service delivery. This includes increasing automation in the Sheriff’s CCOMS jail management system where appropriate.
  - Expanding the use of the electronic filing for Civil Process for the public.
  - Expanding and enhancing the use of business intelligence to measure and understand the effectiveness of new operational approaches.
  - Implementing data governance capabilities to reduce manual monitoring of data use activity. This includes deploying information classification systems to automate classification and handling based on approved policy.
  - Integrating application capabilities to support increased collaboration and operational efficiencies. This includes enabling advanced Microsoft Teams features.
  - Utilizing existing software and hardware technology assets in new ways to reduce operational and capital expense. This includes evaluating and potentially deploying virtual desktop computers where permissible.
  - Implementing E-Citation via the County-Wide DACRA System, in collaboration with the County BOT, Department of Revenue, and Clerk of Circuit Court.
- How can your office accelerate these improvements and what impact would that have on your budgets?
    - Adjusting the technology procurement process would greatly assist in accelerating implementing all current and future process improvement efforts. The current procurement process supports overall County operational requirements but requires time to execute which moves slower than technology change cycles. An expedited technology procurement process would assist greatly with keeping technology and capabilities current.
    - Estimated budget impacts:
      - Near term: preliminary impact analysis indicates a 10% to 15% increase to budget over the next 3 years due to initial technology acquisition.
      - Long term: preliminary analysis shows a consist increase of 3%-5% due to increased support and maintenance costs coupled with ongoing technology refresh requirements. Expanded use of video conferencing for status hearings via Zoom will incur capital expenditures.

## IX. FY2022 Preliminary Forecast

Below is the target for the entire elected or appointed official’s budget. Department level targets are available in the Hyperion budgeting system.

<b>FY2022 Budget Target</b>	<b>\$596,089,331</b>
-----------------------------	----------------------

- Our Target for FY22 is 4% (\$23M) over our current FY21 budget. Though several million of this increase will go to County budgeted expenses (Insurance benefits, Workers Compensation), we are hopeful that we can meet this target while also adding back many of the 300 positions we gave up last year.

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*
CJA SR	1214 - Sheriff's Training Institute	Instructional Services	\$2,232,000.00	12/1/2020	11/30/2021	RFQ in process to award new contracts.
Robert J. Hovey	1214 - Sheriff's Training Institute	Instructional Services	\$128,700.00	12/1/2020	11/30/2021	RFQ in process to award new contracts.
Meggitt Defense Training Systems	1214 - Sheriff's Training Institute	Maintenance of Target Retrieval Firing Range	\$63,300.00	8/5/2019	8/4/2022	Contract expires in fiscal year 2022.
Core Mechanical, Inc.	1214 - Sheriff's Training Institute	Maintenance and Repair of Ventilation System & Equipment	\$144,600.00	10/1/2020	9/30/2023	Contract expires in fiscal year 2023.
Graduation Solutions LLC dba Graduation Source	1214 - Sheriff's Training Institute	Leatherette Certificate Holders	\$21,717.50	4/1/2021	3/31/2024	Contract expires in fiscal year 2024.
Best Technology Systems, Inc.	1214 - Sheriff's Training Institute	Maintenance & Decontamination Svcs	\$269,280.00	6/3/2021	6/2/2024	Contract expires in fiscal year 2024.
Wex Bank	1214 - Sheriff's Vehicles Services	Fleet Fuel Card Service	\$14,250,000.00	1/1/2021	12/31/2021	A new contract will be going out to bid this year.
Auto Experts of Oak Park	1214 - Sheriff's Vehicles Services	Automotive Repair, Zone 5	\$1,288,270.00	12/1/2020	11/30/2021	Current contract will be renewed this year.
Viking II d/b/a Gordon's on Western	1214 - Sheriff's Vehicles Services	Automotive Repair Zone 6	\$1,568,530.00	12/1/2020	11/30/2021	Current contract will be renewed this year.
WJL LCL, LLC d/b/a Gordon's Garage	1214 - Sheriff's Vehicles Services	Automotive Repair , Zone 7	\$16,747,539.00	12/1/2020	11/30/2021	Current contract will be renewed this year.
URT E&R Towing, Inc.	1214 - Sheriff's Vehicles Services	Automotive Repair, Zones 9&10	\$3,495,470.74	12/1/2020	11/30/2021	Current contract will be renewed this year.
Beverly Hills Garage	1214 - Sheriff's Vehicles Services	Automotive Repair, Zone 8	\$2,111,055.00	12/1/2020	11/30/2021	Current contract will be renewed this year.
Municipal Towing and Recovery, Inc.	1214 - Sheriff's Vehicles Services	Towing Services - Zone 1	\$164,800.00	4/1/2021	3/31/2022	Contract expires in fiscal year 2022.
URT E&R Towing, Inc.	1214 - Sheriff's Vehicles Services	Towing Services - Zone 2	\$164,500.00	6/1/2021	5/31/2022	Contract expires in fiscal year 2022.
Kerry's Autobody	1214 - Sheriff's Vehicles Services	Auto Body Repairs (South Area)	\$530,750.00	2/1/2020	1/31/2023	Contract expires in fiscal year 2023.
Mac Auto Repair	1214 - Sheriff's Vehicles Services	Auto Body Repairs (South Area)	\$595,000.00	2/1/2020	1/31/2023	Contract expires in fiscal year 2023.
Harrison Collision Center d/b/a Maaco Collision Center	1214 - Sheriff's Vehicles Services	Auto Body Repairs (North Area)	\$649,875.00	2/1/2020	1/31/2023	Contract expires in fiscal year 2023.
Sutton Ford, Inc.	1214 - Sheriff's Vehicles Services	Ford Vehicles (Police SUVs)	\$12,546,250.00	4/1/2020	3/31/2022	Contract expires in fiscal year 2022.
Federal Signal Corporation	1214 - Sheriff's Vehicles Services	Aftermarket Equipment - Utility Vehicles	\$1,224,061.40	8/17/2020	8/16/2023	Contract expires in fiscal year 2023.
Interpark, LLC	1214 - Sheriff's Fiscal Administration	Pre-Paid Parking Passes	\$28,800.00	12/19/2018	12/18/2021	Current contract will be renewed this year.
Alia Drug Testing LLC	214 - Human Resources	Drug Testing	\$80,274.00	11/18/2020	12/17/2021	Current contract will be renewed this year.
Phamatech Inc.	214 - Human Resources	Drug Testing	\$49,050.00	11/13/2020	11/12/2021	Current contract will not be renewed due to increase in pricing.
IDEMIA (FKA) Morpho Trak Inc.	1217-Sheriff's IT	Live Scan maintenance	\$4,573,250.00	7/1/2016	6/30/2021	Current contract will be renewed this year.
CDW Government, LLC	1217-Sheriff's IT	Ruggedized Modems	\$1,609,243.80	10/18/2020	10/17/2021	Current contract will be renewed this year.
Clarity Partners, LLC	1217-Sheriff's IT	Records Management System	\$1,688,400.00	11/1/2020	10/31/2021	A new contract will be awarded this year.
Iris LTD	1217-Sheriff's IT	37 Bit Cards and Supplies	\$179,648.00	8/1/2018	7/31/2021	Current contract will be renewed this year.
Accurate Controls	1217-Sheriff's IT	Security System Maintenance & Repair Services	\$315,592.40	7/26/2020	7/25/2021	Current contract will be renewed this year.
Pitney Bowes Global Financial Service, LLC	1230 - Sheriff's Court Services	Postage Meters (Leasing)	\$24,793.92	8/1/2019	7/31/2021	Current contract will be renewed this year.
The REMI Group LLC	1230 - Sheriff's Court Services	Maintenance and Repair of Security Machines	\$1,487,850.32	1/1/2021	12/31/2021	A new contract will be going out to bid this year.
Chicago United Industries	1230 - Sheriff's Court Services	Certified Mail Envelopes	\$182,484.00	5/13/2019	5/12/2022	Contract expires in fiscal year 2022.
Yates Hair Science Group LLC d/b/a Yates Enterprises	1230 - Sheriff's Court Services	Magnetometers and X-Ray Machines	\$566,430.00	11/1/2018	10/31/2021	This contract expires this year with no options to renew. A new solicitation will be prepared if we need this equipment.
Motorola Solutions, Inc.	1231 - Sheriff's Police Dept.	Radio Maintenance	Countywide - \$15,236,883.01 CCSO - \$800,000.00	11/14/2020	11/13/2021	A new contract will be awarded this year.
Legend + White Animal Health Corp.	1231 - Sheriff's Police Dept.	Canine Food	\$42,368.85	8/23/2019	8/22/2022	Contract expires in fiscal year 2022.
Galls, LLC	1231 - Sheriff's Police Dept.	Ballistic Vests	\$371,398.75	11/1/2019	10/31/2022	Contract expires in fiscal year 2022.
Partners and Paws Veterinary Services, LLC	1231 - Sheriff's Police Dept.	Veterinary Services	\$531,120.00	11/1/2019	10/31/2022	Contract expires in fiscal year 2022.
Motorola Solutions, Inc.	1231 - Sheriff's Police Dept.	Radios, Parts and Equipment	Countywide - \$74,954,308.90 CCSO - \$2,500,000.00	7/1/2020	6/30/2025	Contract expires in fiscal year 2025.
Motorola Solutions, Inc.	1231 - Sheriff's Police Dept.	Motorola System Expansion and Maintenance Services	\$13,702,154.00 Fully funded by DEMRS grant.	7/1/2020	6/30/2025	Contract expires in fiscal year 2025.
Shallow Creek Kennels, Inc.	1231 - Sheriff's Police Dept.	Police Canines	\$118,425.00	10/1/2020	9/30/2023	Contract expires in fiscal year 2023.
Allied Services Group	1231 - Sheriff's Police Dept.	Body Removal and Transportation	\$90,000.00	8/1/2020	7/31/2021	Current contract will be renewed this year.

Vendor Name	Department	Contract Purpose	Contract Amount	Contract Start Date	Contract End Date	Contract Status*
Attenti USA	232-Community Services(County Wide)	Electronic Monitoring Services	\$14,260,821.25 (Countywide) \$9,608,796.25 (CCSO)	1/28/2019	1/27/2022	Contract won't be renewed by the Sheriff's Office, all of the participants were transferred into Track Group contract (GPS services).
Track Group, Inc.	232-Community Services(County Wide)	EM Services Category 2GPS	\$17,454,254.50 (Countywide) \$10,645,504.50 (CCSO)	1/28/2019	1/27/2022	Contract expires in fiscal year 2022.
Atlas &Associations, Inc	239 - DOC	Evidence Bags	\$103,875.00	11/6/2019	2/1/2022	Contract expires in fiscal year 2022.
AMC Mechanical	239 - DOC	Ice machines Maintenance	\$74,100.00	7/13/2021	11/1/2023	Contract expires in fiscal year 2023.
CBM	239 - DOC	Food management	\$38,360,583.23	7/24/2020	7/23/2021	Contract will be increase and extended this year.
Economy Compounds Inc	239 - DOC	Laundry Chemicals	\$172,969.50	11/24/2020	11/23/2021	Current contract will be renewed this year.
Herc Rental Equipment	239 - DOC (Countywide)	Rental Equipment services	\$3,000,000 (Countywide) \$300,000 (CCSO)	4/15/2020	4/14/2023	Contract expires in fiscal year 2023.
Inter City Supply co.	239 - DOC (Countywide)	Janitorial Supplies	\$2,554,983.28 (Countywide) \$353,900.00 (CCSO)	2/1/2017	1/31/2021	A new contract is out to bid and will be awarded this year.
Progressive Industries	239 - DOC	Canvas Shoes	\$660,829.50	11/24/2020	11/25/2021	Contract won't be renewed. A new solicitation is being prepared to go out to bid.
Quality & Excellence	239 - DOC (Countywide)	Pest Control Services	\$488,816.00	9/26/2020	9/25/2021	A new contract will be awarded this year.
Resilience	239 - DOC	Rape Victims Advocates	\$60,810.00	1/25/2021	1/24/2024	Contract expires in fiscal year 2024.
Republic Services	239 - DOC (Countywide)	Scavenger Services	\$1,427,565.29 (Countywide) \$121,987.50 (CCSO)	11/15/2020	11/14/2021	Current contract will be renewed this year.
Valdes Enterprise	239 - DOC	Toilet Paper and Paper Towels	\$749,232.00 (Countywide) \$278,886(CCSO)	6/1/2021	5/31/2024	Contract expires in fiscal year 2024.
Tabb Textiles Co	239 - DOC	Linens	\$352,395.00	10/1/2020	9/30/2023	Contract expires in fiscal year 2023.
The REMI Group LLC	239 - DOC	Maintenance Security Equipment	\$1,012,850.00	1/1/2020	12/31/2021	A new contract will be awarded this year.
Bob Barker Company, Inc.	239 - DOC	Mattresses and Covers	\$1,352,821.00	10/3/2019	10/2/2022	Contract expires in fiscal year 2022.
Root Brothers Mfg. & Suppl	239 - DOC(countywide)	Working Gloves	\$369,867.00 (Countywide) \$32,361.50 (CCSO)	11/1/2020	10/31/2021	Contract will be renewed this fiscal year.
Bob Barker Company, Inc.	239 - DOC	Specialized Jumpsuits	\$122,913.00	7/1/2020	6/30/2023	Contract expires in fiscal year 2023.
Bob Barker Company, Inc.	239 - DOC(countywide)	In-cell Organizers	\$187,950.00	10/1/2020	9/30/2023	Contract expires in fiscal year 2023.
Equity Industrial Supply, Inc	239 - DOC	Trash Can Liners	\$768,216 (Countywide) \$107,860 (CCSO)	2/1/2021	1/31/2022	Contract expires in fiscal year 2022.
Chicago United Industries	239 - DOC	Smith and Wesson Handcuffs, Leg Irons	\$57,206.00	9/17/2020	9/16/2021	Contract will be renewed this fiscal year.
WW Grainger	239 - DOC (Countywide)	Maintenance , Repairs, and Operations Supplies	\$33,103,800.00 (Countywide)	10/1/2020	9/30/2021	A new contract will be awarded this year.
Paper Solutions	239 - DOC	File Jackets	\$2,674,665 (Countywide) \$457,200 (CCSO)	10/1/2020	9/30/2023	Contract expires in fiscal year 2023.
Davis Bancorp	239 - DOC (Countywide)	Armored Car Services	\$582,768.00 (Countywide) \$11,940(CCSO)	4/1/2021	3/31/2022	Contract expires in fiscal year 2022.
Schaff Equipment	239-DOC	Maintenance of lawn and snow removal	\$123,750.00	5/1/2020	4/30/2023	Contract expires in fiscal year 2023.
Phoenix Trading Inc., D/b/a Amercare Products, Inc	239-DOC	Hygiene supplies	\$732,935 (Countywide) \$720,000 (CCSO)	8/10/2020	8/9/2023	Contract expires in fiscal year 2023.
Frank H Gill Co	239 - DOC	Maintenance of Taylor Dunne Carts	\$116,700.00	4/15/2021	4/14/2024	Contract expires in fiscal year 2024.
Industrial/Organizational Solutions, Inc.	1249 - Sheriff's Merit Board	Entry-Level and Promotional Testing Services	\$489,530.00	7/1/2020	6/30/2023	Contract expires in fiscal year 2023.
Candor Health Education	1210 - Sheriff's HIDTA	Heroin and Drug Prevention Program for Students	\$324,000.00	10/1/2020	9/30/2024	Contract expires in fiscal year 2024.
Enterprise Fleet Management, Inc.	1210 - Sheriff's HIDTA	Vehicle Leasing and Maintenance	\$2,670,056.14	6/1/2021	5/31/2023	Contract expires in fiscal year 2023.
Motorola Solutions, Inc.	1210 - Sheriff's HIDTA	LPR Camera System Installation	\$1,992,976.84	11/21/2018	11/20/2021	The contract will expire this year. This will not be renewed.
Enterprise Fleet Management, Inc.	1210 - Sheriff's Child Support	Vehicle Leasing and Maintenance	\$546,822.56	1/26/2020	1/25/2024	Contract expires in fiscal year 2024.

Capital Equipment Project	Project Status (Not Started/Started/ Delayed/Completed)	Please provide an update on the project, reasons for any delays and the expected completion date of the project
High Mileage Vehicle Replacement	Started	The Sheriff's Office has a contract for hybrid SUVs and has placed an order with the vendor. We expect the vehicles to be delivered by late September/early October.
Portable Bus Lift System	Started	This project has recently gone out to bid. We expect to receive the portable bus lift system by the end of September.
Camera Server Refresh	Started	The Sheriff's Office has begun ordering equipment for the camera server refresh project. We expect to expend all funding by the end of the fiscal year.
Desktop and Laptop Refresh	Started	The Sheriff's Office has ordered all equipment for the desktop and laptop refresh project. We expect to expend all funding by the end of the fiscal year.
Toughbook Refresh	Started	The Sheriff's Office has begun repurposing the funding for this project for other computer hardware needs. We will use our current inventory to fulfill our Toughbook needs. We expect to expend all funding by the end of the fiscal year.
Radio System Channel Expansion	Started	The Sheriff's Office has a contract for the radio system channel expansion. The projected end date of the project is late October.
New Washers for DOC Laundry Room	Started	The Sheriff's Office has placed an order for washers. We expect to have this equipment installed by the end of September.
Taylor Dunne Carts	Started	The Sheriff's Office has placed an order for carts. We expect to have this equipment by the end of July.
County Fleet Management	Started	The implementation of the County Fleet Management System has begun with the county. The Sheriff's Office expects this system to be operational by the end of November.
Sheriff High Mileage Vehicle Replacement SPF	Delayed	The current fund balance of the special purpose fund is less than the appropriation. We will need to delay purchasing until the current fund balance increases to the appropriation level.
Tasers/Body Cameras	Started	The Sheriff's Office is in possession of the tasers and body cameras. This is year 2 of a 5 year payment plan.
Rockwell Warehouse Furniture	Started	The Sheriff's Office is working with Facilities Management to see if any county owned furniture can be repurposed to fit the current need before placing an order for new furniture. We expect to expend all funding for this project by the end of the fiscal year.